City Council Meeting Handouts

February 20, 2023

- I. Parks, Recreation and Open Space Master Plan
- II. Breckinridge Park Playground
- III. Fire Department Annual Report
- IV. 2023 Debt Sale
- V. First Quarter Financial Report for FY 2022-2023





Objectives



- The master plan serves two primary objectives:
 - To help guide the development and redevelopment of parks and recreation resources as well as public and private open space into the future
 - Serves as the primary planning guide for prioritizing future projects and programming based on funding opportunities and conditions.



Council Goals and Strategies



- City Council Goals:
 - To have residents and other stakeholders choose Richardson as the best place to locate, contribute and engage
 - To effectively and efficiently manage city resources while maintaining and enhancing city services



Council Goals and Strategies



- City Council Strategies:
 - Value protect and create a positive return on City, resident and other stakeholder investments in the city
 - Promote avenues for public engagement and input
 - Leverage county, state and federal opportunities



Background



- The master plan is updated every five years with a re-write every 10 years
- The last update was adopted in 2017
- The Parks and Recreation Commission voted to recommend the Parks, Recreation and Open Space Master Plan to City Council for approval on February 7, 2023
- Will inform the city's updated Comprehensive Plan
- Will coordinate with the city's new Active Transportation
 Plan



Project Timeline



1st QTR 2022

- Strategic Partners Mtg
- Inventory/Facility/ Population Analysis
- Standards Analysis
- Focus Groups
- Community Open House
- Launch Website
- Council Input

2nd QTR 2022

- Community Survey
- Benchmarking
- Recreation Program Analysis
- Financial Assessment
- Demand/Needs
 Assessment Report
- Identify/Rank Priorities

3rd QTR 2022

- Preliminary Action
 Plan
- Implementation Plan
- Revenue & Funding
 Strategies
- Preliminary Master Plan
- Council Update

4th QTR 2022

- Preliminary Master Plan
- Community Open House
- Strategic Partners

1st QTR 2023

- Recommendation from Parks & Recreation for Approval
- Final Plan Review and Adoption by City Council



Project Approach



Phase 1 Inventory & Needs Assessment



Data Collection & Base Map Preparation

Inventory and Facility Analysis

Population Analysis & Demographic Trends

Standards Analysis

Benchmarking

Recreation Program Analysis

Demand Analysis & Needs Assessment

Phase 2 Master Plan



Priority Rankings

Action Plan

Implementation Plan

Financial Assessment

Funding & Revenue Strategies

Preliminary Master Plan

Final Master Plan

Interactive Story Map



Final Master Plan Document

City Coun

Cathy Cald

Beth Kolma

Christophe Donna War

Gene Fitch

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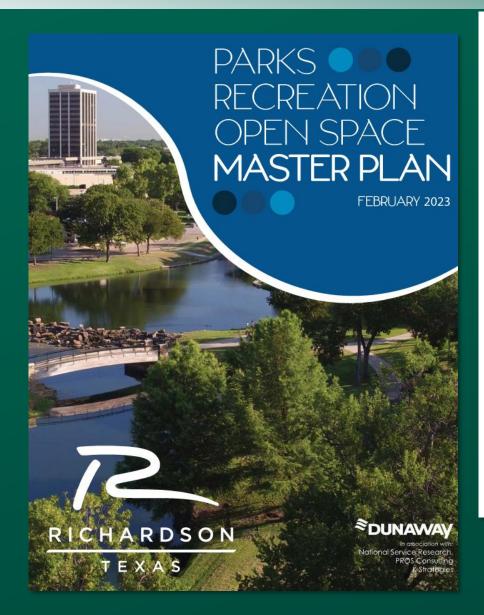
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Jane Ito

Vice Chair

MJ Kelley Monica Sco





INTRODI ICTION

For decades, Richar people think of Richard and quality of life. R DFW region, with a system. The City is h district has over 90,1



the-art Charles W. E nationally recognize Presents series and a

The parks system – v includes almost 1,80 diversity of active an and adults. Richards citizens connected b

As the City has grov completely built-out. excellence that its cit and revitalizing park recreational prograr

To stay proactive in work with City leade Commission on upd National Service Re: phase of the project. Consulting, known f

INTRODUCTION-----

METHODOLOGY

Throughout the master planning process, the Dunaway team worked closely with City Staff, a Strategic Partners Committee, the Parks & Recreation Commission, and the City Council. Each of these groups provided significant input at key meetings that helped guide the process and gain consensus for the overall Master Plan.

The Master Plan was prepared using a two-phase planning process. Phase I focused on the Inventory and Needs. Phase II involved recommendations, implementations & preparation of the Master Plan document. A detailed outline of the process is as follows:

PHASE I - INVENTORY & NEEDS



TASK 1 - Data Collection & Base Mapping

The team prepared a base map from the GIS data provided by the City. The base map illustrated information such as existing park sites, schools, City facilities, drainage corridors, streets, etc.



TASK 2 - Inventory & Facility Analysis

The team was provided a current inventory of the entire park system. Team members and City staff performed a tour of the existing city parks and recreational facilities available throughout the City. Each site was documented for its existing conditions and amenities.



TASK 3 - Population Analysis & Demographic Trends

The team obtained the latest updates of demographic and population data from U.S. Census Bureau and from Environmental Systems Research Institute, Inc. (ESRI). This included factors of population, race, housing, employment, income, and future growth.



TASK 4 - Standards Analysis

The team utilized some of the published recommendations by the National Recreation and Park Association (NRPA), as well as local DFW guidelines, for evaluating standards for both park acreages and facilities.



TASK 5 - Benchmarking

The team coordinated with City Staff to select cities in the DFW region or other parts of Texas with similar characteristics such as built-out communities, evolving demographics, and key urban spaces.



TASK 6 - Recreation Program Analysis

PROS conducted a recreation program analysis based on current programs offered (age segment distribution, lifecycle analysis, core programs, similar providers/ duplication, market position/methods, etc.) Recommendations are provided for program enhancements that result in successful & innovative recreation programs.

ETHODOLOGY



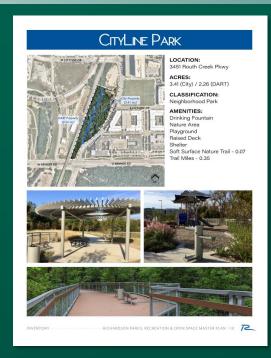


Current Park System & Users



INVENTORY

- Location
- Size
- Classification
- Amenities
- Photography





POPULATION & DEMOGRAPHICS

- Projected Growth
- Age / Gender / Ethnicity
- Education / Employment
- Household Size & Incomes
- Other







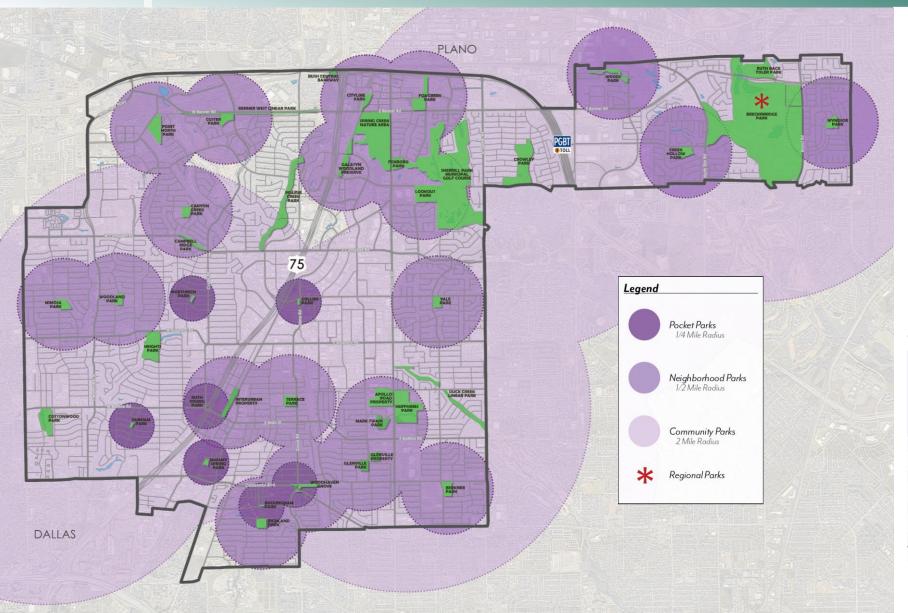




2021 Race 57% White 11% Black 21% Asian 11% Some Other Race 19.06% Hispanic Origin



Standards Analysis



- ✓ NRPA Standards
- ✓ Park Classifications
 - Neighborhood
 - Community
 - Regional / Metro
 - Linear
 - Special Use
- ✓ Acreage Guidelines

NRPA Park Acreage Guidelines Compared to Future Population (2026)

	Existing	NRPA Guidelines for 2026 Population of 132,500	Difference Between NRPA Guidelines and Existing Richardson Parks
Classification	Acreage	Range	Range
Pocket Park	6.51	33 - 66	(26.49) - (59.49)
Neighborhood Park	185.45	132 - 264	53.45 - (78.55)
Community Park	149.95	660 - 1056	(510.05) - (906.05)
Regional Park	520.85	n/a	n/a
Special Use Park	2.73	n/a	n/a
Greenbelt/Linear Parks	206.10	n/a	n/a
Undeveloped	32.42	n/a	n/a
Total:	1,097.92	825 - 1386	272.92 - (288.08)



Peer Cities / Benchmarking





Arlington Dallas Irving Plano Roseville Sugarland

- ✓ Park Acreage
- ✓ Miles of Trails
- ✓ Outdoor Recreation Facilities
- ✓ Special Use Facilities
- ✓ Indoor Recreation Centers

Agency	Population	Total Developed Acres	Total Developed Acres per 1,000 Residents	Total Acres Owned or Managed	Total Acres per 1,000 Residents
Irving Parks and Recreation Department	243,738	1743	7.15	1,980	8.12
Richardson Parks and Recreation Dept.	121,520	1378	11.34	1,598	13.15
Plano Parks and Recreation Department	394,366	3000	7 06	5 160	12 05

287,064

1,308,814

118,563 147,773

NRPA Median 2022 = 10.4 Acres per 1,000 Residents

Arlington Parks and Recreation Department

Sugarland Parks and Recreation Department

Roseville Parks and Recreation Department

Dallas Parks and Recreation Department

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Richardson Parks and Recreation Dept.	121,520	1378	11.34	1,598	13.15
Plano Parks and Recreation Department	394,366	3098	7.86	5,460	13.85
Arlington Parks and Recreation Department	287,064	2555	8.90	4,375	15.24
Dallas Parks and Recreation Department	1,308,814	0	0.00	20,632	15.76
Sugarland Parks and Recreation Department	118,563	1174	9.90	2,454	20.70
Roseville Parks and Recreation Department	147,773	834	5.64	4,337	29.35
NRPA Median 2022 = 10.4 Acres per 1,000 Resident	S			9.00	



Recreation Programming

Aquatics

Swim lessons

· Advanced mini

 Athletics Leagues

camps Corporate Challenge



- Recreation Programs are well communicated to the public
- Age segment distribution is aligned with Richardson's population
- Program life cycles have a very healthy distribution
- Evaluated the City's eight (8) core programs:
 - Aquatics
 - o Athletics
 - o Community Events
 - o Gymnastics
 - o Recreation Centers
 - o Seniors
 - o Special Events
 - o Tennis





Inspiring Communities to Action

Community Events





Needs Assessment



Community Vision & Citizen Survey

- Visioning Sessions
 - ✓ February 17
 - √ February 22 & 23
 - ✓ March 1
 - ✓ March 2 & 3
 - ✓ March 30
 - ✓ August 25
 - ✓ November 2 & 3
- Online survey open April 7th May 8th
- 1,172 responses Strong Response!
- Quantifiable Priorities / Weighted Matrix





Dear Richardson Residents

The City of Richardson is currently updating your <u>Parks. Recreation. Trails and Open Space Master Plan</u> and we need your help by filling out this survey! Your input will help guide our <u>park and recreation planning efforts for the next 5.to 10 years.</u> Please take a few minutes to complete this important survey. Your answers will remain annonymous. Please complete only one survey per household.

