



Budget 2021-2022

*Our Dawning
Restoration:
A Measured Response*

City of Richardson, Texas 2021-2022 Budget

City Council Budget Work Session,
Monday/Tuesday, August 9, 2021



The Recent Challenging “Darkness” of 2020-21

- The 2021-22 Budget follows one of the most challenging times:
 - The full-year impact of the COVID pandemic
 - An impactful statewide winter storm
 - A delayed property tax appraisal process
 - An uncertain sales tax forecasting environment
 - Consequential city service and program modifications
 - Personal, community & economic challenges and compelled transitions
 - Emotional fortitude and confidence to adapt and sustain





A “Dawning” Environment

- So, what did we awaken to?
 - A community anxious to reengage
 - A “stimulated” economy - on top of the DFW’s nationally-ranked relocation impacts
 - Pent-up demands for employment, services and materials
 - Restorative demands for employment, services and materials
 - A mixed-impact community
 - A mixed impact tax base

Our Measured Restoration

- Strong fiscal disciplines served Richardson well over these challenges
 - Position freezes, cautious revenue estimates, fund balance management, careful grant utilizations, maximized planning opportunities
- **Restoration** has been a careful process of reexamination, revalidation, and reactivation as the circumstances now warrant – *with monitoring*
- This 2021-22 Budget does offer a strong mix of reactivated initiatives while maintaining guarded fiscal attention



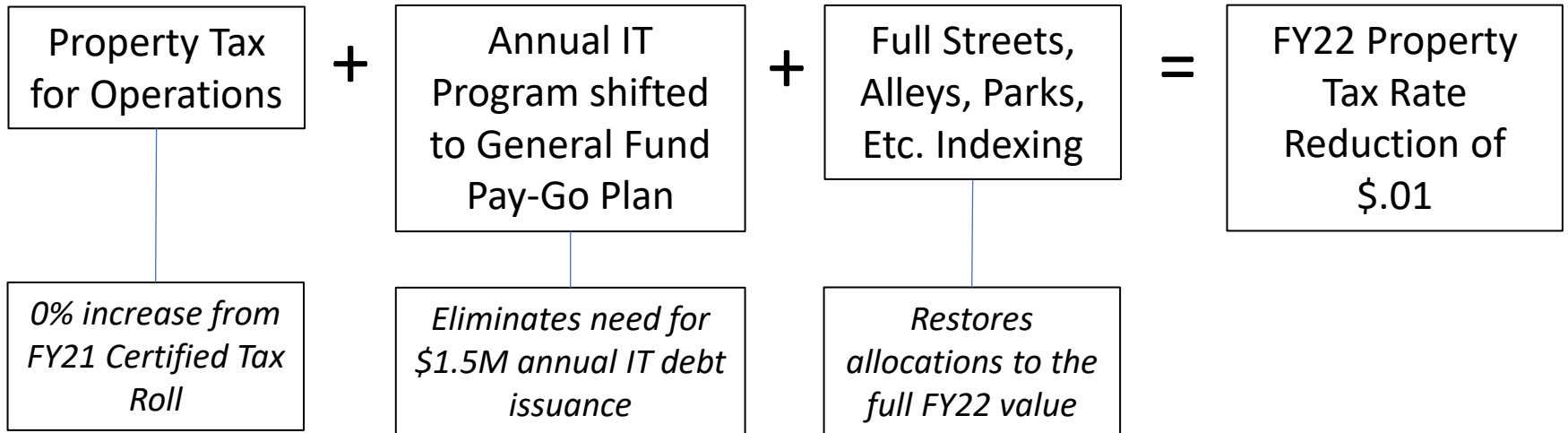
The “2021-22 Dawning Day” Ahead: Context for Service Delivery in Evolving Times

- Focus on Measured Restoration
- Mixed Impact / Changing / Evolving Public Health Policy Instructions and Community Response
- Strained Supply Chain Impacts
- Self-Selection & Accommodation
- Go/No-Go Moments, Ready-but Wait/Verify
- Fractional Starts and Impacts
- Contingencies for Change/ Cancellations
- Patience and Flexibility



FY22 General Fund Property Tax Consideration

An Approach for a \$.01 Property Tax Rate Reduction



Tonight's Suggested Approach on Tax Rate Discussion

- Recap of FY 2021-2022 Budget Impact Overview
- Understanding Property Tax Base & Tax Rate Dynamics
- General Fund Revenues & Expenditures
- Discussion of Tax Rate

FY21-22 City Workplan & Attentions



PROVIDING &
RESTORING
CORE SERVICES



INVESTING IN
CITY'S
INFRASTRUCTURE



SUPPORTING
NEIGHBORHOODS



COMMUNITY
ENGAGEMENTS
&
PLACEMAKING



PLANNING &
PREPARING
FOR THE
FUTURE

PROVIDING &
RESTORING
CORE SERVICES

- Restoration of Operating Hours at key facilities to pre-pandemic levels
- A Public Safety compensation plan update and related market-based adjustments for essential labor, technical and managerial plans
- Recommendation to formalize updated Financial Policies for General Fund (90 days)

INVESTING IN CITY'S INFRASTRUCTURE

- Sustaining and “index” Pay-Go penny allocations for Streets, Alleys, and Parks maintenance initiatives. Coordinate with upcoming 2021 G.O. Bond Program
- Call election for **2021 G.O. Bond Program** of \$190 million/No Tax Rate Increase
- Initiate next era of Water/Sewer facility capacity upgrades to support redevelopment and reactivated community needs

SUPPORTING NEIGHBORHOODS

- Reactivating In-Person community engagements with HOA's, Crime Watch, etc.
- Sustained funding for Community Services and HIIP program
- Strengthen support & programs with Network of Community Ministries

COMMUNITY ENGAGEMENTS & PLACEMAKING

- Restore most Community Events as calendars and participation can allow
- Support Redevelopment inquiries for CORE and Richardson IQ. Refine organizational attention to coordinate placemaking efforts and strategic partnerships/services
- Reactivate an “Eisemann Presents Lite” as calendars and artists/booking conditions allow
- Partially restore Annual Arts Grants funding program

PLANNING & PREPARING FOR THE FUTURE

- Initiate Parks Master Plan Update
- Complete Sherrill Park Golf Course & Facilities Renewal Review
- Complete short-term debt transition to Pay-Go with IT equipment funding transferred to General Fund from General Debt Service Fund
- Initiate Bike, Mobility, Trails and Community Connectivity Study for next era of attention

Key City Work Plan Items in the FY2021-2022 Budget

Providing & Restoring Core City Services



Compensation

- Personal services comprise the largest expense category in the General Fund
- The City regularly compares salary and benchmark information with 12 benchmark cities and uses World at Work private sector data to help develop compensation and benefit recommendations
- The City's compensation philosophy is to maintain a competitive compensation package that is balanced with financial affordability and sustainability
- The City aspires to be ranked in the Top 1/3, or ranked 4th, amongst the 12 benchmark cities, when economically feasible

Providing & Restoring Core City Services



The Labor Shortage May Be Permanent

Forbes

Attracting Talent During a Worker Shortage

Harvard Business Review

ECONOMY

Millions Are Unemployed. Why Can't Companies Find Workers?

Wall Street Journal

US LABOR SHORTAGE — ESPECIALLY FOR BLUE-COLLAR WORKERS — WILL CONTINUE THROUGH 2030

Staffing Industry Analysis

Providing & Restoring Core City Services



- Due to the highly competitive N. Texas job market and our ongoing recruitment challenges, we are recommending a market centered approach to compensation adjustments this year
- General employees/Non-Sworn Public Safety
 - Market adjustments for many field orientated positions to enhance our ability to recruit and retain front line workers, especially those positions for which we are having difficulty recruiting and retaining staff
 - Merit consideration for general employees based on satisfactory job performance
 - Market adjustments for specific positions to remain competitive with benchmark cities

Providing & Restoring Core City Services



- Sworn Public Safety
 - Strategic adjustments to sworn Police and Fire pay plans to improve market competitiveness for all ranks
 - Focus on improving minimum pay for police officer and fire fighter to improve recruitment efforts
 - Addition of a new step for police officer and fire fighter to enhance retention efforts
 - Step increases for those employees that are eligible
 - Continuation of incentive pays to encourage staff to further their education and expertise so they can perform their duties at the highest level
 - Impact of proposed changes will result in most sworn public safety positions to be ranked in the Top 3rd for minimum and maximum salary and improve career pay rankings for police officer and firefighter

Investing in the City's Infrastructure



- Streets and Alley Maintenance Plans
 - Increase of ~\$918,000 for street and alley maintenance programs
 - Repair of Renner and Northstar Roads, numerous collectors and Neighborhood Zone #22
- Water/Wastewater Systems
 - Begin new orbit of reinvestment in water systems
 - Northside Pump Station Expansion
 - Northside Pump Station 5-Million Gallon Ground Storage Tank
 - Continue with CMOM guided reinvestment in wastewater systems
 - Major wastewater main replacement projects
 - Expanded manhole repair program

Investing in the City's Infrastructure

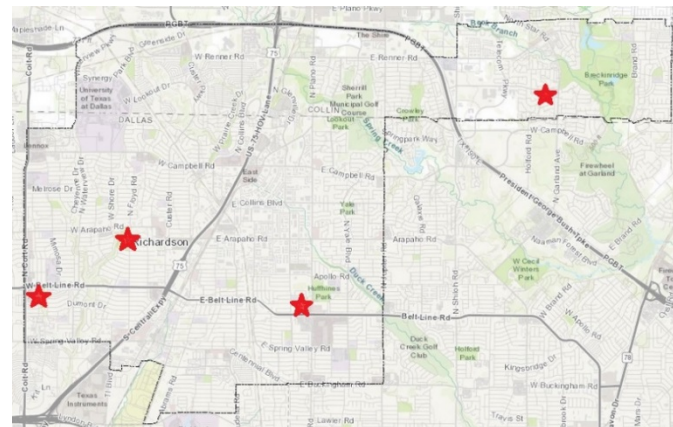


- Traffic Signs and Markings
 - Restore funding for enhanced focus on regulatory and directional sign replacement and refresh of markings and buttons on arterials and collectors
 - Restore funding for addition of bike lane on Spring Valley – Grove to Jupiter and maintenance of existing lanes
- Facilities
 - Restore funding for enhanced preventative maintenance and safety initiatives
 - Increase funding for new work plan to address building systems and structures (previously addressed with COs)
- Information Technology
 - Continued funding of multiyear work plan to replace our legacy software systems

Supporting Neighborhoods



- Continued funding for the Home Improvement Incentive Program
- Restoration of the Neighborhood Leadership and Realtors Workshops
- Full funding of Matching Fund Beautification requests
- Proposed Neighborhood Park Improvements
 - Baseball/Softball Field Improvements: \$116,000
 - Mark Twain
 - Heights
 - Pond Improvements: \$150,000
 - Cottonwood Park
 - Restroom Improvements: \$165,000
 - Creekhollow Park



Community Engagements & Placemaking



- Recommending a phased approach to Community Events and select, minor event modifications to ensure community safety, cost effectiveness and adequate planning time while offering opportunities for community engagement and enjoyment

Fall/Winter

Huffhines Art Trails “Lite”/Pawtoberfest

Christmas Parade

Santa’s Village

Spring/Summer

Cottonwood Art Festival

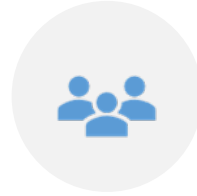
Wildflower! Arts & Musical Festival*

Family 4th Celebration

Pre-Planning for Fall 2022 Cottonwood

*Wildflower will not include a Plaza Stage element due to the active construction site immediately adjacent to the stage and viewing areas

Community Engagements & Placemaking



- Also recommending the restoration of key programming that provides educational and engagement opportunities for residents and the business community
 - City Council – Neighborhood Presidents Meetings
 - CARES Program
 - Corporate Challenge
 - Citizens Police and Fire Academies
 - National Night Out
 - Public Safety Expo
 - Volunteer Appreciation Events

Planning & Preparing for the Future



- Our ongoing focus on managing the Richardson IQ ecosystem has resulted in key initiatives being included in this year's proposed budget
 - Creation of Office of Innovation and Placemaking Initiatives
 - Inclusion of activation and operating costs for IQ-HQ
 - Professional services for the Master Developer RFP Process for Arapaho Station
 - Funding to begin initial phase of implementation of the recently completed branding strategy
 - Resources for external engagements to facilitate events, programming, etc.