Thank you for taking time to participate in this important survey effort.

An overview of the Pichardson Parks System

	2 recreation centers	1 tenn
res of parks & green space	1 senior center	1 aqua
of trails	1 gymnastics center	4 neig
and the first land of the decrease of	4 december	42 8-1

dog park 13 lighted baseball fields ponds 230 acres of athletic fields

neighborhood pools lighted baseball fields 0 acres of athletic fields

City of Richardson Parks and Recreation Citizen Survey

| do you find out about parks, recreation facilities and recreation programs in Richardson (Check all that app | ''□ City of Richardson website | ''□ Richardson Today | ''□ HOA/Neighborhood Associations | ''□ Facebook/social media | ''□ Other

2. Within the past year, how often have you or someone from your household visited or used these Cit



Priority Rankings



Rank	Priorities	High	Moderate	Lower
1	Additional Trail Connections Throughout the City	•		
2	Additional Trail Connections to Adjacent Cities	•		
3	Splashpad / Sprayground	•		
4	Indoor Aquatic Center	•		
5	Additional Soft Surface / Nature Trails	•		
6	Additional inclusive Playground Elements	•		
7	Additional Benches / Seating Areas in Parks & Along Trails	•		
8	Add Shade / Zero Depth Entry to New Features to Existing Pools	•		
9	Interpretive Signs in Parks / Trails		•	
10	Amphitheater / Council Circle		•	
11	Recreation Center at Breckinridge Park		•	
12	Dedicated Outdoor Pickleball Courts		•	
13	Additional Dog Park		•	
14	Outdoor Fitness Equipment in Parks & Along Trails		•	
15	Disc Golf Course		•	
16	Additional Outdoor Multi-Use Courts		•	
17	Additional Outdoor Multi-Use Fields		•	
18	Skate Park			•
19	Additional Covered Picnic Shelters/ Pavilions			•
20	Mountain Bike BMX Trails			•
21	Additional Sand Volleyball Courts			•
22	Cricket Pitch			•
23	Additional Baseball Fields			•
24	Additional Softball Fields			•
25	Outdoor Ping Pong			•







Major Initiatives in Action Plan

Expand Key Trail Connections

within the overall City, as well as strategic connections to other surrounding cities in coordination with the city's Active Transportation Plan.

Invest in an Aquatics Facilities Master Plan

to evaluate the existing neighborhood pools and consider community priorities balanced with operational conditions.

Creatively Add more Inclusive Play features,

as well as adding signature play components as part of annual playground updates.

Implement a Holistic Signage Program

in parks and along trail corridors to showcase cultural history & natural resources.

Introduce New & Various Congregational Areas

in specific parks including large or small amphitheaters, civic plazas, and great lawns.

Maintain high-quality Recreation Centers and services

with thoughtful and strategic reinvestment that expands facility capacity and usability, as well as programming and services that proactively meet community needs.



Action Plan

(Possible locations as noted: pending future funding and budgets)

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3	Splashpad / Sprayground**																																						٠	•	•	•	•	•		•		•	•	٠	•	
4	Indoor Aquatic Center**																																						•	•	•	•	•	•		٠		•	٠	٠	•	٠
5	Additional Soft Surface / Nature Trails			•								٠							٠									٠			٠	٠				٠				•	•	•	•		•	•	•	•	٠	٠		
6	Additional inclusive Playground Elements			•			•				•	•							٠	•					•					•					•				•	•	•	•	•	•		•	•	•	•	•		
7	Additional Benches / Seating Areas /Drinking Fountains in Parks & Along Trails	•	٠	•	•	•	•								٠	٠	٠	٠	•	•			•	•	٠		٠	•	٠		•	٠	•	٠	•	•			•	•	•	• •	•	•		•	•	•	٠	•		
8	Add Shade / Zero Depth Entry and New Features to Existing Pools**	/																																						<	•	•		•		•	•	6	•	•		

^{*}In Coordination with the city's Active Transportation Plan.

^{**}Further evaluation to be conducted as part of a future aquatics master plan.



Action Plan

(Possible locations as noted: pending future funding and budgets)

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9	Interpretive Signs in Parks / Trails		•	•			Ŭ	•		•		•		٠		٠	٠	•			٠	٠				•	٠				٠			•	•	•			•		٠	٠		٠	٠	٠	٠	٠	Ī		٠	Γ	٠			
10	Amphitheater / Council Circle		,	•													٠					•				•																•	•	•	•	•		•	•	•	•	•	•	•	•	•
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13	Additional Dog Park	٠																						•																		*		٠	٠	•		٠	•	•	•	•				
14	Outdoor Fitness Equipment in Parks & Along Trails		•	•						٠	•	•		•							•									•						•	•	4	•		٠	•		٠	٠	•	•	٠			٠		•	•		
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Action Plan

(Possible locations as noted: pending future funding and budgets)

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24	Additional Softball Fields	•																																							•		•	+	•		•	•	•	•	•	•	•	•	
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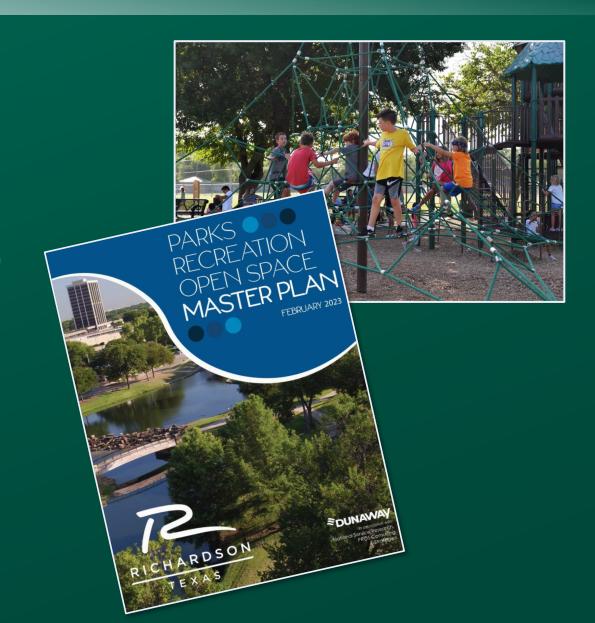


Final Adoption



Moving Forward

- ✓ Master Plan Adoption
- ✓ Interactive Story Map
- ✓ File with TPWD (Voluntary)
- Action Plan to CIP
- Project Outcomes



BRECKINRIDGE PLAYGROUND UPDATE

Richardson City Council February 20, 2023





BACKGROUND

- Approved in the 2021 bond program to eventually replace an outdated and accessibly-challenged playground in the park's B Complex
- Will be located near the Keffler Ballfields, allowing for the utilization of existing parking
- Opportunity to add inclusive elements to the new playground as a result of savings from 2015 bond program projects
- Supports one of the key themes and priority item #6 from the Parks,
 Recreation and Open Space Master Plan
- Will provide for a more inclusive playground experience in the far eastern portion of Richardson

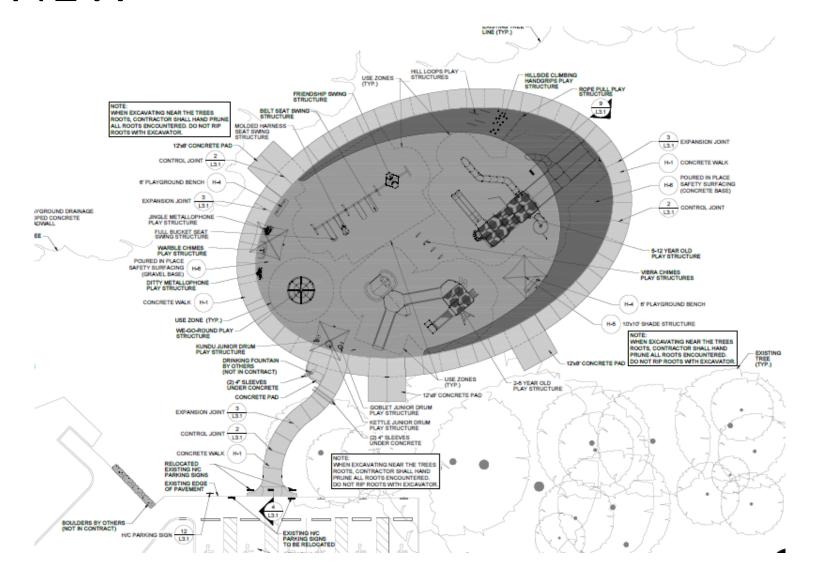


LOCATION





PLAN VIEW





RENDERING





TENTATIVE SCHEDULE/NEXT STEPS

• 1st QTR 2023: Purchase Authorization on City Council Consent

Agenda (Buy Board purchase)

Play equipment ordered from Manufacturer

• 2nd QTR 2023 Site work begins

Play equipment delivered to site, installation begins

• 3rd QTR 2023 Playground opens









RICHARDSON FIRE DEPARTMENT

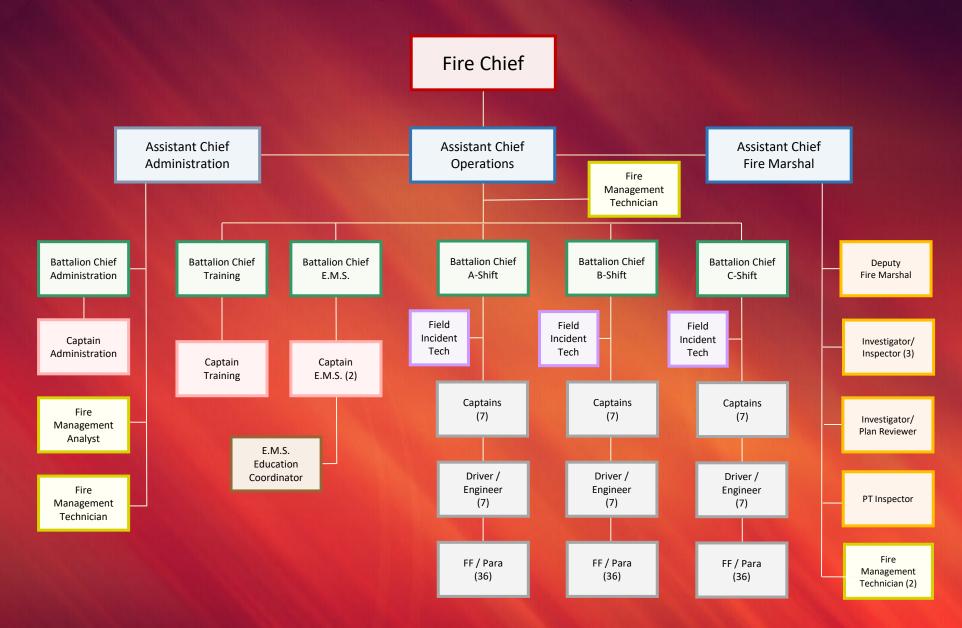
Annual Report
2023

"ALL HAZARDS" SERVICES PROVIDED

- > All fire type incidents
- > All EMS type incidents
- >All rescue type incidents
- Fire prevention
- Tactical EMS (SWAT Medics)
- > Hazardous materials mitigation
- Disaster response
- Public assistance (water leaks, animal rescues)



RFD ORGANIZATIONAL CHART



FIRE PERSONNEL STAFFING LEVEL

Administration Office	Authorized	Actual
Fire Chief	1	1
Assistant Chief of Operations	1	1
Assistant Chief of Administration	1	1
Battalion Chief of Administration	1	1
Captain of Support Services	1	1
Battalion Chief of Training	1	1
Captain of Training	1	1
Battalion Chief of E.M.S.	1	1
Captain of E.M.S.	2	2
EMS Education Coordinator	1	1
Fire Management Analyst	1	1
Fire Management Technician (Increased by 1	2	2
on 24-Oct-22)	2	2
Prevention & Investigation	Authorized	Actual
Fire Marshal - Assistant Chief	1	1
Deputy Fire Marshal	1	1
Inspector - Part-Time (24-Jan-23)	1	1
Investigator / Inspector	3	3
Investigator/Plan Reviewer	1	1
Fire Management Technician	2	2
Operations (Shift Personnel)	Authorized	Actual
Battalion Chief – Shift Commander	3	3
Captain	21	21
Driver / Engineer	21	21
Firefighter (increased by 9 for A36 3-Jan-23	108	112
Total Admin & Prevention	23	23
Total Operations	153	157
Department Totals	176	180

WORK HOURS / SCHEDULES

48/96 Work Schedule Trial Period

- > 48 hours on duty followed by 96 hours off
- > 86% of shift personnel voted for a 1-year trial
- > Started the trial January 3rd
- After completion of the trial period, 97% voted to keep this schedule
- Administration had no issues arise during the trial



RECRUITING & HIRING



RECRUITING & HIRING

- Recruiting efforts are working!
 - Sign on bonus
 - Lateral entry program
 - Employee referral program
- > 643 Applications
- > 353 Showed for the written test
- > Hired 17 (Class 44) with a significant list remaining



FIRE / EMS TRAINING

ISO 1 requires a minimum of 20 hours of fire training each month.

- > 29,040 hours required
- > 44,264 completed
- > 4 hours a month per Paramedic





American

Association.

2022 Mission: Lifeline® EMS Recognition

The American Heart Association proudly recognizes

Richardson Fire Department
Richardson, TX

Mission: Lifeline® - EMS - GOLD PLUS

Achievement Award - EMS Agency

The American Heart Association/American Stroke Associations recognizes this EMS provider organization for demonstrating continued success in using the Mission Lifeline* program.

Thank you for applying the most up-to-date evidence-based treatment guidelines to improve patient care and outcomes in the community you serve.*

2022

Mission: Lifeline

GOLD PLUS

EMS

Nancy Brown
Chief Executive Officer

Donald M. Lloyd-Jones, MD, ScM, FAHA

President American Heart Association

*For more information, please visit Heart.org/MissionLifeline

OTHER NOTABLE ACCOMPLISHMENTS

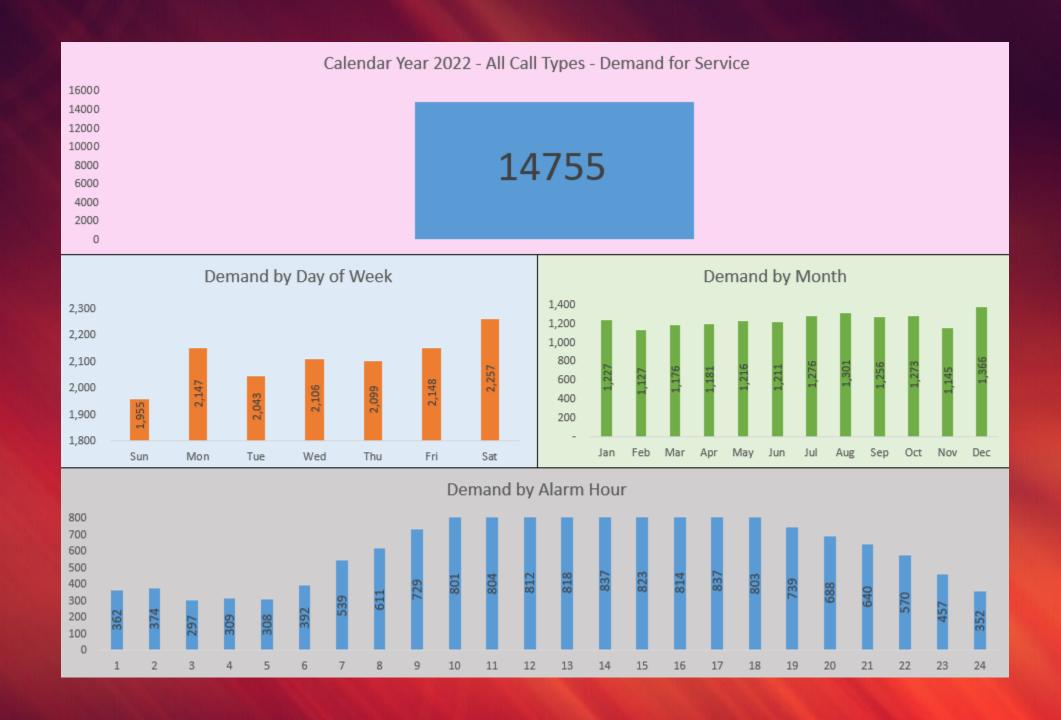
- ✓ Replaced Ambulance 33 at Station 3
- ✓ Replaced Engine 1, CAFS pumper at Station 1
- ✓ Implemented a new Fire Records Management System
- ✓ Upgraded our physical fitness assessment program
- ✓ Maintained "Heart Safe Community" designation
- ✓ Conducted AED/CPR training for City Employees
- ✓ Recruited, hired and trained 6 Firefighters
- ✓ Completed CFA Class 24