Planning & Preparing for the Future



- Likewise, we continue to focus on managing redevelopment of the CORE District by assisting with building modernization and tenant recruitment efforts
 - Creation of annual maintenance program for Main Street and other open space
 - External engagements to facilitate events, programming, etc. in coordination with businesses
 - Funding for Phase 1 of the open space plan
- Finally, we undertake key planning initiatives on the mobility, recreation and open space fronts
 - Active Transportation Plan
 - Identifies priorities for pedestrians, transit users, cyclists and recreational trail users
 - Parks and Open Space Master Plan update
 - Sherrill Park Golf Course & facilities renewal review

Combined Funds

Total FY 2021-2022 Combined Budget

Combined Budget (p. 17)				
	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$109,342,489	\$102,890,257	(\$6,452,232)	-5.9%
Revenues	306,697,012	331,285,436	24,588,424	8.0%
Expenditures	313,149,244	332,365,158	19,215,914	6.1%
Ending Fund Balance	\$102,890,257	\$101,810,535	(\$1,079,722)	-1.0%

FY 2021-2022 Combined Budget

Classification of Combined Operating Fund Expenditures		
<u>Operating Expenditures</u>	Proposed Budget	Percent of Total
Personal Services	\$ 119,227,839	35.9%
Professional Services	30,758,014	9.3%
Maintenance	68,319,154	20.6%
Contracts	24,880,800	7.5%
Supplies	10,820,363	3.3%
Capital	21,946,663	6.6%
<u>Total Operating Expenditures</u>	\$ 275,952,833	83.0%
Transfers Out	\$ 40,998,675	12.3%
<u>Total Operating Expenditures and Transfers Out</u>	\$ 316,951,508	95.4%
Debt Service Payments	\$ 53,689,911	16.2%
Less Interfund Transfers	\$ (38,276,261)	-11.5%
<u>Net Appropriations</u>	\$ 332,365,158	100.0%

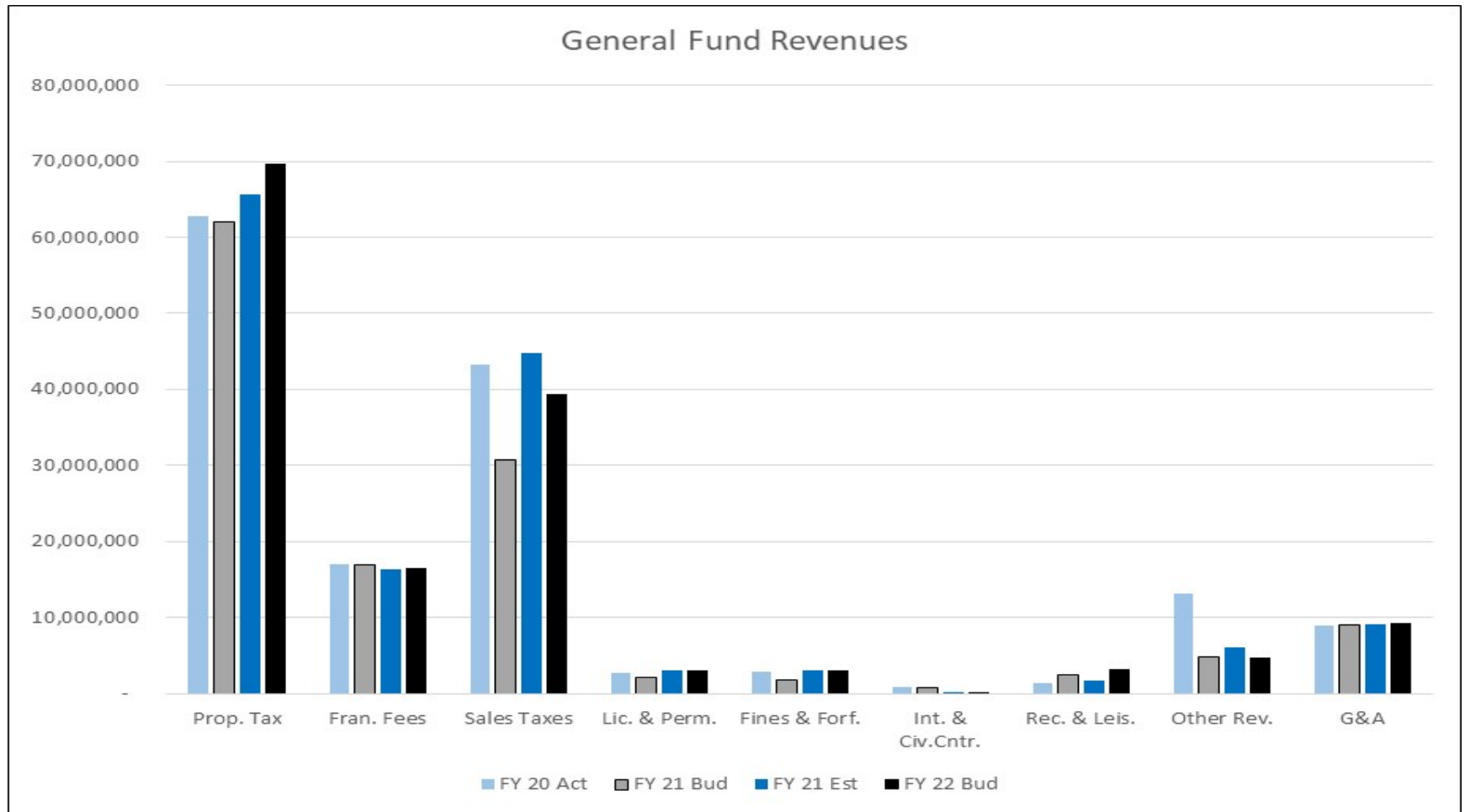
General Fund



FY 2021-2022 General Fund Budget

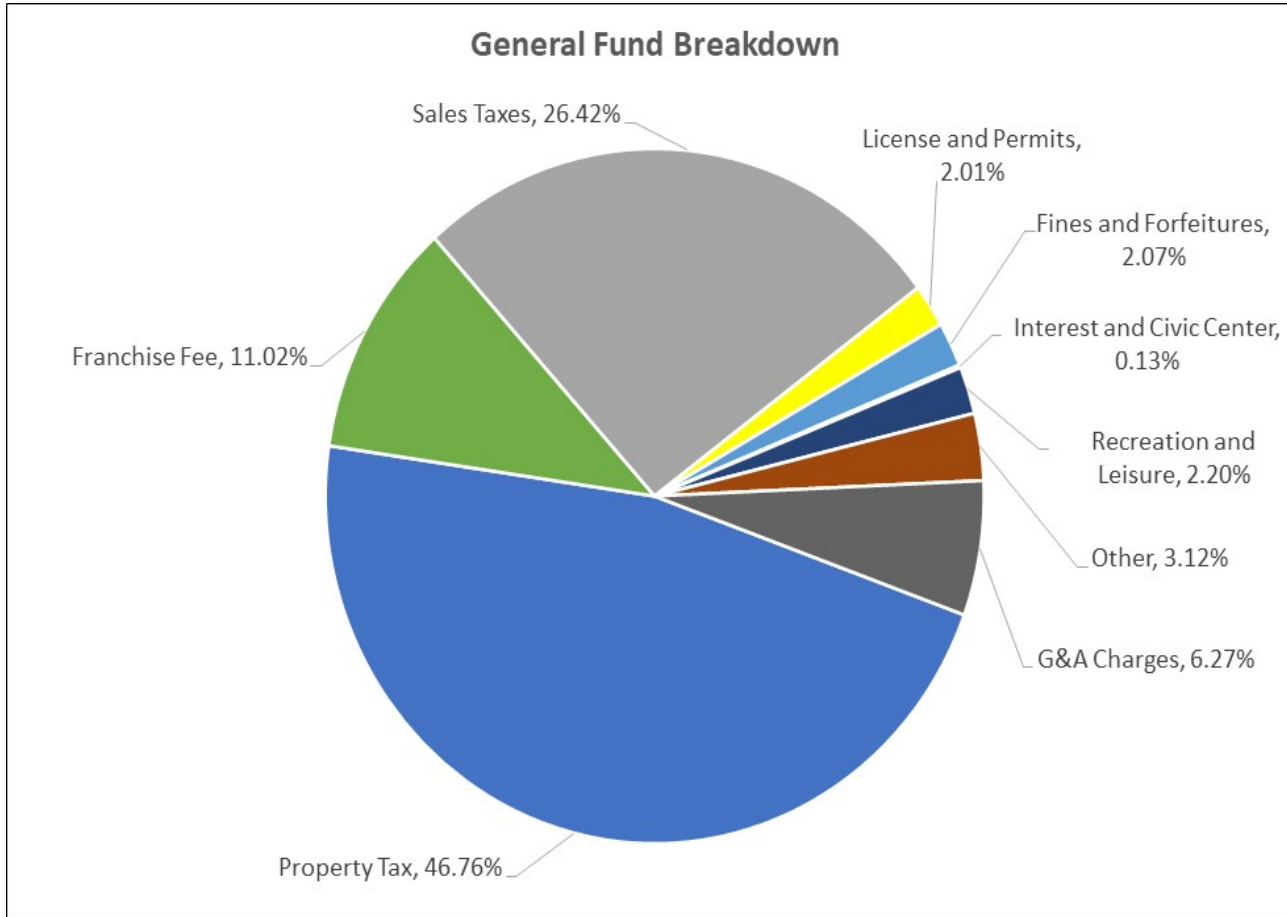
General Fund Budget (p. 21)				
	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$44,590,409	\$38,619,587	(\$5,970,822)	-13.4%
Revenues	149,906,704	149,065,665	(841,039)	-0.6%
Expenditures	155,877,526	150,432,594	(5,444,932)	-3.5%
Ending Fund Balance	\$38,619,587	\$37,252,658	(\$1,366,929)	-3.5%

FY 2021-2022 Projected General Fund Revenues



- Total revenues in the General Fund are projected at \$149.1 million for FY 2021-2022.

FY 2021-2022 Projected General Fund Revenues



- Property Taxes, Sales Taxes and Franchise Fees make up 84.20% of total revenue in the General Fund

FY 2022 Property Tax Analysis

Assessed Valuation

- Tax Rate Management Considerations:
 - Appraisal Change Components
 - Taxpayer Impacts
 - Senior Citizen Impact
 - Trends and Averages
 - Maintenance Realities
 - Guidance of Current Law
 - Debt Management
 - Stewardship of Resources

Required Budget Narrative:

(Front Cover Page)

“This budget will raise more total property taxes than last year’s budget by \$10,478,606 (9.17%) and of that amount \$1,705,100 is tax revenue to be raised from new property added to the tax roll this year.”

- This specific language is required by the Local Government Code, section 102.005(b). This calculation represents a comparison of certified tax rolls and *includes* TIF values. In practice and by obligations, a portion of appraised value in the TIF areas are segregated into separate funds and not included in the General Fund O&M and Debt portions of property tax revenue.
- This revenue is generated through a “true up” of the FY 2021 Certified Estimate, growth in new value and the reappraisal of existing properties.

Property Tax Increase Explained @ \$10.48 million

Effective to Proposed Tax Rate FY 2021-22	
Increase in Property Tax Revenue (\$0.62516 - No Rate Change)	\$ 10,478,606
Step Down	
True-Up of FY 2020-21 Certified Estimate to Certified Roll	\$ 6,215,138
Tax Increment Financing District 1 Increase/(Decrease)	118,833
Tax Increment Financing District 2 Increase/(Decrease)	24,893
Tax Increment Financing District 3 Increase/(Decrease)	(170,272)
Debt Service Increase	3,264,720
Restore Traditional Indexing Initiatives	
Street Rehab - \$0.025 (Previously frozen at FY 2018-19 Level)	\$ 655,585
Alley Rehab - \$0.01 (Previously frozen at FY 2018-19 Level)	262,234
Economic Development - \$0.005 (Previously frozen at FY 2018-19 Level)	74,034
Parks Maintenance - \$0.0025 (Previously frozen at FY 2018-19 Level)	37,018
Sub Total Street/Alley Rehabilitation Initiatives	\$ 1,028,871
Equipment Replacement Funding (ERF) - \$0.0185 (previously funded at static \$2.9 million)	415,542
IT Equipment Replacement Initiative (transiting to pay-as-you-go)	1,500,000
Special Projects	1,450,000
Remaining Additional Property Taxes	\$ (3,369,119)

2021 Certified Tax Roll Comparison

Entity	% Change
Mesquite	16.61%
Grand Prairie	12.64%
Fort Worth	12.33%
Garland	11.87%
Dallas County	10.67%
Irving	10.53%
Arlington	10.37%
Dallas	9.41%
Richardson – DCAD	8.34%
McKinney	6.37%
Frisco	6.16%
Richardson Total	5.76%
Carrollton	5.14%
Collin County	4.60%
Allen	4.07%
Richardson – CCAD	2.50%
Plano	0.30%

2020 Property Tax Rates

City	2020 Tax Rate
Dallas	\$0.776300
Garland	\$0.769600
Ft. Worth	\$0.747500
Mesquite	\$0.708620
Grand Prairie	\$0.669998
Richardson	\$0.625160
Arlington	\$0.622500
<i>AVERAGE</i>	<i>\$0.614594</i>
Irving	\$0.594100
Carrollton	\$0.587500
McKinney	\$0.508645
Allen	\$0.485000
Plano	\$0.482000
Frisco	\$0.446600

Tax Parcel Reappraisals

DCAD 2021 Tax Roll – Percent of Parcels Reappraised			
	2019	2020	2021
Residential	49%	34%	19%
Commercial	50%	58%	16%
BPP	100%	100%	100%
All	58%	47%	32%

- CCAD reappraises 100% of all parcels each year

Assessed Valuation

	2020 Tax Year	2021 Tax Year	Change
Certified	\$18,597,570,819	\$19,669,556,707	\$1,071,985,888
Values in Dispute	680,685,053	290,679,595	(390,005,458)
Total Tax Values	19,278,255,872	19,960,236,302	681,980,430
TIF Values	(1,980,608,899)	(1,976,362,619)	4,246,280
Total for Gen/Debt Service	\$17,297,646,973	\$17,983,873,683	\$686,226,710

- Values in Dispute represent properties that did not complete the Appraisal Review Board process by the certification deadline
- The 2021 total tax values reflect a 3.54% increase from 2020
- Adjusting for TIF values not available for general purposes results in a 3.97% increase from 2020 for General Fund/Debt Service needs

Tax Rate Overview

- The tax rate is split into two rates:
 - A Maintenance & Operations (“M&O”) Rate that goes to the General Fund for general spending
 - A Debt Rate that goes to the Debt Service fund to pay outstanding debt
- Once the tax rate is proposed and a hearing is set, the Debt Rate is locked due to certification and publication requirements and can’t be changed.
- The M&O Rate can be lowered prior to final adoption.
- The No New Revenue Rate is a “scenario” that generates approximately the same revenue as in the prior year.
- The Voter Approval Rate is the highest rate that a City Council can adopt without a mandatory ratification election.

Tax Rate Mechanics

2021-2022 Tax Rate Calculations			
	M&O	Debt	Total
No New Revenue Rate	\$0.37083	\$0.23619	\$0.60702
Penny Reduction	\$0.37721	\$0.23795	\$0.61516
2021-2022 Proposed Rate	\$0.38721	\$0.23795	\$0.62516
Voter Approval Rate	\$0.42561	\$0.23795	\$0.66356

- The Voter Approval Rate is the sum of the maintenance and operations portion of the No New Revenue Rate increased by 3.5%, plus the required Debt Rate and the Unused Increment from the last three tax years.
- The Unused Increment is calculated as the adopted tax rate less the Voter Approval Rate for the given tax year.
- For FY 2021, the City Council adopted a \$0.62516 tax rate, and the Voter Approval Rate was \$0.66697, yielding an Unused Increment of \$0.04181

Tax Rate Impacts

2021-2022 Tax Rate Calculations			
	Rate	Difference	Revenue
No New Revenue Rate	\$0.60702	(\$0.01814)	(\$3,262,275)
Penny Reduction	\$0.61516	(\$0.01000)	(\$1,798,387)
2021-2022 Proposed Rate	\$0.62516	N/A	N/A
Voter Approval Rate	\$0.66356	\$0.04181	\$7,229,517

- If the Proposed Rate is adopted, the tax rate adoption ordinance will refer to what is “effectively a 4.42 percent increase in the tax rate”. This is the percent change of the proposed M&O portion of the tax rate of \$0.62516 above the no new revenue M&O rate.
 - The Penny Reduction changes this to a 1.72% increase.
- At adoption, the City Council will make a motion to adopt a tax rate “which is effectively a 2.99% increase.” This is the percent change of the Proposed Rate to the No New Revenue Rate.
 - The Penny reduction changes this to a 1.34% increase
- Under either scenario, the City Council will need to make a motion to ratify the tax rate increase.

Tax Rate Comparisons

Proposed Rate – Comparison to Current			
	M&O	Debt	Total
Current Rate	\$0.38124	\$0.24392	\$0.62516
2021-2022 Proposed Rate	\$0.38721	\$0.23795	\$0.62516
Change in Rate	\$0.00597	(\$0.00597)	\$0.00000
Change in Dollars	\$1,073,637	(\$1,073,637)	-

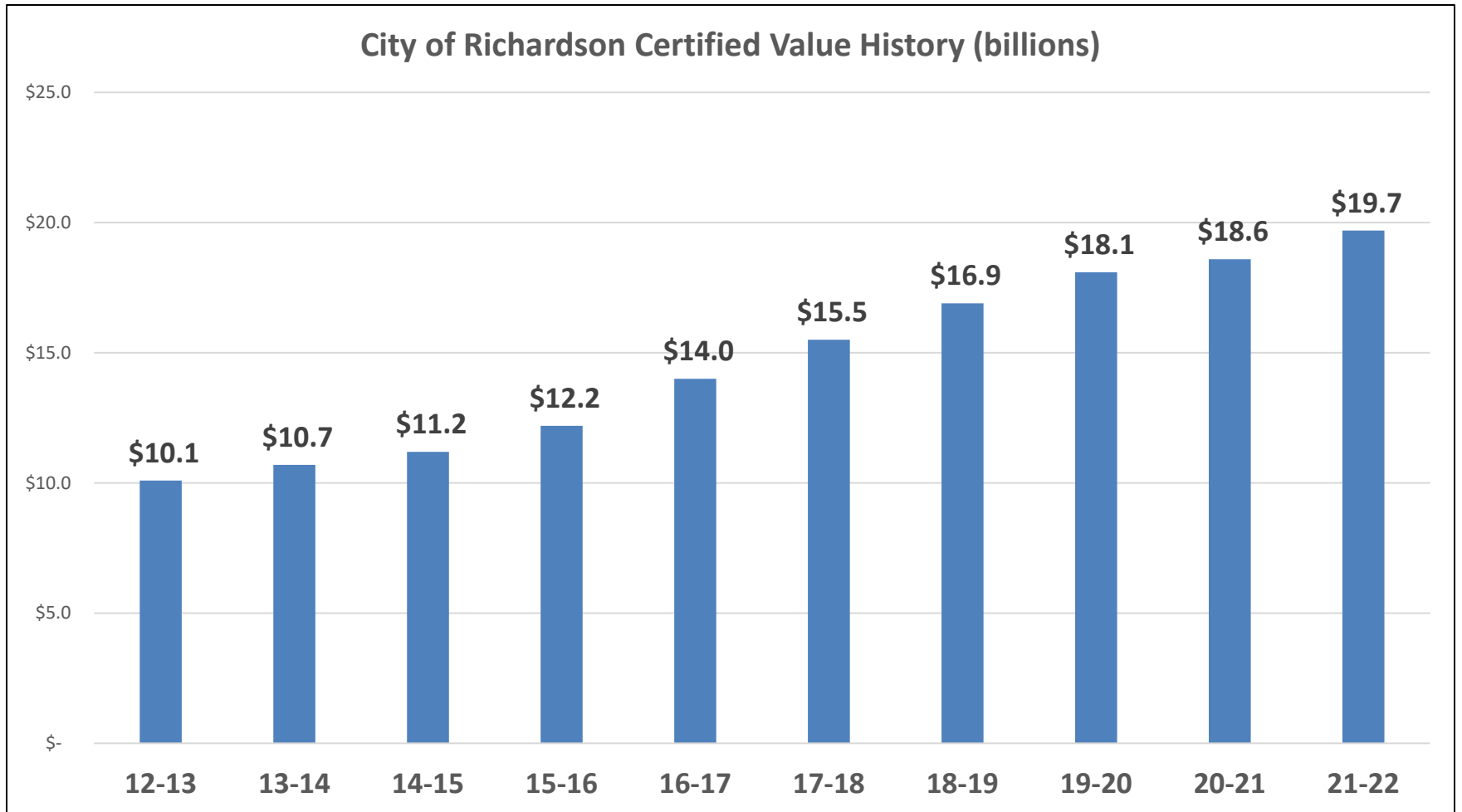
Penny Reduction – Comparison to Current			
	M&O	Debt	Total
Current Rate	\$0.38124	\$0.24392	\$0.62516
Penny Reduction	\$0.37721	\$0.23795	\$0.61516
Change in Rate	(\$0.00403)	(\$0.00597)	(\$0.01000)
Change in Dollars	(\$724,750)	(\$1,073,637)	(\$1,798,387)

Homeowner Impacts

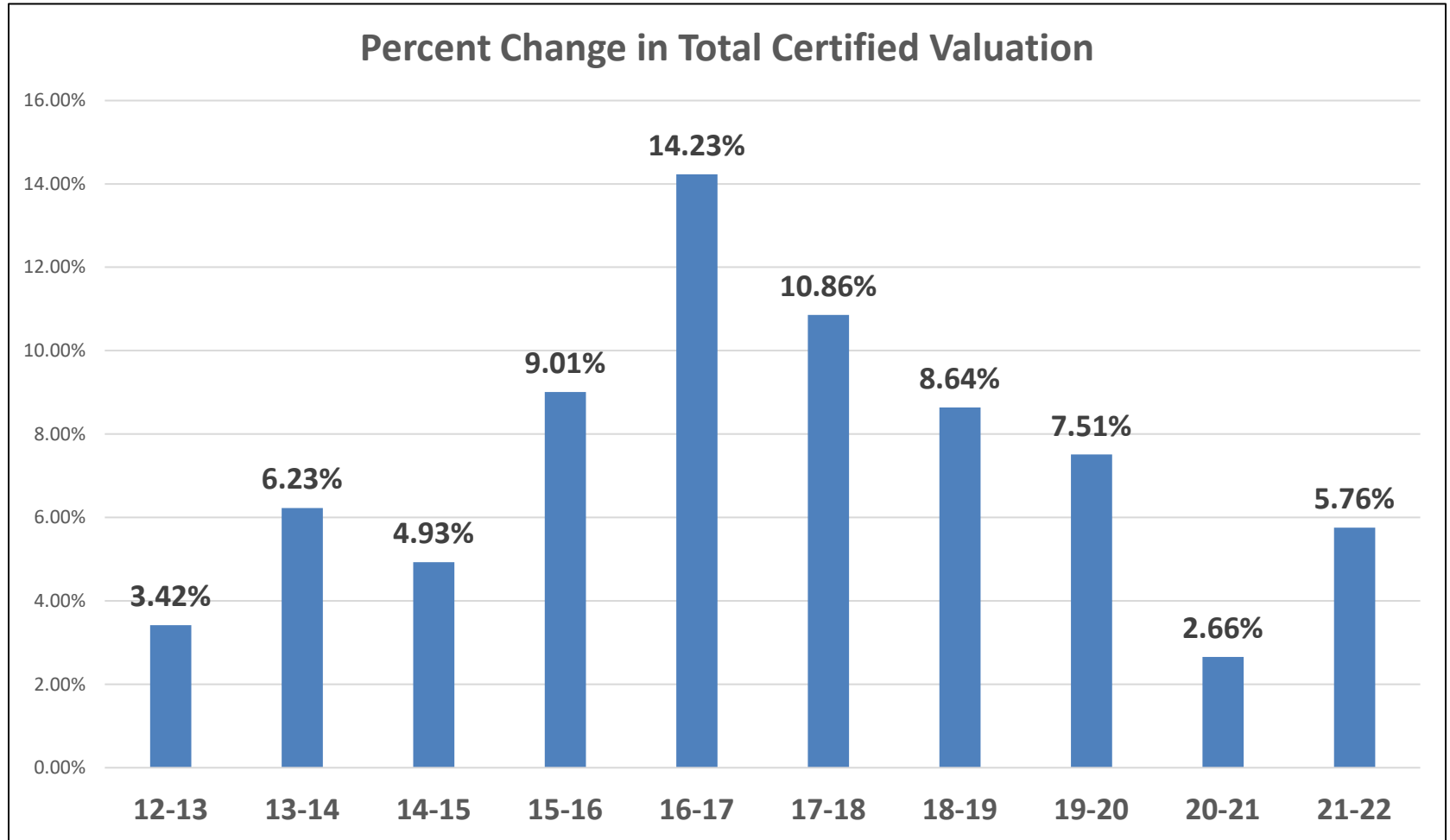
Average Homeowner Impacts		
	Rate	Impact
No New Revenue Rate	\$0.60702	\$11
Penny Reduction	\$0.61516	\$34
2021-2022 Proposed Rate	\$0.62516	\$62
Voter Approval Rate	\$0.66697	\$181

- The average taxable value of a residence increased from \$273,173 in 2020 to \$283,129, an increase of 3.64%.
- The \$62 impact and taxable value information is included in the Notice of Public Hearing on Tax Increase that is published in the newspaper based on the Proposed Rate.