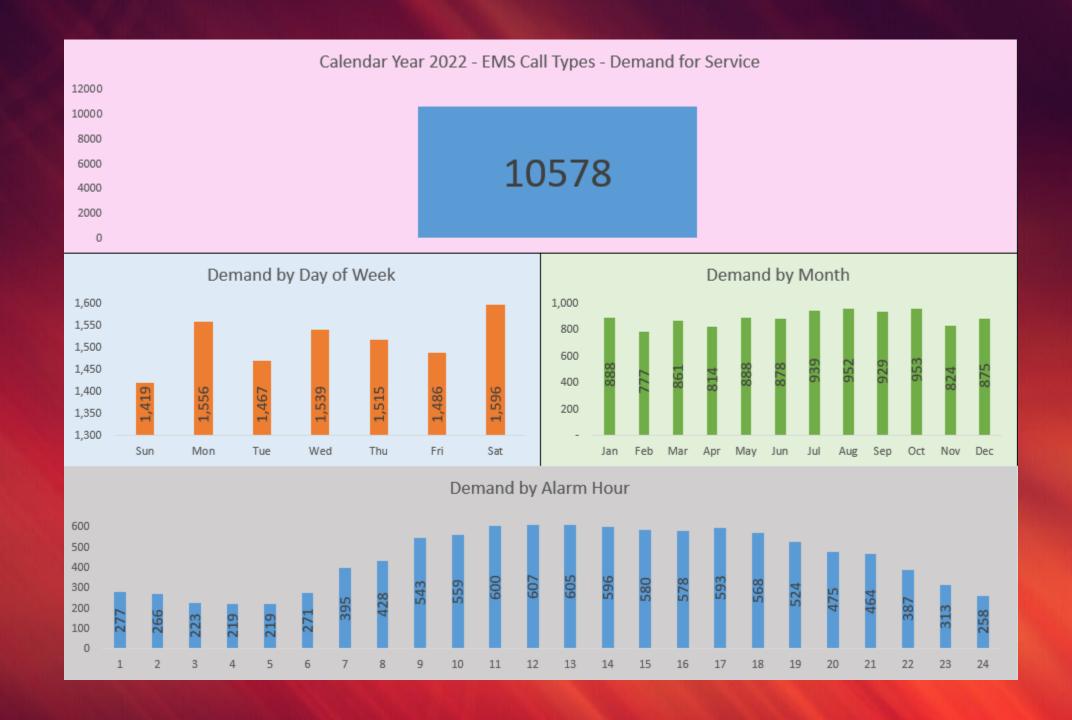


EMERGENCY RESPONSE

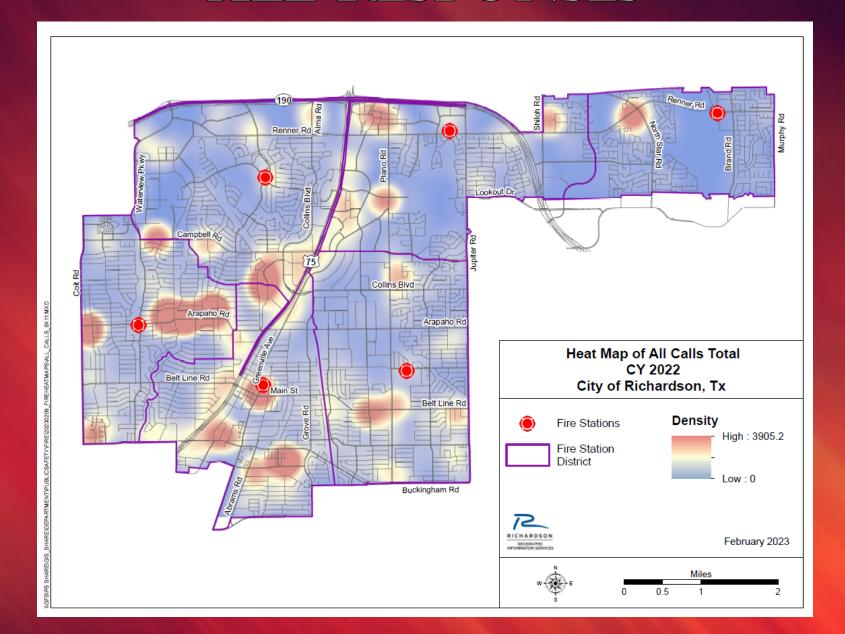




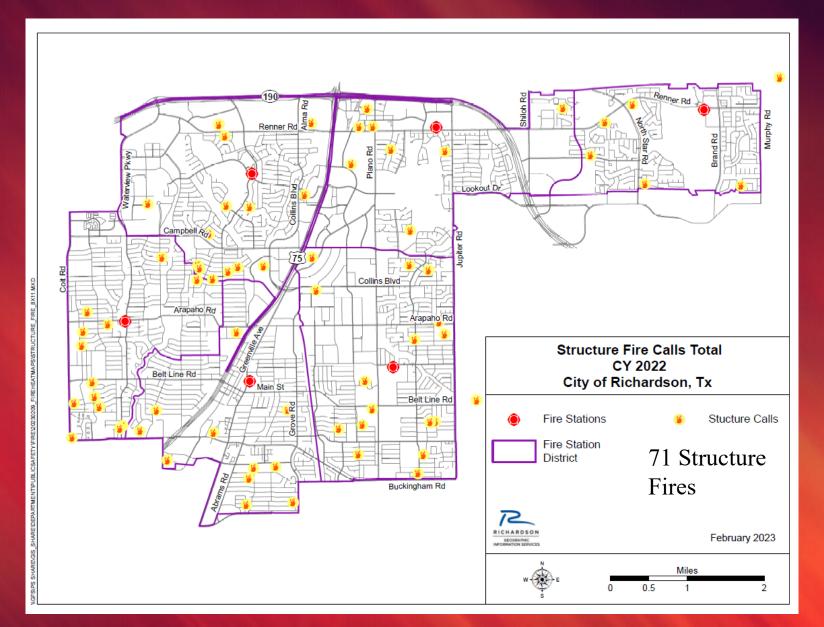




ALL RESPONSES



STRUCTURE FIRE RESPONSE



PROPERTY VALUE, SAVED & LOST



Total value of property involved:

\$472,017,692

Total value of property saved:

\$467,215,562

Total value of property loss:

\$4,802,130



FIRE PREVENTION SECTION



New Development

Permitting

Public Education

Investigation

Inspection

INVESTIGATIONS



- > 66 Investigations
- > 2 Offensives
- > 0 Cases Files



INSPECTIONS



- 2,225 Annual/PeriodicInspections
- > 495 Permit Inspections



EDUCATION



- > 1,970 Children
- > 4,000 Adults



SOCIAL MEDIA



Richardson Fire Department

Posted by Instagram Jan 30 · 🚱

Last week at our Fire Academy, our recruits learned all about fire behavior using our "dollhouses" built by Statio... See more











Richardson Fire Department is in Richardson.

Posted by Instagram Jan 6 · 🚱

And just like that, the first week of our fire academy comes to an end! We kicked off the week with a city orientation with HR, gear assignment, we... See more











Richardson Fire Department

Posted by Shabby Talebi Jan 5 · 🚱

Always been curious to learn more about RFD? Applications for our Citizen Fire Academy are officially open and SPOTS A... See more



JOIN THE RFD **CITIZEN FIRE ACADEMY**

It's that time of year again! Enrollment is now open for the 2023 Citizen Fire Academy

The academy will be held on Wednesdays, beginning March 22 thru May 24 from 6pm to 9pm.

Enroll now as class size is limited.