FY 2021-2022 Assessed Valuation



FY 2021-2022 Assessed Valuation



FY 2021-2022 Assessed Valuation

Valuation Including New Improvements – Current Year			
District	2021 Certified Roll	2021 New Improvements	%
CCAD	\$8,416,379,750	\$188,659,533	2.24%
DCAD	11,253,176,957	85,869,444	0.76%
Total	\$19,669,556,707	\$274,528,977	1.40%

Valuation Including New Improvements – Prior Year			
District	2020 Certified Roll	2020 New Improvements	%
CCAD	\$8,210,718,017	\$274,835,652	3.35%
DCAD	10,386,852,802	120,234,099	1.16%
Total	\$18,597,570,819	\$395,069,751	2.12%

Change in Taxable Values

Change in Taxable Values by Property Class

Tax Year	Residential	% Change	Commercial	% Change	BPP	% Change	Total	% Change
2021	\$8,050,771,974	6.72%	\$8,306,159,973	6.68%	\$3,312,624,760	1.37%	\$19,669,556,707	5.76%
2020	\$7,543,959,165	4.28%	\$7,785,816,340	1.00%	\$3,267,795,314	3.02%	\$18,597,570,819	2.66%
2019	\$7,234,114,768	5.17%	\$7,709,013,784	7.23%	\$3,171,957,154	14.00%	\$18,115,085,706	7.51%
2018	\$6,878,420,600	10.78%	\$7,189,562,607	10.00%	\$2,782,397,634	0.62%	\$16,850,380,841	8.64%
2017	\$6,208,971,875	7.68%	\$6,535,677,328	19.13%	\$2,765,191,422	0.98%	\$15,509,840,625	10.86%
2016	\$5,766,003,571	10.69%	\$5,486,130,258	12.98%	\$2,738,387,617	25.43%	\$13,990,521,446	14.23%
2015	\$5,209,050,756	6.95%	\$4,855,828,650	11.47%	\$2,183,157,886	8.67%	\$12,248,037,292	9.01%
2014	\$4,870,390,715	3.92%	\$4,356,084,831	8.99%	\$2,008,982,551	-0.75%	\$11,235,458,097	4.93%
2013	\$4,686,522,612	0.94%	\$3,996,773,284	8.97%	\$2,024,115,794	14.42%	\$10,707,411,690	6.23%
2012	\$4,642,723,828	-0.88%	\$3,667,775,991	11.33%	\$1,769,065,742	0.07%	\$10,079,565,561	3.42%

Tax Roll Comparison

Tax Roll Comparison - Taxable Values

	2020		2021		% Change
	Value	%	Value	%	
Residential	\$7,543,959,165	40.6%	8,050,771,974	40.9%	6.72%
Commercial	10,326,022,484	55.5%	10,887,229,139	55.4%	5.43%
Industrial	555,869,861	3.0%	539,203,173	2.7%	(3.00%)
Undeveloped	171,719,309	0.9%	192,352,421	1.0%	12.02%
Total	\$18,597,570,819	100.0%	\$19,669,556,707	100.0%	5.76%

Percent of Total Taxable Value

Percent of Total Taxable Value				
Tax Year	Residential	Commercial	BPP	Total
2021	41%	42%	17%	100%
2020	40%	42%	18%	100%
2019	39%	43%	18%	100%
2018	41%	42%	17%	100%
2017	40%	42%	20%	100%
2016	41%	39%	20%	100%
2015	42%	40%	18%	100%
2014	43%	39%	18%	100%
2013	44%	37%	19%	100%
2012	46%	36%	18%	100%

Top Ten Taxpayers

Top 10 Taxpayers			
Rank	Taxpayer	Taxable Value	% of Total Taxable Value
1	Corporate Properties Trust (State Farm)	\$707,032,327	3.59%
2	Collins Technology Park Partners	\$501,512,880	2.55%
3	Texas Instruments	\$436,399,368	2.22%
4	Bank of America	\$410,912,598	2.09%
5	Health Cares Service Corporation (BCBSTX)	\$344,797,577	1.75%
6	Qorvo	\$333,574,209	1.70%
7	Cisco Systems	\$228,328,198	1.16%
8	Verizon	\$193,426,886	0.98%
9	Linkedin	\$188,513,560	0.96%
10	Northside Campus Partners	\$175,936,596	0.89%
	Total Top 10	\$3,520,434,199	17.90%
	Total 2021 Taxable Value	\$19,669,556,707	

Change In Residential Market Valuations

Change in Residential Market Valuations				
	2020-2021		2021-222	
Impact	# Properties	% of Total Residential	# Properties	% of Total Residential
No Change	11,979	43.38%	15,835	55.69%
Decrease	4,139	14.99%	2,733	9.61%
Increase 0%-5%	5,391	19.52%	4,245	14.93%
Increase 6%-10%	3,807	13.79%	3,215	11.31%
Increase > 10%	2,300	8.33%	2,407	8.47%
Total Residential	27,616	100.00%	28,435	100.00%

Senior Exemption

- The City Council reviewed the Over 65 and Disabled Persons tax exemption on February 8th and kept the exemption steady at \$100,000 a year.
 - The adopted exemption maintains the goal of providing a 30% tax benefit and save those receiving the exemption an average of \$625 a year in City property taxes.
 - The average value of a senior's home would have to increase in the future by 4.7% before the \$100,000 exemption fell below the 30% financial policy goal.
 - At \$100,000, the exempted taxes are estimated to total \$5,349,873 with an incremental cost to the City of \$205,782 over last year.

Average Senior Home Value

Average Senior Home Value Statistics

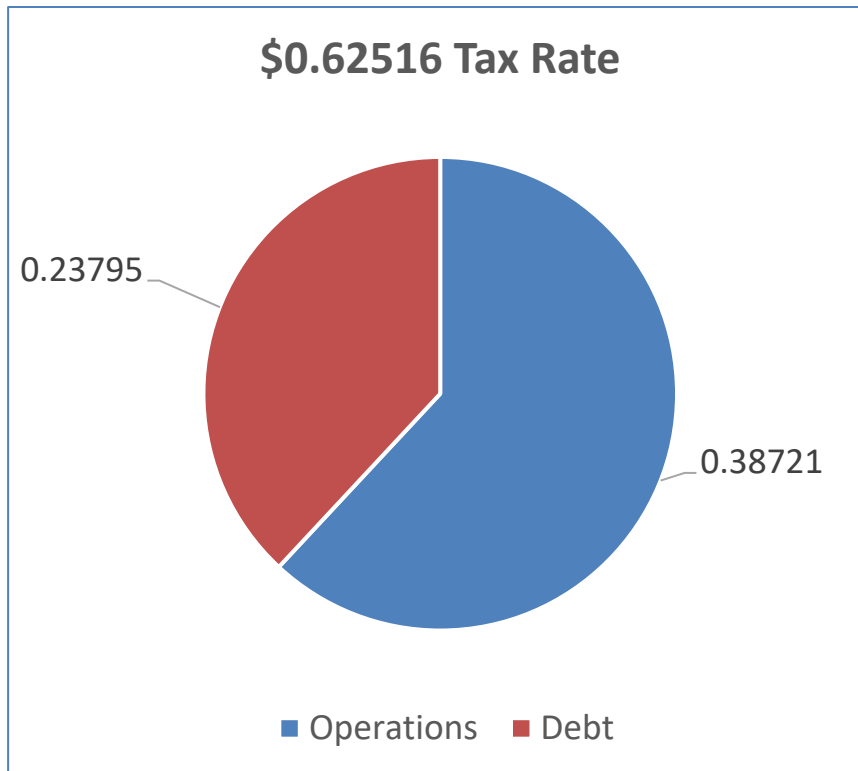
Tax Year	# Homes	% of Homes with Exemption	Senior Exemption Amount	Average Senior Home Market Value	% Change in Market Value from Prior Year	Exemption as % of Market Value
2021	8,685	31.18%	\$100,000	\$318,354	2.58%	31.41%
2020	8,353	30.25%	\$100,000	\$310,334	2.90%	32.22%
2019	8,328	29.69%	\$100,000	\$301,583	5.56%	33.16%
2018	8,227	29.12%	\$85,000	\$285,693	12.43%	29.75%
2017	8,013	28.54%	\$80,000	\$254,115	10.71%	31.48%
2016	7,883	27.67%	\$70,000	\$229,526	13.52%	30.50%
2015	7,700	27.30%	\$60,000	\$202,187	7.98%	29.68%
2014	7,597	26.84%	\$60,000	\$187,251	3.88%	32.04%
2013	7,431	26.48%	\$55,000	\$180,265	0.93%	30.51%
2012	7,273	26.01%	\$55,000	\$178,609	(0.10%)	30.79%

Property Taxes

- **Property Taxes**

- Total Property Taxes are projected at \$69.7 million or \$4.2 million above the FY21 year-end estimate
- Maintains senior tax exemption at \$100,000
- Begin a pay-as-you-go initiative for the replacement of computer hardware, that was previously funded through the use of short-term debt
- Restores full indexing of infrastructure dedications to their FY22 values

General Fund - Property Tax



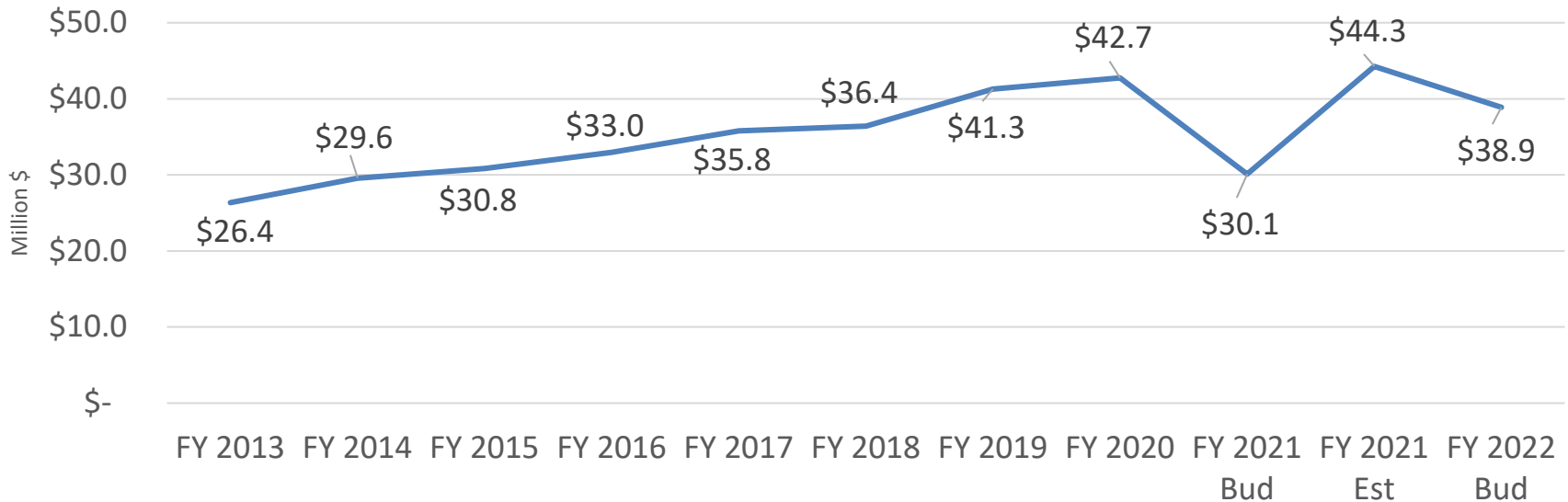
- Includes a no change to the City's overall tax rate
- Based on a 3.97% increase in taxable values over FY FY20-21
- Property taxes make up 46.76% of General Fund revenues

Senior Tax Exemption:

- Maintained at \$100,000
- Goal is to maintain a 30% protection objective

Sales Taxes

Sales Tax History



- **Sales and Other Business Taxes**

- Total Sales and Other Business Taxes are projected at \$39.4 million or (\$5.4 million) below the FY21 year-end estimate
- The City will continue to take a conservative approach in its revenue projections in response to the evolving economic recovery.
- The \$38.9 million projection for Sales Tax includes the estimated impact of a Comptroller rule change going into effect in October 2021 that modernizes the place of business and classifies internet-based transactions as “destination based”

Franchise Fees

- **Franchise Fees** are projected at \$16.4 million or \$32,000 above the FY21 year-end estimate
 - Consists of electric, telephone, Gas, Cable franchises, as well as franchise fees from the City's Water and Sewer and Solid Waste Services Funds
 - Electric and Gas franchise fees based on a normalized year (non-pandemic) and normalized weather patterns
 - Telephone franchise fees are expected to continue to be impacted by households cutting their landlines
 - Franchise fees from Water and Sewer and Solid Waste Services are based on the revenue performance of those funds

Remaining Revenues

- **License and Permits** are projected at \$3.0 million, or (\$134,000) below the FY21 year-end estimate
 - Projection removes large permits received in FY21 but continues the trend of strong activity
 - Includes minor fee changes
 - Most subcategories remain below pre-pandemic averages
- Revenue from **Money and Property** is expected to increase \$88,000 from its estimated year-end position
 - Still being impacted by lower interest rates
 - Civic Center books are continued to be on hold
- Select fee changes for Building Inspection, Fire and Parks and Recreation

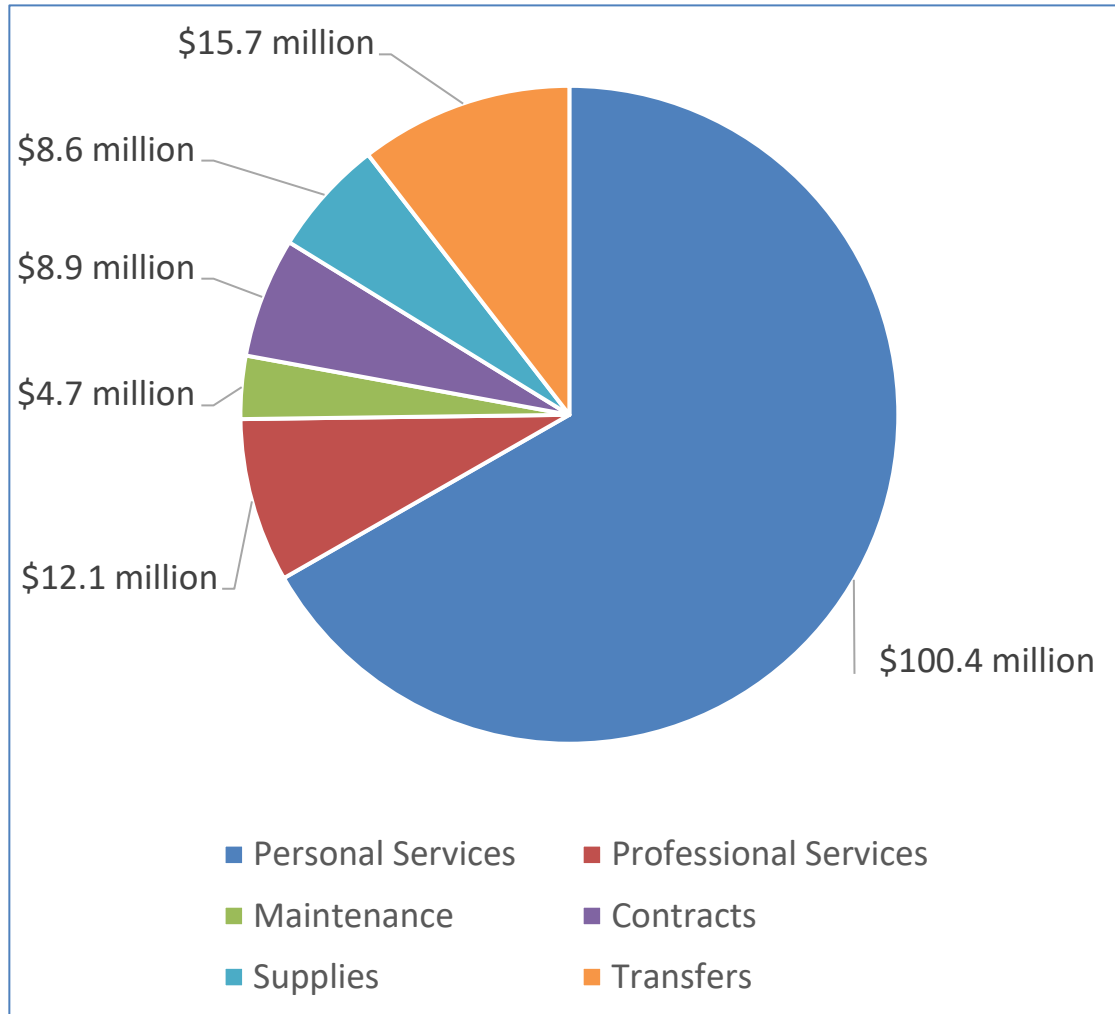
Remaining Revenues (continued)

- Revenue from **Recreation and Leisure** activities are projected at \$3.3 million, which is up \$1.5 million from the FY21 year-end estimate
 - Based on planned offering and projected participation levels by the Parks Department
 - Includes minor fee changes
 - Not fully returning to pre-pandemic levels
 - Pool revenues are based on returning to normal hours
 - Reflects reactivating special events:
 - The Wildflower! Festival
 - Spring 2022 Cottonwood Art Festival and Fall 2022 planning
 - Huffhines Arts Trails/Pawtoberfest
 - Family 4th
 - Santa's Village and Christmas Parade
 - Corporate Challenge

Remaining Revenues (continued)

- Revenues in the **Other Revenue** category are projected at \$4.7 million, a reduction of (\$1.4 million) from the FY21 estimate
 - **Ambulance:** Anticipates returning to pre-pandemic transport trends
 - **Miscellaneous:** Impacted by removing COVID related funding received in FY21
 - \$1.6 million in FY 2020-21
 - This category also includes revenue from **RISD Participation, Auction and Storage** and **9-1-1 fees**
- Revenue from **General and Administrative Charges (G&A)** are projected at \$9.3 million
 - **G&A Charges** based on indirect cost study by MGT America
 - **CVB Support Transfer** from Hotel/Motel Tax Fund tied to CVB budget
 - Additional \$100,000 from the Wireless 9-1-1 Fund expected to continue in FY22

FY21-22 Proposed General Fund Expenditures



General Fund Expenditures:
Personal Services: 66.7%
Transfers: 10.5%
Professional Services: 8.1%
Contracts: 5.9%
Supplies: 5.7%
Maintenance: 3.1%

General Fund Expenses

- **Personal Services** projected to increase \$4.9 million from the FY21 Year-End Estimate
 - Includes funding for 826 authorized positions
 - 14 positions remain frozen and unfunded
 - Includes reserve for Public Safety pay plan adjustments and merit-based pay increases for non-public safety
- Total **Professional Services** are projected to increase \$1.4 million
 - Driving factors include:
 - Increases in custodial, facility maintenance and park landscaping/litter services contracts (Expenses offset by attrition in city positions)
 - Increase in the City's support for Network of Community Ministries
- The **Maintenance** category is projected to increase \$705,000 over the FY21 year-end estimate
 - Funding for general facility maintenance is being gradually restored to its pre-pandemic levels

General Fund Expenses

- Total **Contracts** increase \$127,000 from the FY21 year-end estimate
 - Driving factors include:
 - Funding for restored community events
 - FY21 year-end estimate includes expenses related to the City’s response to the February winter storm and the COVID pandemic
- The projection for the **Supplies** category of \$8.6 million is a decrease of (\$3.2 million) from the FY21 year-end estimate
 - This decrease is as a result of expenses related to prior-year encumbrances being recorded in this category in FY21
- The projected budget for the **Capital** category is \$0
 - Funding for the purchase and replacement of capital needs are being made available through the General Fund’s transfer to the pay-as-you-go Equipment Replacement Fund

General Fund Expenses

- **Transfers Out:**
 - Transfers out in support of **Street and Alley Rehabilitation** and **Parks Maintenance** programs and for **Economic Development** support have been restored to their full tax rate indexing
 - The transfer for the **IT and Traffic technology initiative** remains unchanged
 - The General Fund Support of the **pay-as-you-go capital program** has been indexed to 1.85 cents
 - New in FY 2021-2022, the City will begin a **pay-as-you-go strategy** for the **replacement of computer hardware**. The initiative was previously funded through the issuance of short-term debt and will now be funded through the IT Equipment Replacement Fund
- The General Fund year-end **fund balance** is projected to finish FY 2021-2022 at **90.39 days**. City Council will consider formally adopting a 90 day fund balance policy for the General Fund in late August

Tax Rate Discussion

FY 2021-2022 Tax Rate and Budget Options				
		As Filed		
Tax Rate	FY 2020-2021	No Reduction	\$0.01 Reduction	Variance
Operations and Maintenance	\$0.38124	\$0.38721	\$0.37721	-\$0.01000
Debt Service	0.24392	0.23795	0.23795	0.00000
	\$0.62516	\$0.62516	\$0.61516	-\$0.01000
Tax Rate Makeup	FY 2020-2021	No Reduction	\$0.01 Reduction	Variance
Operations and Maintenance	61.0%	61.9%	61.3%	-0.6%
Debt Service	39.0%	38.1%	38.7%	0.6%
	100.0%	100.0%	100.0%	0.0%
Net Available Funds from Budget Workshop		\$1,450,000	\$0	(\$1,450,000)
Days of Fund Balance		90.39	90.41	0.02

Capital and Debt Planning

Series 2022 Debt Factors

- Stewardship of AAA bond rating from Moody's and Standard & Poor's
- Continued conservative property value growth and interest rate modeling assumptions
- Annual equipment/infrastructure needs for Fire, Solid Waste, Water & Sewer
- Year One of 2021 GO Bond Program, if authorized

MOODY'S

AAA

S&P Global

Series 2022 Proposed

Purpose	Type	Amount
2021 GO Bond Election – Year 1*	GO	\$45.00 million
Fire Equipment 8-Yr	CO	\$1.36 million
Water & Sewer CIP 15/20-Yr	CO	\$12.15 million
Solid Waste Equipment 8-Yr	CO	\$1.23 million
	Total	\$59.74 million

* Contingent upon calling November 2021 election and being approved by voters

Water and Sewer Fund



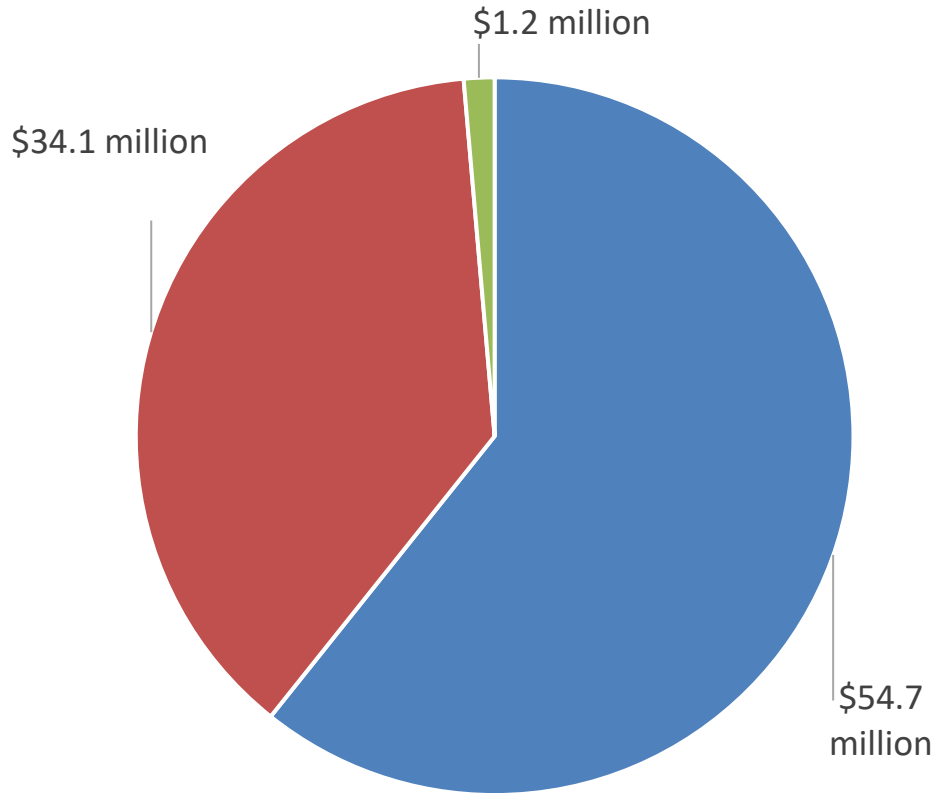
FY 2021-2022 Water and Sewer Waste Fund

Water and Sewer Fund Budget (p. 29)

	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$22,493,839	\$21,275,831	(\$1,218,008)	-5.4%
Revenues	84,389,182	89,990,919	5,601,737	6.6%
Expenditures	85,607,190	89,162,615	3,555,425	4.2%
Ending Fund Balance	\$21,275,831	\$22,104,135	\$828,304	3.9%

FY21-22 Water and Sewer Fund

FY21-22 Water/Sewer Fund Revenue



■ Water Sales ■ Sewer Sales ■ Misc. and Fees

Water/Sewer Fund Expenditures:

- Maintenance: 64.1%
- Oper. Transfers: 10.8%
- Personal Services: 8.2%
- Debt Service: 7.9%
- Prof. Services: 3.9%
- Capital Support: 2.2%
- Contracts: 1.6%
- Supplies: 1.1%
- Capital: 0.1%

Key Elements:

- 2.5% rate adjustments
- FY22 Days of Fund Balance: 90.49 days

FY21-22 Water and Sewer Fund Revenues

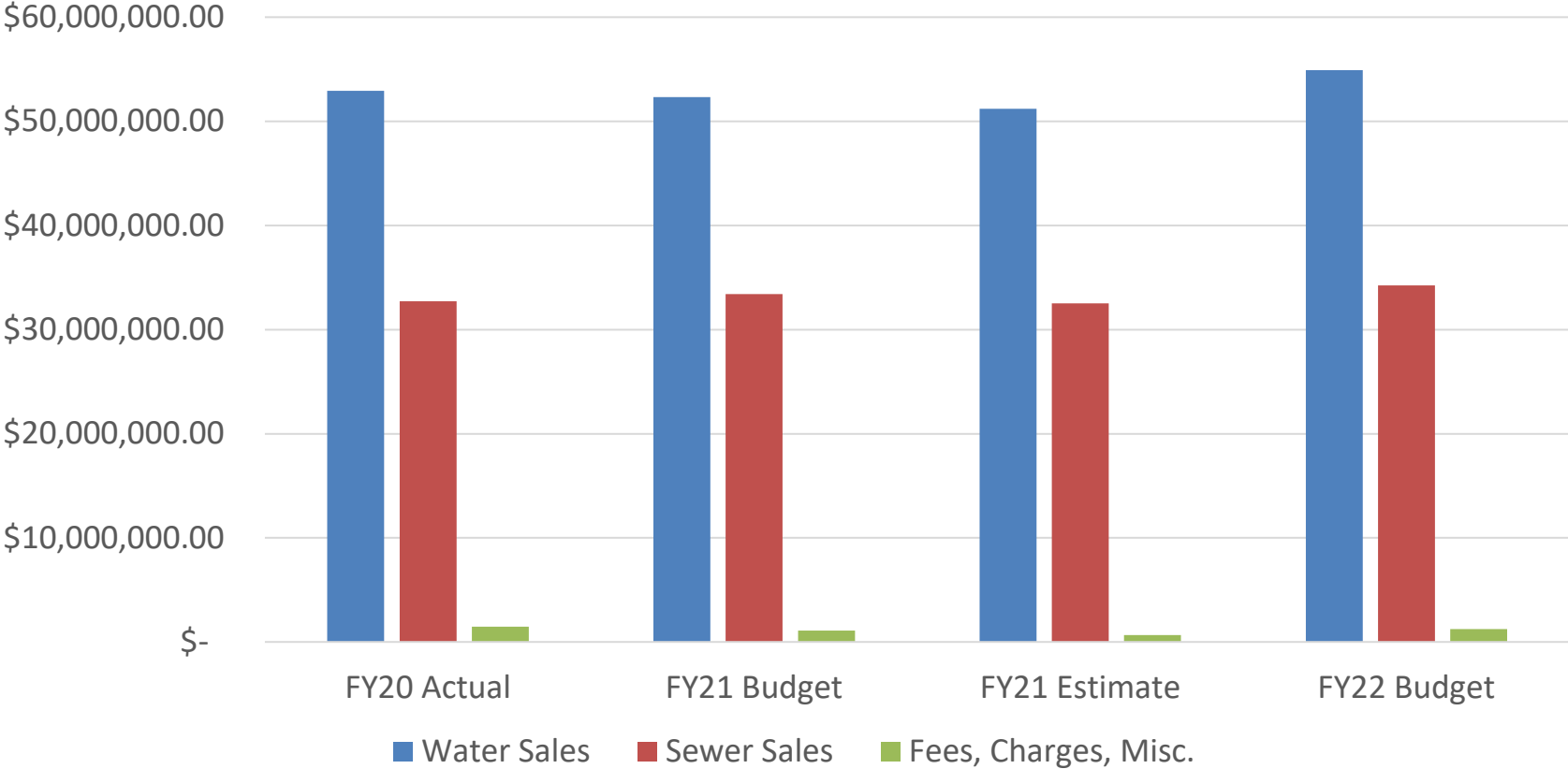
- **Total revenue** for the Water and Sewer Fund are projected at \$90.0 million, representing a 6.6% increase from year-end and is based on a 2.5% increase to the City's water and sewer rate
- **Water Sales**
 - Projected revenue from **Water Sales** is projected to be \$54.7 million or \$3.5 million above the FY21 year-end estimate
 - Based on a normal weather patterns
 - Includes a 2.5% increase to the City's water rates
- **Sewer Charges**
 - Projected revenue from **Sewer Charges** is projected to be \$34.1 million or \$1.6 million above the FY21 year-end estimate
 - Includes a 2.5% increase to the City's sewer rates
- **Remaining Revenues**
 - The remaining revenues combined increase \$590,000 and reflect the reactivation of late fees and disconnections on October 1