Richardson Fire Department Posted by Instagram

Posted by Instagram Jan 4 · 🚷

Fire is getting faster 🤚

Because of synthetic materials, furniture,... See more

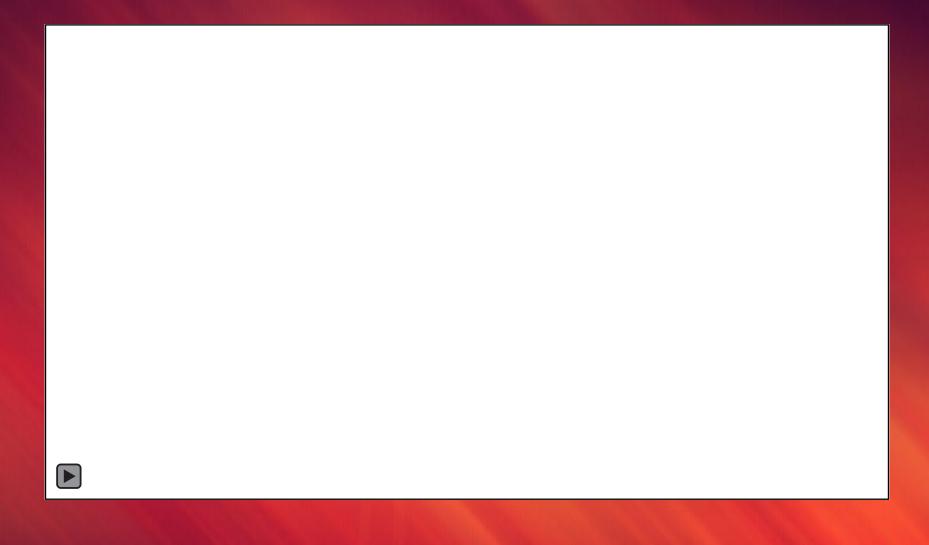








STATION 5 TRAFFIC SIGNAL



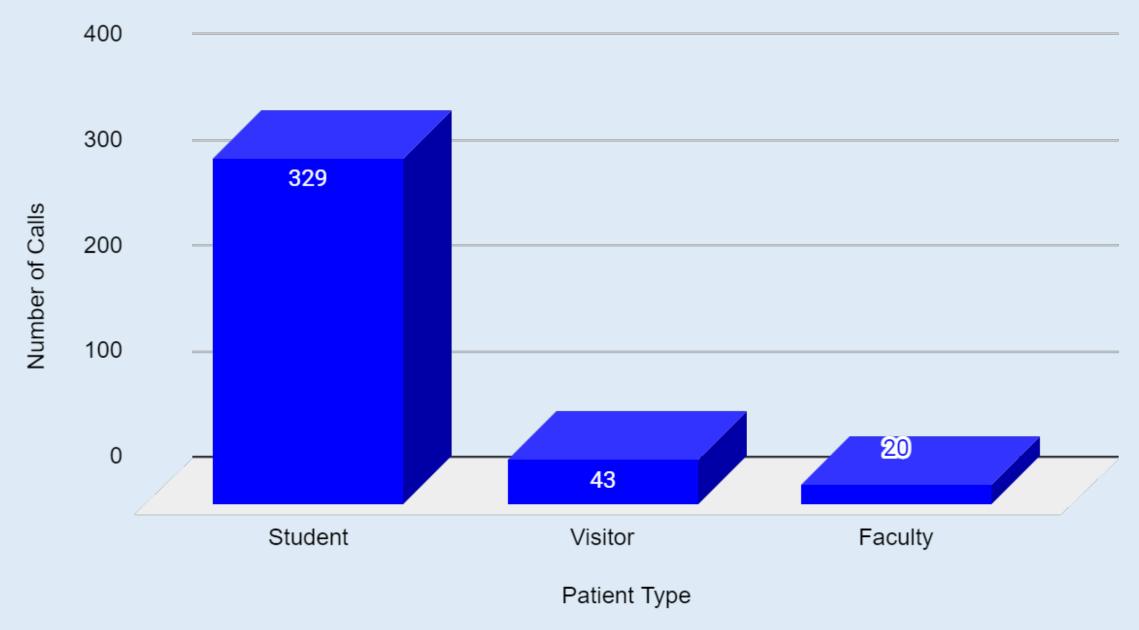
UTD EMERGENCY MEDICAL RESPONSE



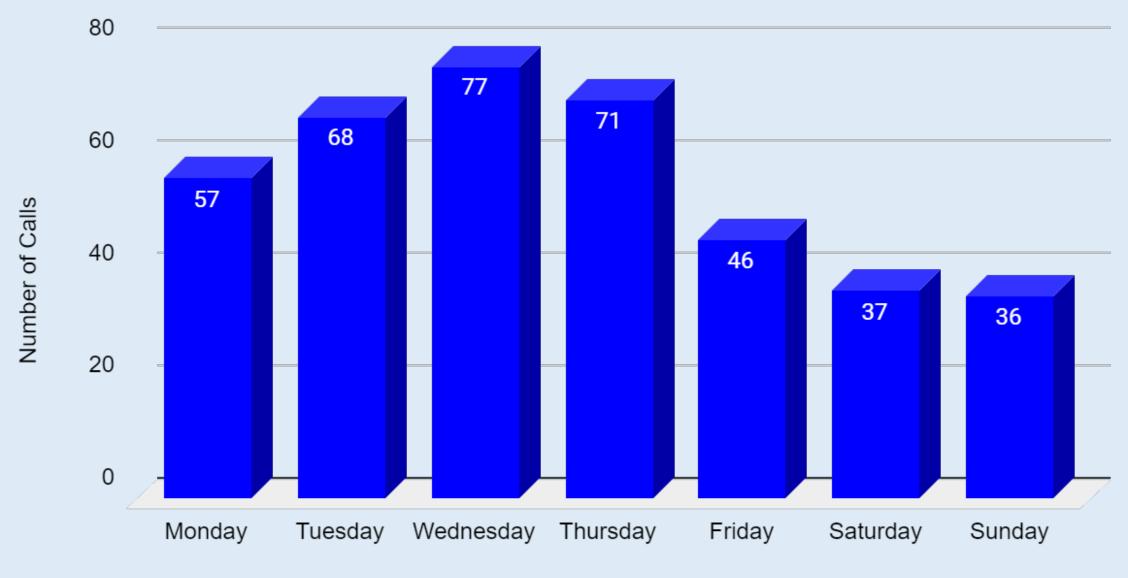
UTD EMERGENCY MEDICAL RESPONSE



Calls by Patient Type

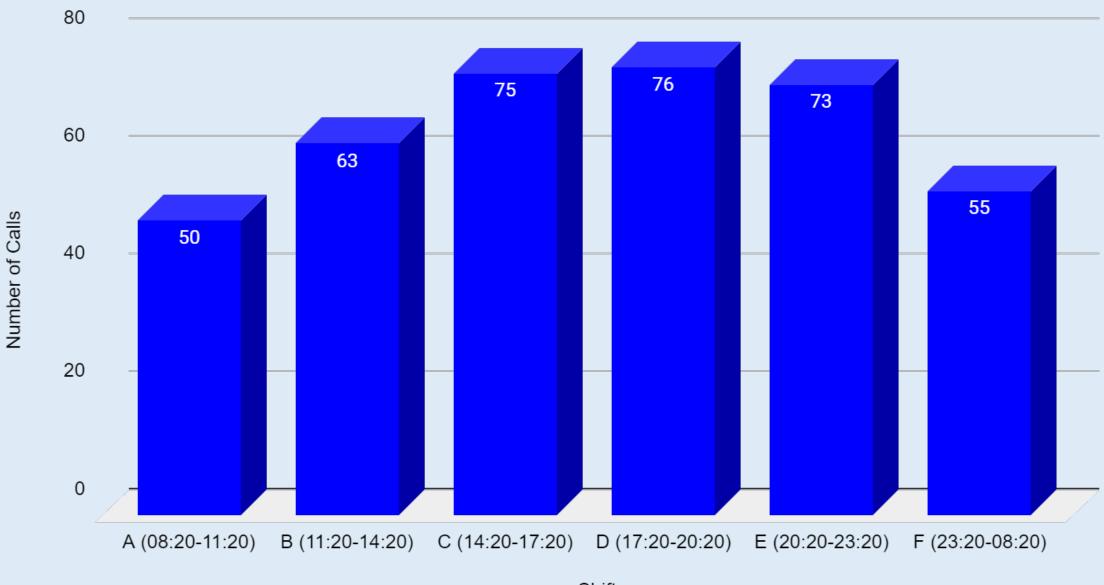


Calls by Day of the Week

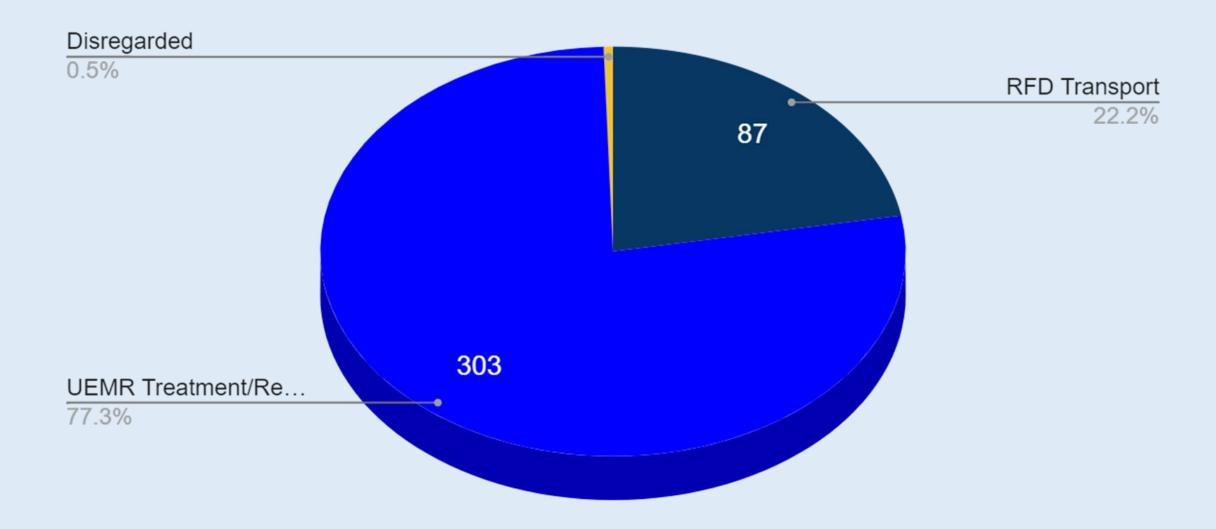


Day of the Week

Calls by Shift



Calls by Disposition



CITIZEN'S FIRE ACADEMY - CLASS 24





- Class 25 starts March 22, 2023
- > 9 weeks of class
- ≥10th week graduation



HEALTH & WELLNESS



Annual NFPA Physicals

Mandatory Physical Fitness

Fitness Initiative





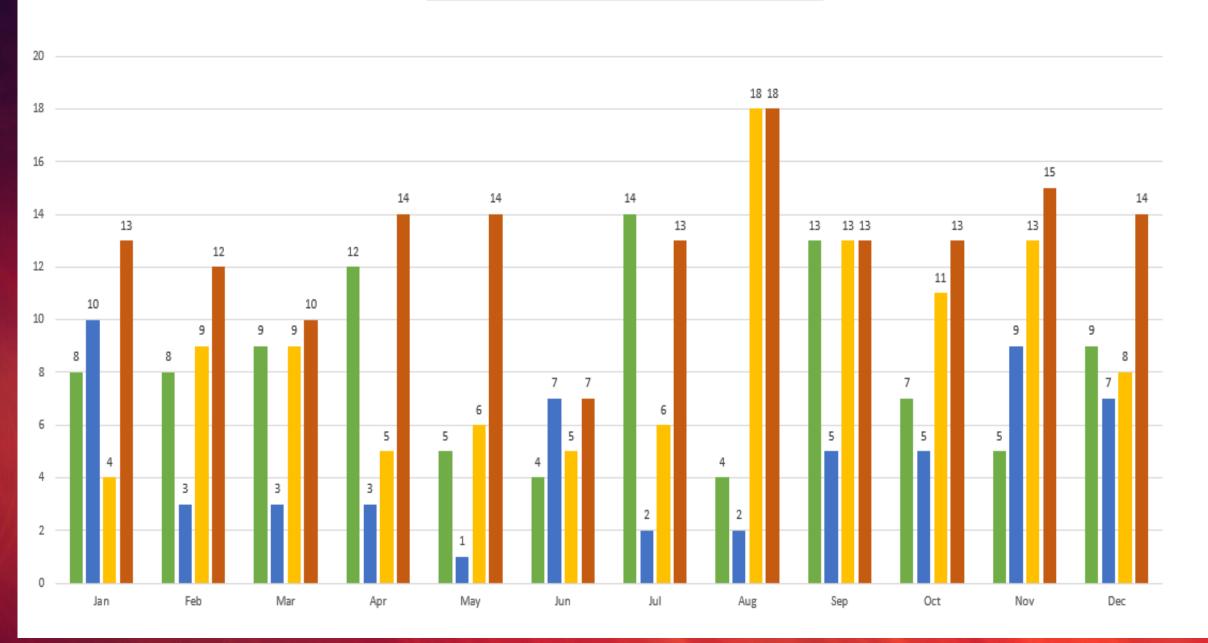
MENTAL HEALTH / WELL-BEING

Prevention and Support for RFD Members

- ✓ Hire the right people
- ✓ Peer Support Team
- ✓ Psychologist Dr. Glenn and Dr. Twedell
- ✓ Department wide "Resiliency" training
- ✓ Employee Assistance Program
- ✓ Fire Chaplain program



Out of Ambulance Count per Month (Year-Over-Year)



AMBULANCE 36 UPDATE

- ✓ Ambulance is on order and due to arrive in late June
- ✓ Equipment is ready or on order
- ✓ Personnel are hired and currently in the Fire Academy
- ✓ Station 6 is receiving minor renovations to accommodate the additional personnel.

APPARATUS & EQUIPMENT CHALLENGES

Fire Apparatus Delivery

- >30+ months for aerial apparatus
- >24+ months for an engine
- > 16+ months for an ambulance
- > 12+ months for support vehicles

Personnel Protective Equipment

≥ 18 months delay on Firefighting Turnout Gear

FOCUS MOVING FORWARD

Emergency Response

Maintaining ISO 1

Maintaining Heart Safe Community

Obtaining Texas Best Practices

Community Outreach



Debt Issuance Plan Series 2023

•	\$47,905,000 General	Obligation Bonds (Tax Exempt)	
	o \$47,905,000 Genera	al Obligation Bonds	
	\$29,220,000	Street Improvements	20-Yr
	\$10,675,000	Municipal Public Buildings	20-Yr
	\$ 2,971,000	Sidewalks	20-Yr
	\$ 507,000	Drainage	20-Yr
	4 ,532,000	Parks	20-Yr
•	\$53,560,000 Certifica	tes of Obligation (Tax Exempt/Taxable)	
	o \$36,370,000 Tax-Su	pported Certificates of Obligation	
	\$ 1,370,000	Fire Equipment	8-Yr
	\$17,000,000	Radio System	15-Yr
	\$ 9,000,000	Golf Course Renovations (Taxable)	20-Yr
	\$ 9,000,000	Library Renovations	20-Yr
	o \$2,110,000 Self-Sup	pporting Certificates of Obligation	
	\$ 2,110,000	Solid Waste Equipment	8-Yr
	o \$15,080,000 Self-Se	upporting Certificates of Obligation	
	\$ 2,125,000	Water and Sewer CIP	15-Yr
	\$12,955,000	Water and Sewer CIP	20-Yr

• \$101,465,000 Total Sale, Series 2023*

^{*} Preliminary Estimate – Subject to Change



City of Richardson, Texas

General Obligation Bonds, Series 2023 Combination Tax and Revenue Certificates of Obligation, Series 2023

Projected Schedule of Events

Jan-23												
S	M	T - W - T			F	S						
1	2	3	4	5	6	7						
8	9	10	11	12	13	14						
15	16	17	18	19	20	21						
22	23	24	25	26	27	28						
29 30		31										

Feb-23											
S	M	T	W	T	F	S					
			1	2	3	4					
5	6	7	8	9	10	11					
12	13	14	15	16	17	18					
19	20	21	22	23	24	25					
26	27	28									

Mar-23												
S M T W T F S												
			1	2	3	4						
5	6	7	8	9	10	11						
12	13	14	15	16	17	18						
19	20	21	22	23	24	25						
26	27	28	29	30	31							

Apr-23											
S M T W T F S											
						1					
2	3	4	5	6	7	8					
9	10	11	12	13	14	15					
16	17	18	19	20	21	22					
23	24	25	26	27	28	29					
30											

May-23												
S	S M T W T F											
	1	2 3 4			5	6						
7	8	9	10	11	12	13						
14	15	16	17	18	19	20						
21	22	23	24	25	26	27						
28	29	30	31									

$\mathbf{B}\mathbf{y}$	Day	Event
13-Feb-23	Monday	Provide initial draft of Preliminary Official Statement
		to City and Bond Counsel for comments and modifications
27-Feb-23	Monday	City Council passes Resolution authorizing Notice of Intent
		Publication for Certificates of Obligation
2-Mar-23	Thursday	First Publication of Notice of Intent to Issue Certificates (No later than 3/9/2023). Notice of Intent to be posted to City's website and to remain publicly posted until after bond sale.
3-Mar-23	Friday	Receive updated information for Preliminary Official Statement from City and Bond Counsel Comments
		from City and Bond Counsel Comments
8-Mar-23	Wednesday	Send revised draft Preliminary Official Statement to City and
		Bond Counsel for comments and modifications and to Rating Agencies
9-Mar-23	Thursday	Second Publication of Notice of Intent to Issue Certificates (exactly one week following first publication)
Week of March 20), 2023	Rating Meetings
11-Apr-23	Tuesday	Receive credit ratings and Final Comments to Offering Documents
13-Apr-23	Thursday	Distribute Preliminary Official Statement electronically through i-Deal Prospectus
24-Apr-23*	Monday	Bond Sale: City Council passes Ordinances and Approves sale of Bonds and Certificates
24-May-23*	Wednesday	Closing and delivery of Funds

^{*} The Bond Sale is scheduled for April 24 but could take place at a later date if market conditions are not favorable on the proposed date of sale.