FY21-22 Water Rate Impacts

- Water revenue and rate requirements are impacted by:
 - Total debt issuance
 - Impacts of Interest Rates on Debt Service
 - Weather (temperatures, rainfall and timing of rain)
 - Overall Consumption Patterns (residential and commercial)
 - Economic Growth
 - Changes in the Cost for Wholesale Water
 - Changes in the Sewer Treatment Contracts
 - System Efficiencies/Impacts of Capital Investments
 - Changes in the Fund's Operating Costs
 - Impact of the Labor Market
 - Cost of Materials
 - Cost of Equipment
 - Availability of Other Funding Sources
 - Federal Funds
 - County Participation
 - Council of Government Grants

FY21-22 Water and Sewer Fund Revenues (continued)

Water/Sewer Fund Revenue



FY21-22 Proposed Rate Tier

Fiscal Year	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20	20-21	<i>21-22</i>
NTMWD/1,000 gal.	\$ 1.70	\$ 1.87	\$ 2.06	\$ 2.29	\$ 2.53	\$ 2.78	\$ 2.92	\$ 2.99	\$ 2.99	\$ 2.99
% Increase	14.09%	10.00%	10.16%	11.17%	10.48%	9.88%	5.04%	2.40%	0.00%	0.00%
City Rates										
Minimum	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00
0-11,000 gallons	\$ 3.63	\$ 4.03	\$ 4.41	\$ 4.76	\$ 5.16	\$ 5.64	\$ 6.15	\$ 6.61	\$ 6.61	\$ 6.78
11,001-20,000	\$ 3.93	\$ 4.36	\$ 4.77	\$ 5.15	\$ 5.58	\$ 6.11	\$ 6.66	\$ 7.16	\$ 7.16	\$ 7.34
20,001-40,000	\$ 4.10	\$ 4.55	\$ 4.98	\$ 5.38	\$ 5.82	\$ 6.37	\$ 6.94	\$ 7.46	\$ 7.46	\$ 7.65
40,001-60,000	\$ 4.77	\$ 5.29	\$ 5.79	\$ 6.25	\$ 6.77	\$ 7.41	\$ 8.08	\$ 8.68	\$ 8.68	\$ 8.90
Over 60,000	\$ 4.99	\$ 5.53	\$ 6.06	\$ 6.54	\$ 7.08	\$ 7.75	\$ 8.45	\$ 9.08	\$ 9.08	\$ 9.31
% Increase	13.00%	10.90%	9.50%	8.00%	8.25%	9.50%	9.00%	7.50%	0.00%	2.50%

Residential Impact

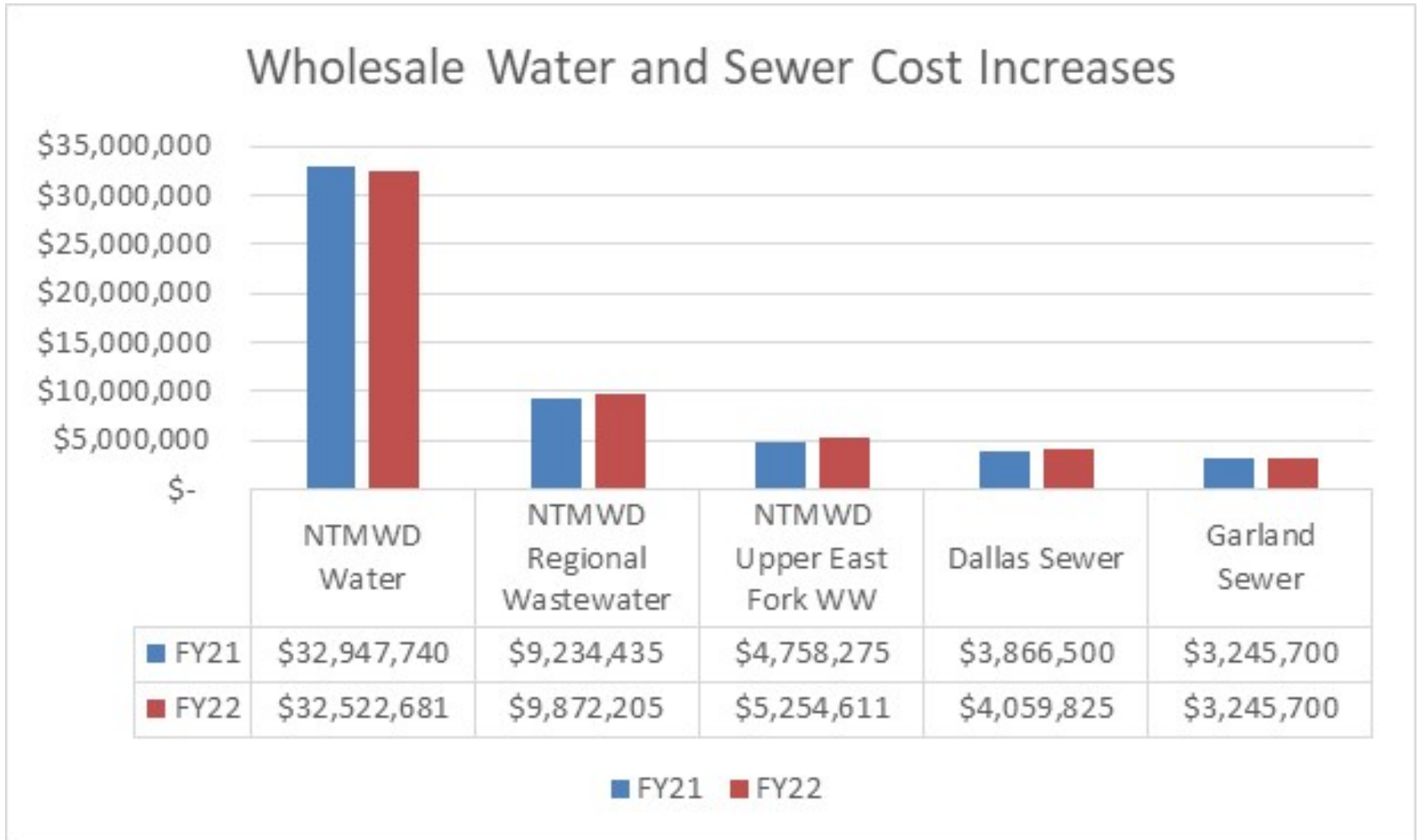
Sample residential bill will increase an average of \$2.89 per month or \$34.68 per year

- Estimate based on 8,000 gallons a month from October through May and 18,000 gallons a month for June through September
- Average residential water bill increases \$1.95 per month or \$23.40 per year
- Average residential sewer bill increases \$0.94 per month or \$11.28 per year

FY21-22 Water and Sewer Fund Expenditures

- Expenditures and Transfers are proposed at \$89.2 million representing an increase of \$3.6 million or 4.2% over year-end estimates
- The Maintenance category is the largest operational expenditure in this fund and includes the costs of water and sewer services. The budget reflects a minor reduction to the City’s “minimum purchase” and no change to the wholesale water rate from the NTMWD. For FY 2021-2022 the total cost of wholesale water is \$32.5 million
- Sewer treatment services are expected to increase \$1.3 million over the year end estimates of \$21.1 million. These increases are due to the combination of the rate increases from our service providers and projected flows in the sewer basins
- Together, the wholesale cost of water and sewer treatment services account for \$55.0 million or 61.6% of the total expenses
- Fund Balance is projected at 90.49 days, in compliance with the City Council approved Financial Policy for the Water and Sewer Fund of “90 Days in Fund Balance”

FY21-22 Wholesale Water and Sewer Costs



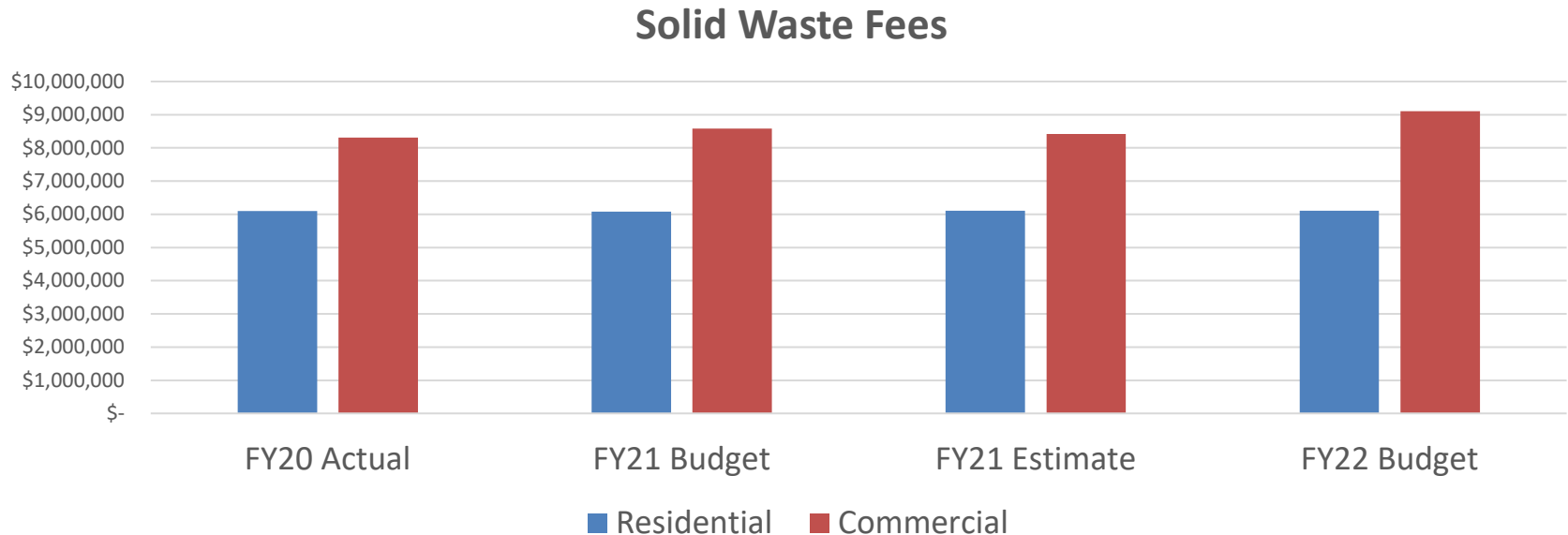
Solid Waste Services Fund



FY 2021-2022 Solid Waste Services Fund

Solid Waste Services Fund Budget (p. 35)				
	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$3,863,714	\$3,849,865	(\$13,849)	-0.4%
Revenues	15,265,576	15,911,215	645,639	4.2%
Expenditures	15,279,425	15,847,323	567,898	3.7%
Ending Fund Balance	\$3,849,865	\$3,913,757	\$63,892	1.7%

FY21-22 Solid Waste Services Fund Revenues



- **Total revenue** for the Solid Waste Services Fund are projected at \$15.9 million, representing a 4.2% increase from year-end
- **Residential Collection Fees** are projected at \$6.1 million, up slightly from the FY21 year-end estimate
- **Commercial Collection Fees** are projected at \$9.1 million or \$687,000 above the FY21 year-end estimate
 - Includes market driven rate increases

FY21-22 Solid Waste Services Fund Revenues (continued)