FIRST QUARTER REPORT

FY 2022-2023

FEBRUARY 20, 2023





PRESENTATION OVERVIEW



The focus of this presentation is on the first quarter performance of the five operational funds listed below. Revenues and expenditures are compared against the original budget adopted in August 2022.

- General Fund
- Water & Sewer Fund
- Solid Waste Services Fund
- Golf Fund
- Hotel/Motel Tax Fund

OVERVIEW



GENERAL FUND

- The largest of the City's five operating funds
- Provides for basic services like public safety, parks, health and community services and administration
- Revenue from property taxes, sales taxes and franchise fees typically make up 80-85% of the fund's total revenues

GENERAL FUND — REVENUES





YEAR-END								
		ACTUAL		Y-T-D	% of ACTUAL	BUDGET	Y-T-D	% of BUDGET
Source		2021-22		2021-22	2021-22	2022-23	2022-23	2022-23
Property Taxes	\$	67,709,019	\$	27,350,467	40.39%	\$ 70,241,725	\$ 27,498,656	39.15%
Franchise Fees		17,786,396		2,035,536	11.44%	17,013,605	2,355,357	13.84%
Sales Taxes		55,008,183		9,226,149	16.77%	52,504,463	10,314,436	19.64%
Licenses and Permits		2,625,917		464,143	17.68%	2,932,138	944,016	32.20%
Municipal Court		1,967,832		504,159	25.62%	2,066,000	433,386	20.98%
Library Fines		44,293		10,027	22.64%	6,827	3,879	56.81%
Interest Earnings		449,321		7,767	1.73%	998,673	245,008	24.53%
Civic Center		292		270	92.47%	-	-	0.00%
Recreation and Leisure		3,229,113		408,634	12.65%	3,515,566	651,445	18.53%
Other Revenue		5,484,708		1,122,153	20.46%	4,681,136	1,073,350	22.93%
G&A		9,307,956		2,337,296	25.11%	10,258,010	2,564,502	25.00%
Total Revenues	\$ 1	163,613,032	\$	43,466,601	26.57%	\$ 164,218,143	\$ 46,084,035	28.06%

FY23 TOTAL REVENUES OF \$46.1M, OR 28.06% OF THE ORIGINAL BUDGET, COMPARED TO \$43.5M, OR 26.57% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

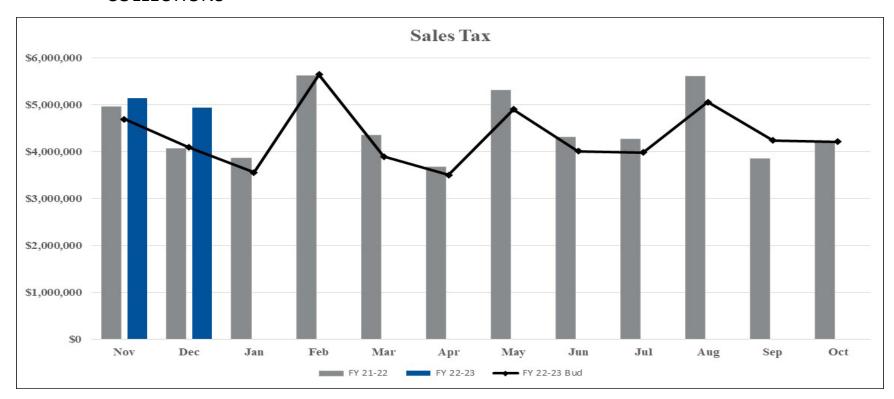
GENERAL FUND — REVENUES

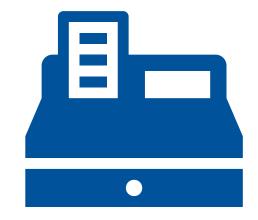


SALES & OTHER BUSINESS TAXES

SALES AND OTHER BUSINESS TAX COLLECTIONS OF \$10.3M REPRESENT 19.64% OF THE BUDGET, OR \$1.1M OVER LAST YEAR

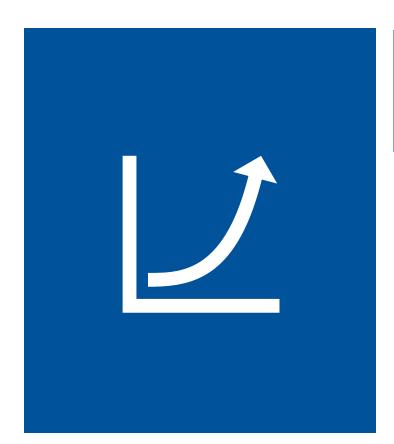
• THE FIRST QUARTER ENDS WITH SALES TAX \$1.0M OVER LAST YEARS ACTUAL, \$1.3M OVER THE BUDGET TARGET, AND \$1.3M OVER LAST YEARS "BASE-TO-BASE" COLLECTIONS





GENERAL FUND — EXPENDITURES (EXCLUDING TRANSFERS)



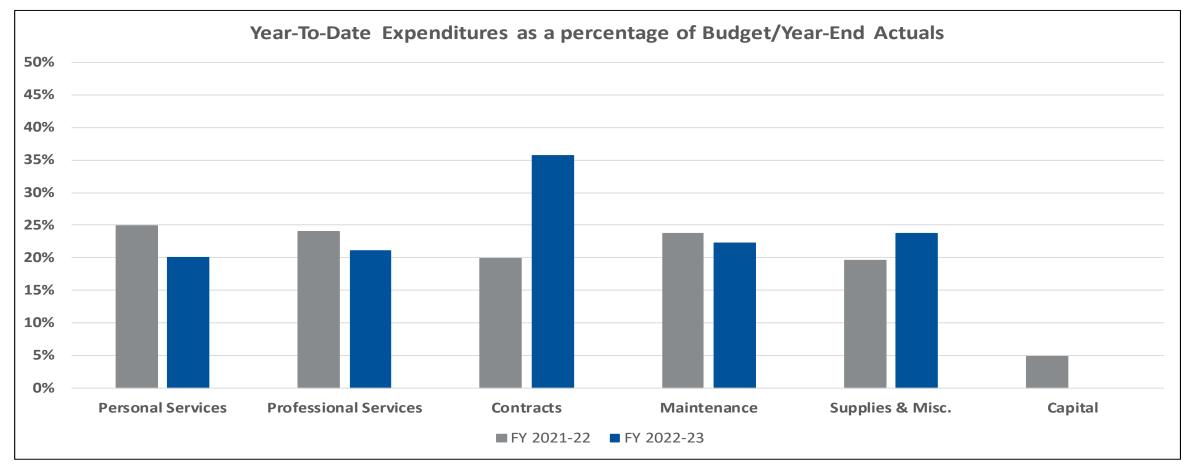


	ACTUAL		Y-T-D	% of ACTUAL	BUDGET	Y-T-D	% of BUDGET
Category	2021-22		2021-22	2021-22	2022-23	2022-23	2022-23
Personal Services	\$ 98,640,281	\$	24,545,822	24.88%	\$ 109,755,280	\$ 21,942,646	19.99%
Professional Services	13,482,449		3,234,590	23.99%	15,147,702	3,201,607	21.14%
Contracts	2,740,440		547,126	19.96%	2,609,727	930,992	35.67%
Maintenance	6,090,358		1,448,396	23.78%	7,223,411	1,604,992	22.22%
Supplies & Misc.	10,593,312		2,076,300	19.60%	12,941,709	3,079,654	23.80%
Capital	37,496		1,823	4.86%	<u>-</u>	-	0.00%
Total Oper. Exp.	\$ 131,584,337	\$	31,854,057	24.21%	\$ 147,677,829	\$ 30,759,891	20.83%

FY23 TOTAL OPERATING EXPENDITURES (EXCLUDING TRANSFERS) OF \$30.8M, OR 20.83% OF THE ORIGINAL BUDGET, COMPARED TO \$31.9M, OR 24.21% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

GENERAL FUND — EXPENDITURES (EXCLUDING TRANSFERS)





- All categories are tracking at or below expected levels
- Contracts This category is being impacted by the timing of payments for various IT contracts that were recorded in the 2^{nd} quarter of FY22 but in the 1^{st} quarter of this year

OVERVIEW

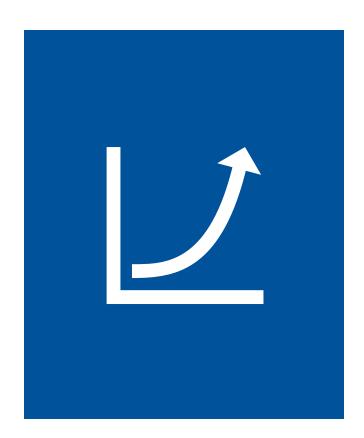


WATER & SEWER FUND

- An enterprise fund and the second largest of the City's five operating funds
- Provides for administration, operation and maintenance of the City's water and wastewater system
- Revenue from water and sewer sales make up 98% of the fund's total revenues
- Expenses for wholesale water and sewer treatment services make up about 98% of the fund's total expenses