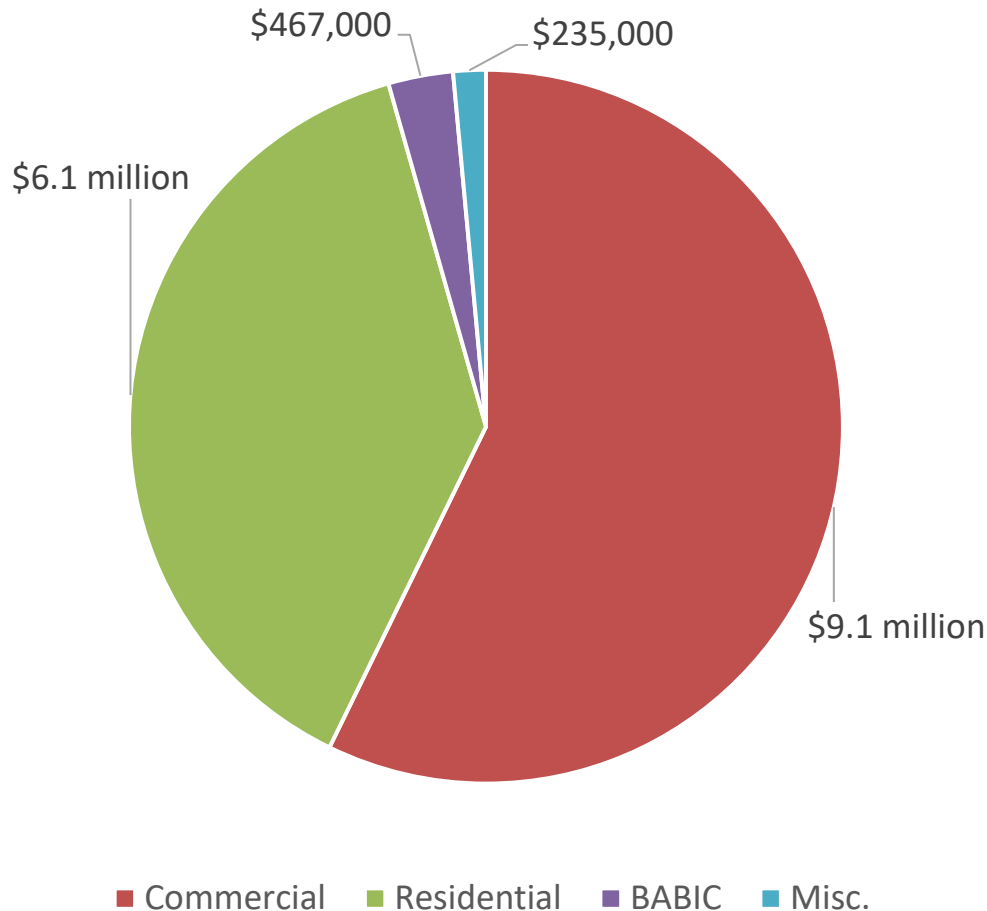
- **BABIC Support** from the Water and Sewer Fund remains at \$467,000
- **Other Revenues** are projected at \$226,000 or (\$45,000) below the FY21 year-end estimate
 - Includes auction revenue and the revenue from the sale of trash and recycling bags
- **Interest** is projected at \$8,000 which is up from the year-end estimate of \$6,000

FY21-22 Solid Waste Services Fund Expenditures

- Total expenditures in the fund are projected at \$15.8 million representing an increase of \$568,000 or 3.7% over year-end estimates
- The Maintenance category is the second largest operational expenditure in this fund and includes the City's landfill charges totaling \$3.8 million. No change is expected in the per 1,000-ton landfill fee charged by the District, but we are anticipating an increase in overall tonnage as the economy begins to recover from the impacts of the COVID 19 pandemic
 - Landfill expenses account for 24.1% of the fund's total expenses
- This budget does include efforts to address the current labor market challenges, which includes various changes to the current pay plan as well as revisions to the City's temporary help contracts
- Fund Balance is projected at 90.14 days, in compliance with the City Council approved Financial Policy for the Solid Waste Services Fund of "90 Days in Fund Balance"

FY21-22 Solid Waste Services Fund

FY21-22 Solid Waste Fund Revenue



Solid Waste Expenditures:

- Personal Services: 37.3%
- Maintenance: 25.9%
- Oper. Transfers: 20.6%
- Debt Service: 8.6%
- Contracts: 3.4%
- Prof. Services: 2.3%
- Supplies: 1.8%

Key Elements:

- FY22 Days of Fund Balance: 90.14 days
- No residential fee changes
- Includes commercial fee change to remain competitive within the commercial market



Golf Fund



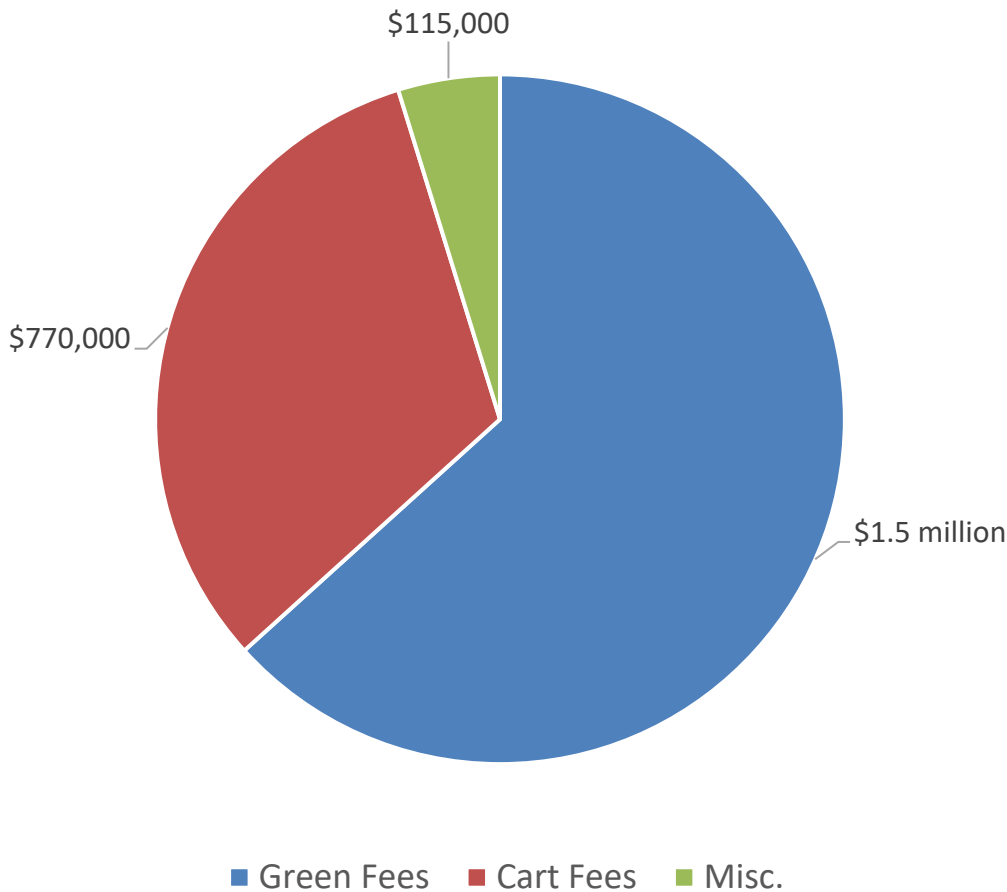
FY 2021-2022 Golf Fund

Golf Fund Budget (p. 41)

	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$450,112	\$465,725	\$15,613	3.5%
Revenues	2,830,983	2,412,316	(418,667)	-14.8%
Expenditures	2,815,370	2,466,091	(349,279)	-12.4%
Ending Fund Balance	\$465,725	\$411,950	(\$53,775)	-11.5%

FY21-22 Proposed Golf Fund

FY21-22 Golf Fund Revenue



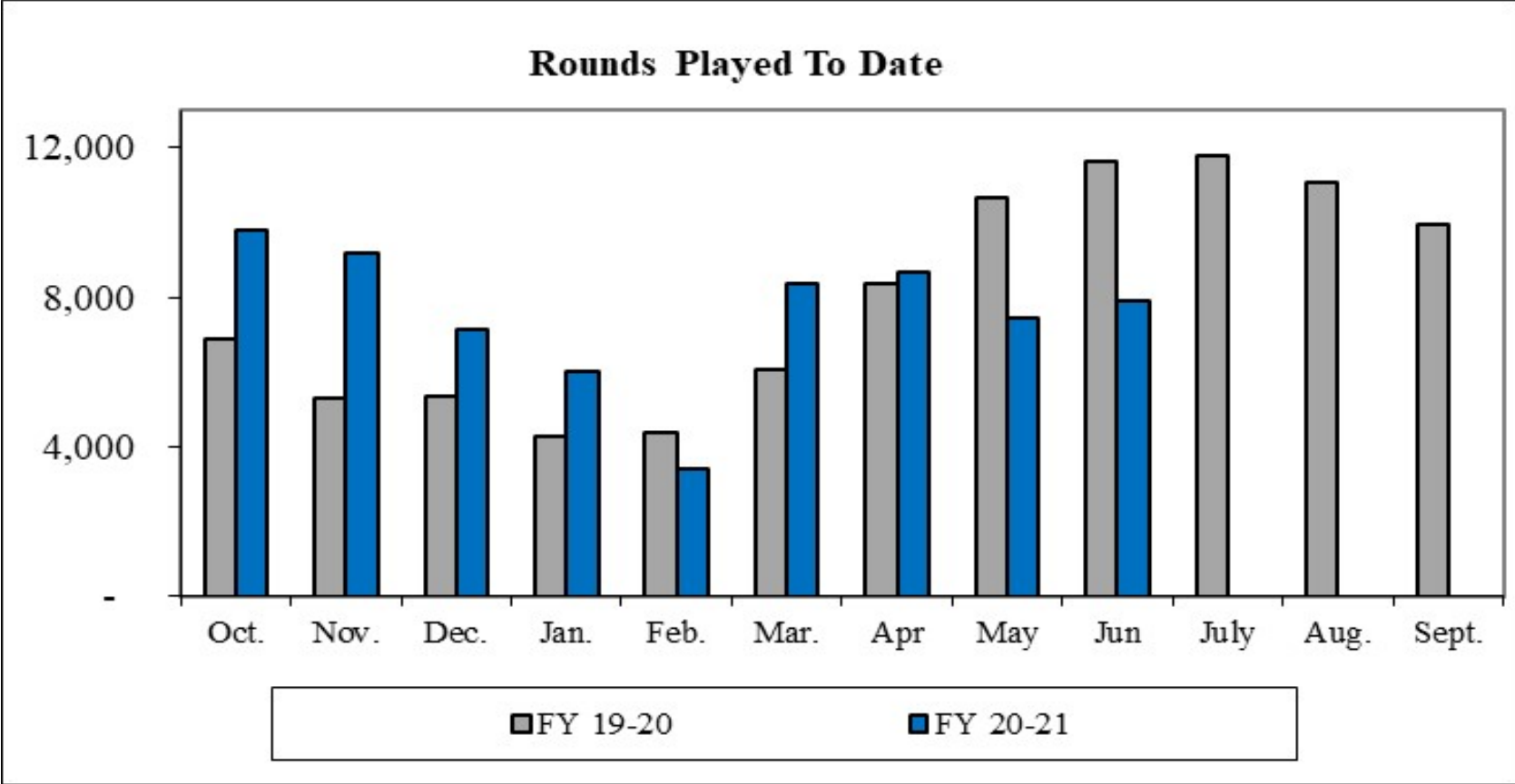
Golf Fund Expenditures:

- Personal Services: 48.4%
- Supplies: 16.1%
- Maintenance: 10.2%
- Prof. Services: 9.4%
- Transfers: 8.7%
- Contracts: 7.2%

Key Elements:

- FY22 Days of Fund Balance: 60.97 days
- Continued funding of Golf Operations Reserve
- Replacement of Golf Maintenance Equipment: \$220,000

Rounds Played

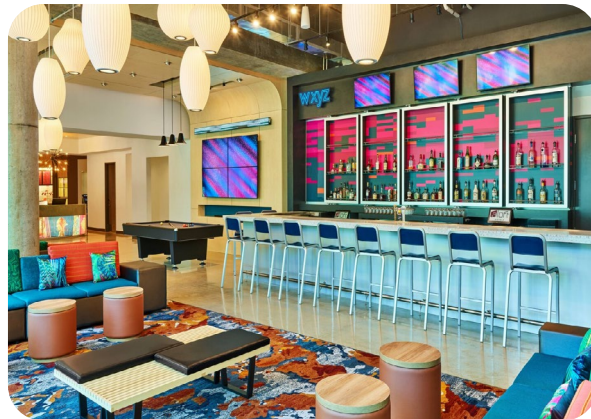


- Through June 2021, 67,952 rounds have been played at Sherrill Park, which is 5,074 above the total rounds played through June 2020

FY21-22 Golf Fund Expenditures

- Golf Fund expenditures are projected at \$2.5 million, a decrease of (\$349,000) from the year-end estimate
 - Provides for the daily operations of the Sherrill Park Golf Course, including the funding for 15 positions
 - Also provides resources for the assessment of Sherrill Parks courses and facilities for future investment opportunities
 - Course #2 Master Plan
 - Sherrill Park golf facilities
 - These reviews help create the framework for further discussion of future capital investments

Hotel/Motel Tax Fund



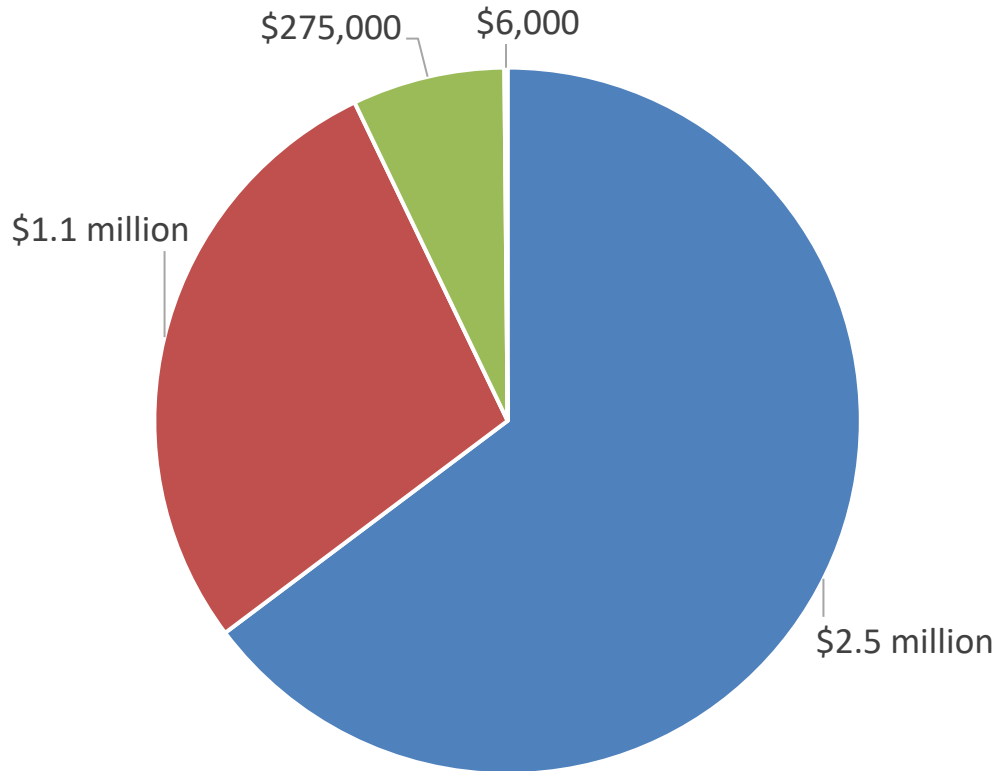
FY 2021-2022 Hotel/Motel Fund

Hotel/Motel Tax Fund Budget (p. 45)

	FY 2020-2021 Estimate	FY 2021-2022 Budget	Estimate/Budget	% Change
Beginning Fund Balance	\$3,057,182	\$3,645,878	\$588,696	19.3%
Revenues	3,492,909	3,937,436	444,527	12.7%
Expenditures	2,904,213	3,297,375	393,162	13.5%
Ending Fund Balance	\$3,645,878	\$4,285,939	\$640,061	17.6%

FY21-22 Proposed Hotel/Motel Fund

FY21-22 Hotel/Motel Fund Revenue



■ Hotel/Motel Tax ■ Eisemann Center ■ Parking ■ Misc.

Hotel/Motel Expenditures:

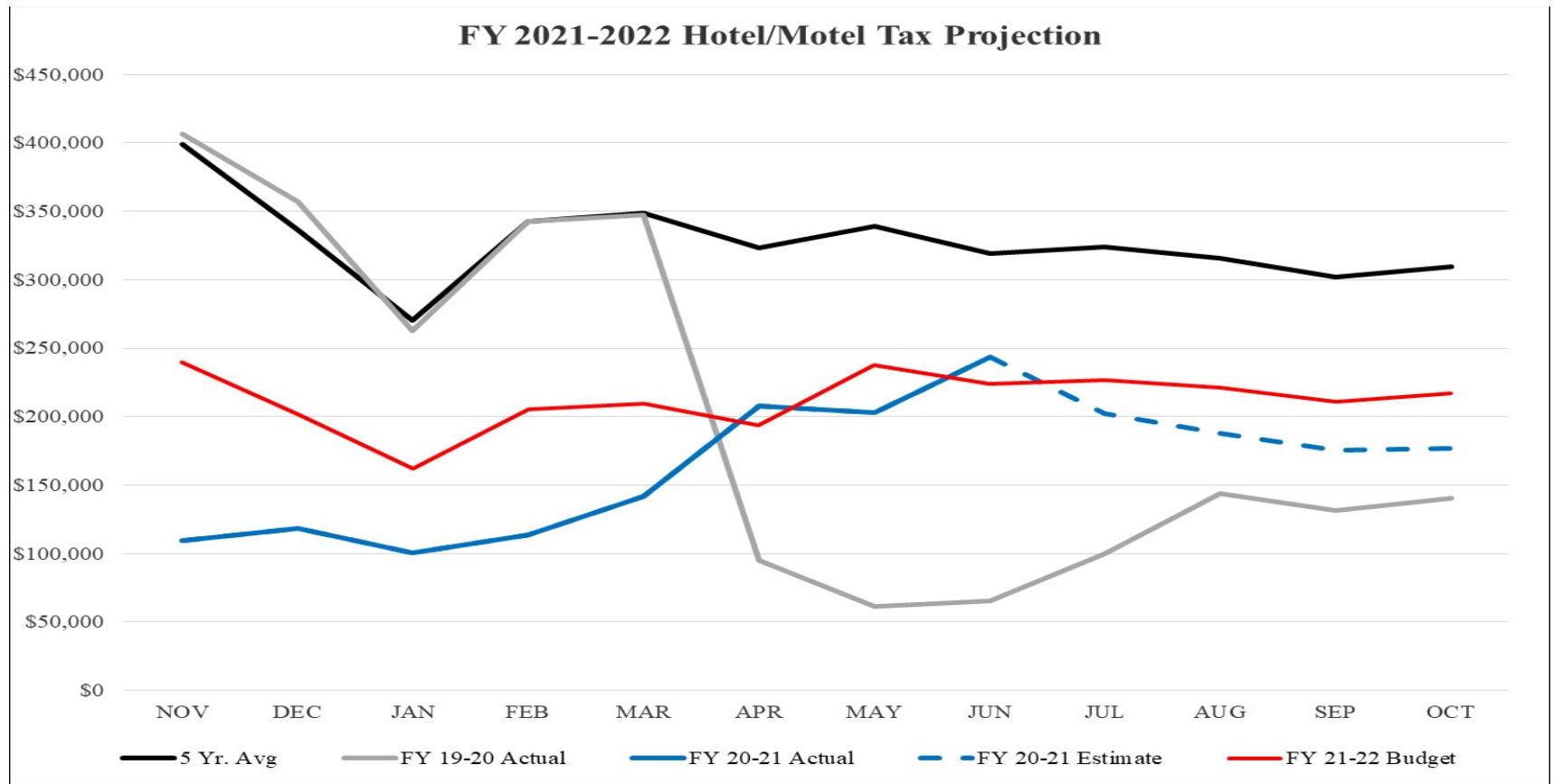
- Eisemann Center: 75.5%
- Oper. Transfers: 9.8%
- Parking Garage: 7.4%
- Arts Grants: 6.7%
- Misc: 0.6%

Key Elements:

- FY22 Fund Balance: \$4,285,939

Hotel/Motel Tax Forecast

- Current trends point to a boost from leisure travel in Richardson during the summer months of 2021. All aspects of travel are anticipated to have a modest rebound in FY22



Hotel/Motel Tax History

REVENUE BY DETAIL HOTEL/MOTEL TAX FUND						
	ACTUAL FY 2017-18	ACTUAL FY 2018-19	ACTUAL FY 2019-20	BUDGET FY 2020-21	ESTIMATE FY 2020-21	BUDGET FY 2021-22
Tax Revenue						
Aloft CityLine	\$ 297,700	\$ 330,644	\$ 183,027	\$ 66,372	\$ 126,713	\$ 188,665
Cambria Richardson	-	-	51,810	41,099	108,090	161,895
Como Motel	18,358	18,060	15,794	15,978	17,094	19,121
DoubleTree Hotel	546,841	556,481	279,041	182,432	174,452	267,700
Drury Plaza	-	-	46,785	30,698	148,069	216,709
Econo Lodge	69,495	58,234	51,966	41,507	47,201	47,804
Extended Stay of America	75,959	63,318	55,609	49,857	59,615	63,738
Hampton Inn	178,078	193,696	100,973	51,365	75,099	105,805
Hawthorne Suites	58,947	54,913	40,448	43,065	49,178	57,364
Hilton Garden Inn	284,307	267,354	132,916	85,859	94,828	156,796
Holiday Inn	215,863	181,918	149,158	57,900	79,568	119,827
Hyatt House	201,171	166,019	98,557	49,184	84,501	105,805
Hyatt Regency	502,561	529,880	267,753	176,327	195,659	209,444
Marriott Courtyard - Spring Valley	245,791	248,507	138,113	83,834	145,396	178,466
Marriott Renaissance	701,337	782,903	374,370	193,043	151,782	152,971
Marriott Springhill Suites	175,474	171,654	93,843	41,380	79,987	104,530
Sonesta ES Suites (Marriott Residence Inn)	208,839	176,618	94,169	58,066	68,879	76,486
Sonesta Select (Marriott Courtyard - Galatyn)	232,064	219,655	93,358	45,127	46,227	63,738
Super 8	68,134	59,036	54,617	46,162	76,356	82,859
WaterWalk	-	27,460	49,957	43,179	49,544	63,738
Wingate by Wyndham	161,906	137,272	76,660	53,574	90,843	101,981
ApartmentJet	-	-	410	-	-	-
Estates of Richardson	1,696	1,024	411	300	165	255
Goldnest	-	-	2,967	-	10,034	3,824
National Corporate Housing	152	221	86	-	-	-
Total	\$ 4,244,671	\$ 4,244,866	\$ 2,452,797	\$ 1,456,308	\$ 1,979,280	\$ 2,549,521

Hotel/Motel Fund Expenditures

- Total Expenditures and Transfers for FY 2021-2022 are proposed at \$3.3 million, reflecting an increase of \$393,000 from current year-end expenditures.
- The Eisemann Center expenditures increase \$335,000 from year-end
 - The Eisemann Center’s daily operations increase \$135,000
 - Eisemann Center Presents Series expenditures increase \$200,000, which includes “Eisemann Center Lite” expenses
- Parking Garage Expenditures are proposed at \$243,000, representing an increase of \$12,000 from year-end and is based on anticipated Eisemann Center activity
- No capital/renewal projects are proposed at this time
- Arts Grants funding are programmed at \$220,000 for the 2021-2022 budget, reflecting an increase of \$40,000 from FY 2020-2021
- Miscellaneous expense of \$11,000 includes audit expenses, arts website maintenance and smaller miscellaneous expenses.
- The Transfer to General Fund – CVB matches the department budget at \$325,000

Other Funds

Other Fund Highlights

- Pages 49 through 83 of the filed budget represent all remaining funds for the City of Richardson including the Special Revenue, Internal Service and Capital Funds.
 - Tax Increment Financing Districts (pages 65-67) experienced AV reduction of (0.21%) from the prior year to \$1.98 billion generating \$12.4 million in property tax revenue which is tied to reimbursement obligations inside the respective zones. These funds would also be impacted by the \$0.01 reduction in the tax rate.
 - The Economic Development Fund (page 77) was established in FY 14-15 to receive the tax rate allocation for economic development programs.

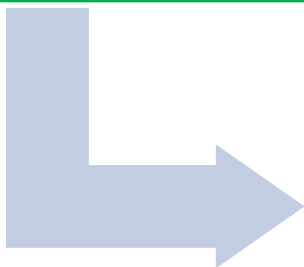
Other Fund Highlights

- Drainage Fund (page 54) is programmed at \$4.0 million.
 - \$1.0 million will include:
 - Storm Drain Inspection, Cleaning and Repair
 - Street Sweeping
 - Channel Maintenance
 - Litter Abatement
 - 1.05 million is programmed for flood prevention and storm drain improvements at the following locations:
 - Lois Branch Flood Prevention Conceptual Design
 - West Fork Gabion Repair/Extension Construction
 - 2801 Wyndham Emergency Overflow
 - 300 Thompson Drainage Improvements
 - Lawnmeadow Drainage Project, Phase 1
 - \$1.1 million for completion of prior year projects
 - No Fee Adjustment Proposed

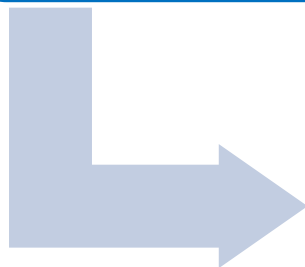
Concluding Thoughts

Budget Workshop Summary

August 9th:
Presentation of
City Manager's
Proposed Budget



August 16th &
23rd: Budget
Public Hearings



August 23rd :
Budget Adoption

Public Access to Budget Information:

- Web/Cable Access – Budget Workshops
- Web/Cable Access – Budget Work Sessions
- Web/City Secretary/Library – Copies of the Proposed Budget



RICHARDSON

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