Water & Sewer Fund — Revenues



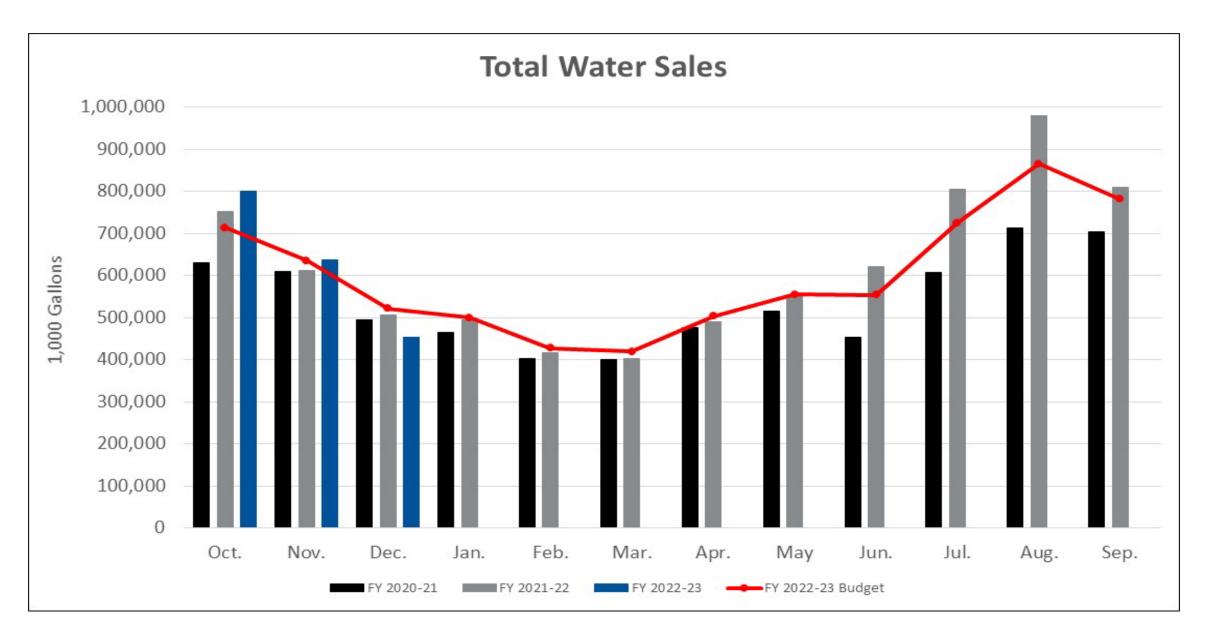


	YEAR-END							
		ACTUAL	Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Source		2021-22	2021-22	2021-22	2022-23		2022-23	2022-23
Water Revenue	\$	58,596,421	\$ 14,599,292	24.91%	\$ 58,053,469	\$	15,123,348	26.05%
Sewer Revenue		35,468,713	8,708,349	24.55%	35,717,960		8,899,613	24.92%
Service Fees		66,225	11,426	17.25%	215,343		54,394	25.26%
Installation Fees		47,558	15,685	32.98%	74,772		13,085	17.50%
Late Charges		943,242	(3,851)	-0.41%	887,822		464,983	52.37%
Other Revenue		802,264	100,307	12.50%	486,072		53,594	11.03%
Interest Earnings		141,031	3,559	2.52%	344,850		152,258	44.15%
Total Revenues	\$	96,065,455	\$ 23,434,766	24.39%	\$ 95,780,288	\$	24,761,275	25.85%

FY23 TOTAL REVENUES OF \$24.8M, OR 25.86% OF THE ORIGINAL BUDGET, COMPARED TO \$23.4M, OR 24.39% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

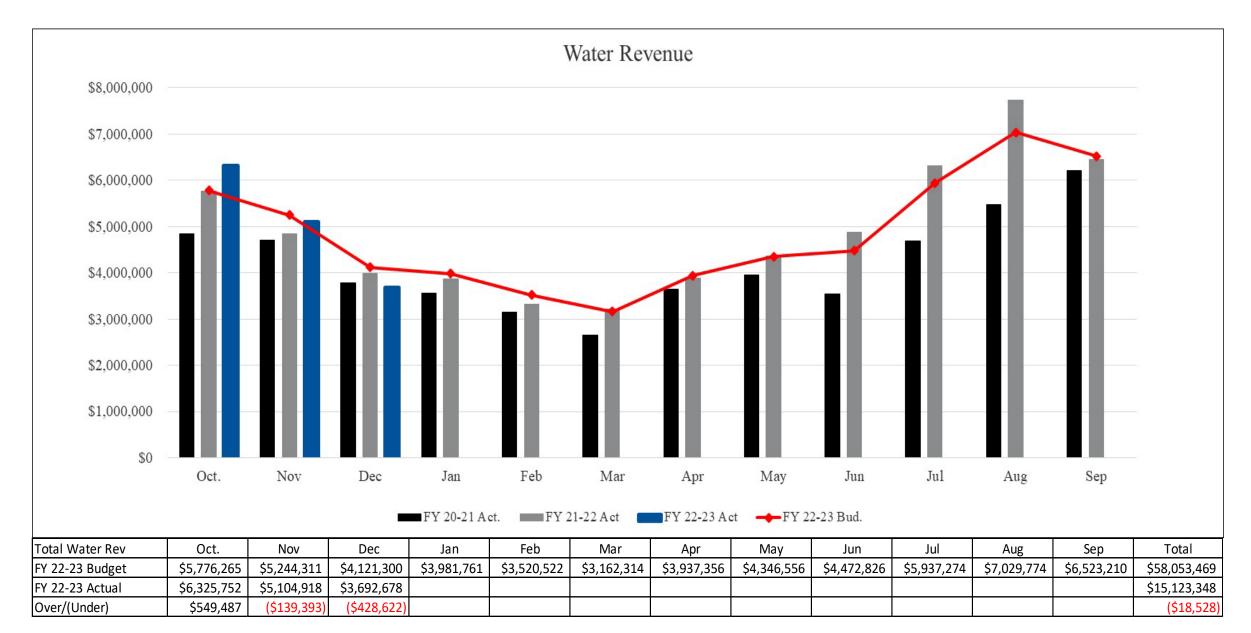
Water & Sewer Fund — Total Water Sales





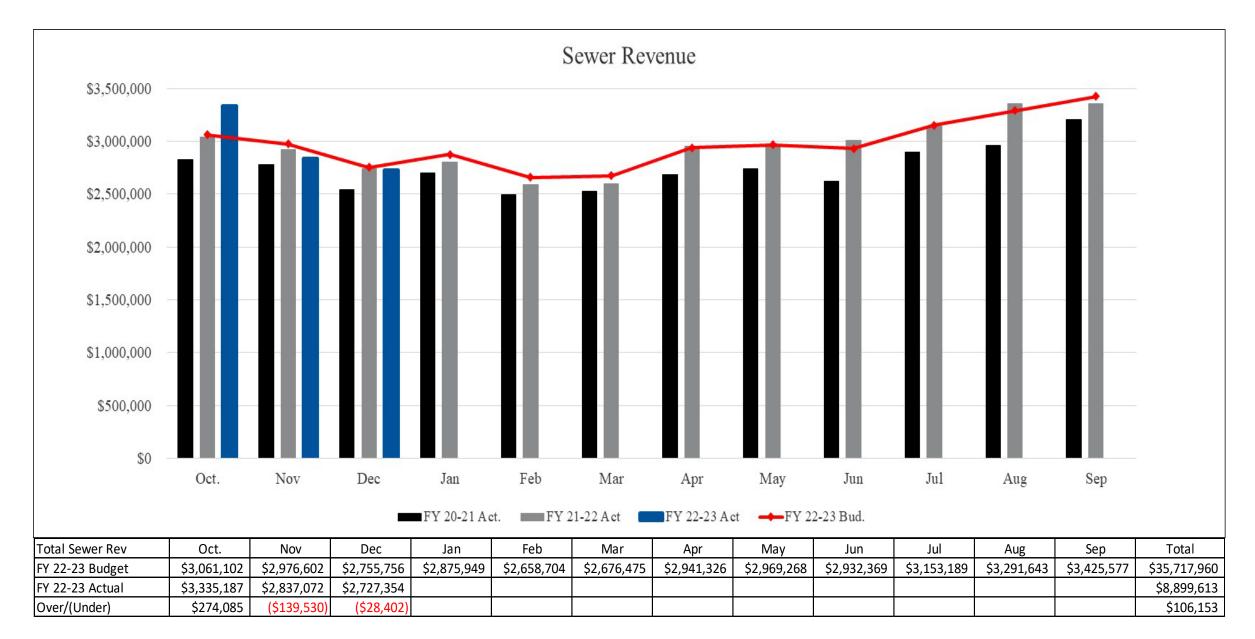
Water & Sewer Fund – Water Revenue





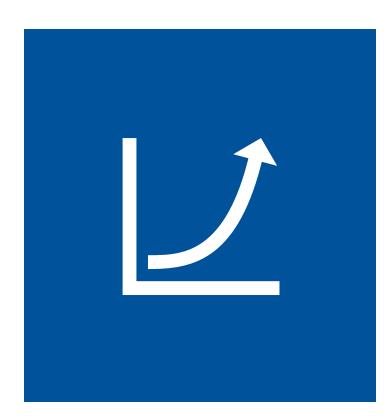
Water & Sewer Fund — Sewer Revenue





Water & Sewer Fund — Expenditures (excluding transfers)



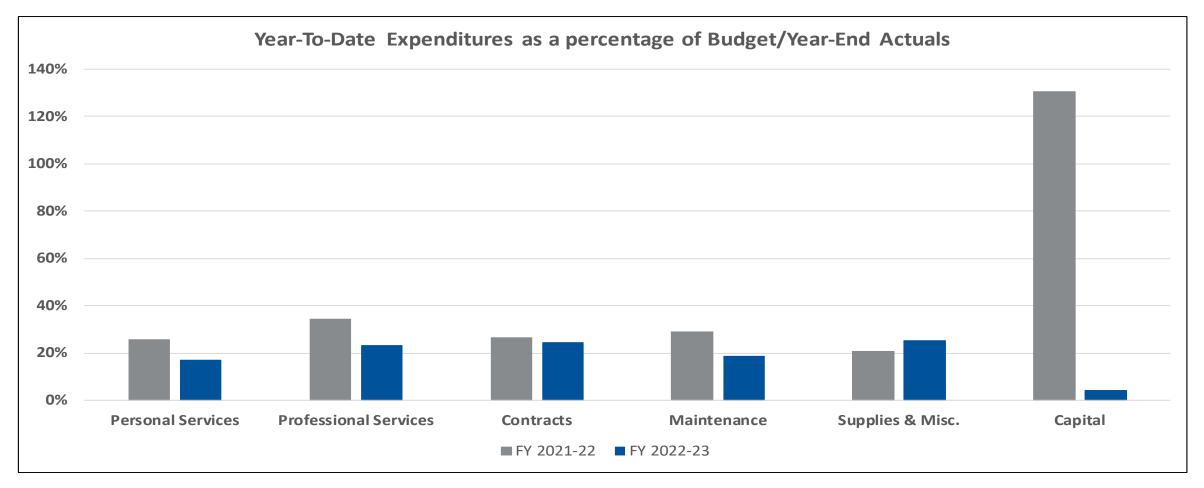


	YEAR-END			ORIGINAL							
		ACTUAL	Y-T-D	% of ACTUAL		BUDGET		Y-T-D	% of BUDGET		
Category		2021-22	2021-22	2021-22		2022-23		2022-23	2022-23		
Personal Services	\$	5,737,693	\$ 1,461,562	25.47%	\$	7,607,193	\$	1,287,983	16.93%		
Professional Services		2,848,956	971,454	34.10%		4,052,926		930,335	22.95%		
Contracts		53,315,955	14,016,820	26.29%		60,193,967		14,552,450	24.18%		
Maintenance		1,764,403	511,800	29.01%		2,064,688		387,018	18.74%		
Supplies & Misc.		2,457,831	505,576	20.57%		1,878,131		476,474	25.37%		
Capital		21,461	28,023	130.58%		64,880		2,561	3.95%		
Total Oper. Exp.	\$	66,146,299	\$ 17,495,236	26.45%	\$	75,861,785	\$	17,636,821	23.25%		

FY23 TOTAL OPERATING EXPENDITURES (EXCLUDING TRANSFERS) OF \$17.6M, OR 23.25% OF THE ORIGINAL BUDGET, COMPARED TO \$17.5M, OR 26.45% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

Water & Sewer Fund — Expenditures (excluding transfers)





- All categories are tracking at or below expected levels
- Capital The FY22 year-to-date amount was impacted by \$21,461 in make-ready costs for a vehicle that was
 purchased in FY21. Year-to-date capital expenses this year are \$2,561 and performing as expected

OVERVIEW

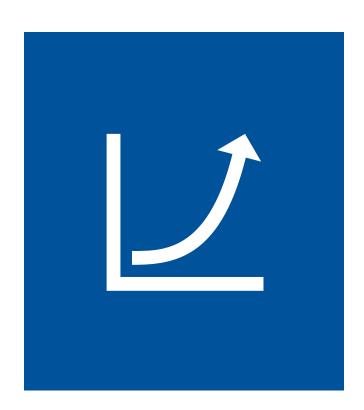


SOLID WASTE SERVICES FUND

- An enterprise fund and the third largest of the City's five operating funds
- Provides for residential and commercial solid waste collection services, including recycling and bulky item collection
- Revenue from solid waste collections make up 96% of the fund's total revenues
- Disposal fees make up roughly 25% of the fund's total expenses

SOLID WASTE FUND — REVENUES



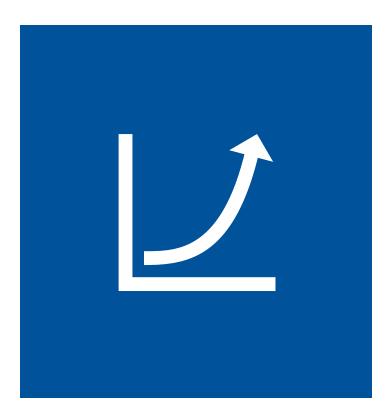


	YEAR-END							
		ACTUAL	Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Source		2021-22	2021-22	2021-22	2022-23		2022-23	2022-23
Solid Waste - Residential	\$	6,060,239	\$ 1,519,943	25.08%	\$ 7,254,760	\$	1,693,468	23.34%
Solid Waste - Commercial		9,534,382	2,310,344	24.23%	9,742,298		2,472,351	25.38%
BABIC Program		466,666	116,667	25.00%	466,666		116,667	25.00%
Charges for Service		60,413	18,319	30.32%	64,747		15,154	23.40%
Interest Earnings		21,305	330	1.55%	44,463		19,368	43.56%
Other Revenue		170,451	6,080	3.57%	189,600		6,285	3.31%
Total Revenues	\$	16,313,457	\$ 3,971,683	24.35%	\$ 17,762,534	\$	4,323,293	24.34%

FY23 TOTAL REVENUES OF \$4.3M, OR 24.30% OF THE ORIGINAL BUDGET, COMPARED TO \$4.0M, OR 24.35% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

SOLID WASTE FUND — EXPENDITURES (EXCLUDING TRANSFERS)



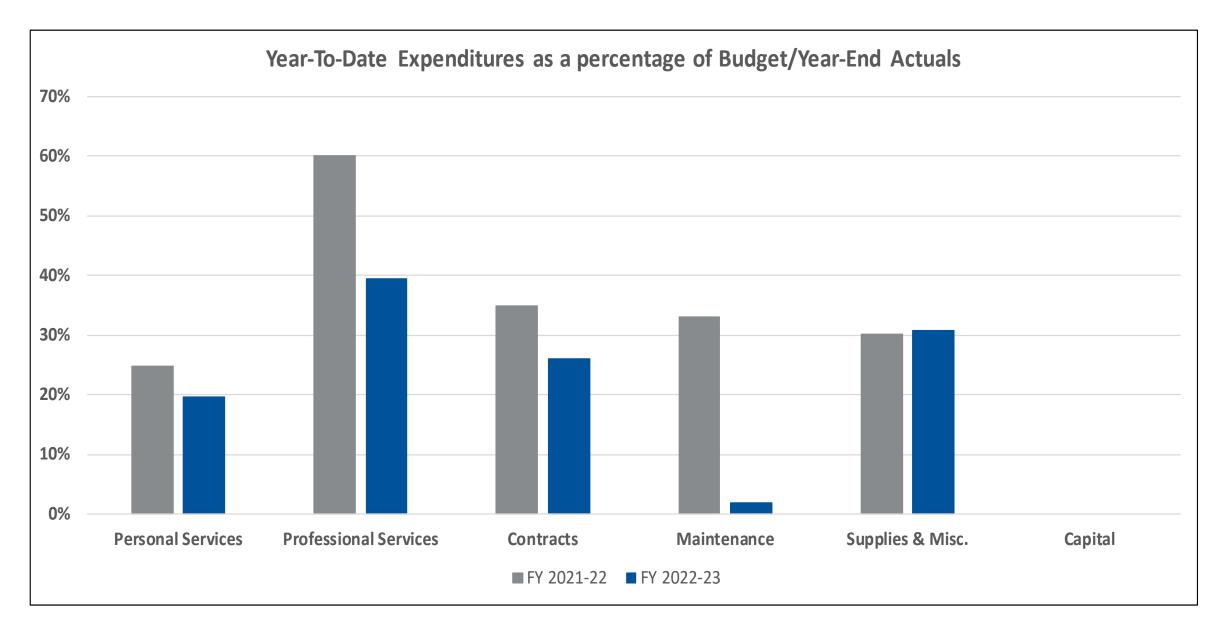


	ACTUAL		Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Category	2021-22		2021-22	2021-22	2022-23		2022-23	2022-23
Personal Services	\$ 5,567,310	\$	1,384,649	24.87%	\$ 6,553,510	\$	1,282,907	19.58%
Professional Services	421,338		253,268	60.11%	936,244		369,374	39.45%
Contracts	3,805,924		1,327,270	34.87%	4,102,761		1,071,031	26.11%
Maintenance	97,622		32,335	33.12%	126,975		2,399	1.89%
Supplies & Misc.	517,150		156,250	30.21%	613,406		188,771	30.77%
Capital	-		-	0.00%	 -		-	0.00%
Total Oper. Exp.	\$ 10,409,344	\$	3,153,772	30.30%	\$ 12,332,896	\$	2,914,481	23.63%

FY23 TOTAL OPERATING EXPENDITURES (EXCLUDING TRANSFERS) OF \$2.9M, OR 23.63% OF THE ORIGINAL BUDGET, COMPARED TO \$3.2M, OR 30.30% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

Solid Waste Fund — Expenditures (excluding transfers)





Solid Waste Fund — Expenditures (excluding transfers)



TOTAL OPERATING EXPENDITURES

- All categories are tracking at or below expected levels
- Professional Services The FY22 year-end position for this category was impacted by significant savings on the City's professional service agreement for the processing of recyclable materials
 - As a result of an Accounting change, beginning in FY23 the City's portion of the revenue from the sale of recyclable materials collected will no longer be netted against the expense but rather recorded as revenue. This expense category will now record the full contract expense
- Contracts This category is being impacted by the timing of payments for the City's landfill fees in FY23
- Maintenance This category is being impacted by the timing of payments for radio system maintenance that were recorded in the 1st quarter of FY22 but have not been recorded yet in FY23



OVERVIEW

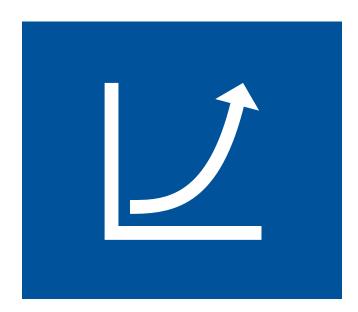


GOLF FUND

- Special revenue fund
- Provides for the administration, operations and maintenance of Sherrill Park Golf Course
- Revenue from green fees make up roughly 70% of the fund's total revenues
- Personal services expenses make up roughly 40% of the fund's total expenses

GOLF FUND — REVENUES





	YEAR-END							
		ACTUAL	Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Source		2021-22	2021-22	2021-22	2022-23		2022-23	2022-23
Golf Course Revenue	\$	2,887,133	\$ 734,853	25.45%	\$ 2,811,340	\$	594,726	21.15%
Interest Earnings		5,881	137	2.33%	9,930		5,450	54.88%
Other Revenue		78,183	1,668	2.13%	4,325		1,763	40.76%
Total Revenues	\$	2,971,197	\$ 736,658	24.79%	\$ 2,825,595	\$	601,939	21.30%

FY23 TOTAL REVENUES OF \$602,000, OR 21.30% OF THE ORIGINAL BUDGET, COMPARED TO \$737,000, OR 24.79% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

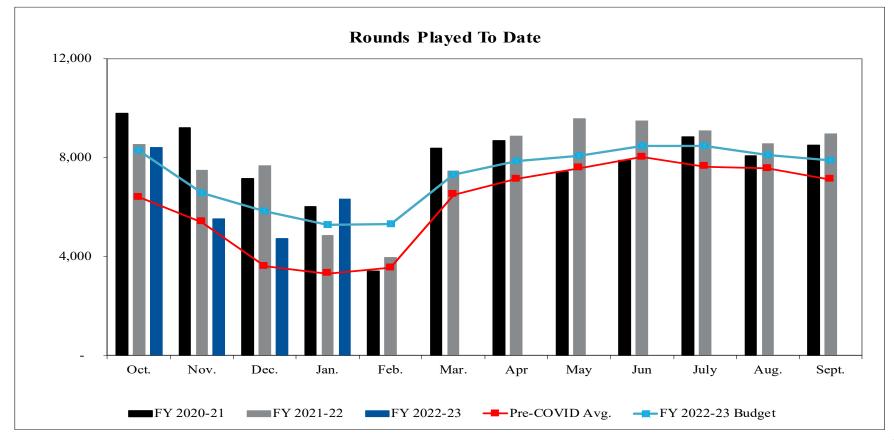
GOLF FUND — REVENUES





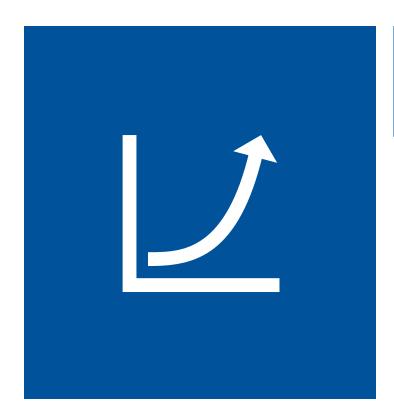


- Golf Course Fees Trending slightly below budgeted expectations
 - Rounds played during the 1st quarter have been impacted by rain, but still above the pre-pandemic average
 - We are still seeing above average play on days not impacted by the weather



GOLF FUND — EXPENDITURES (EXCLUDING TRANSFERS)



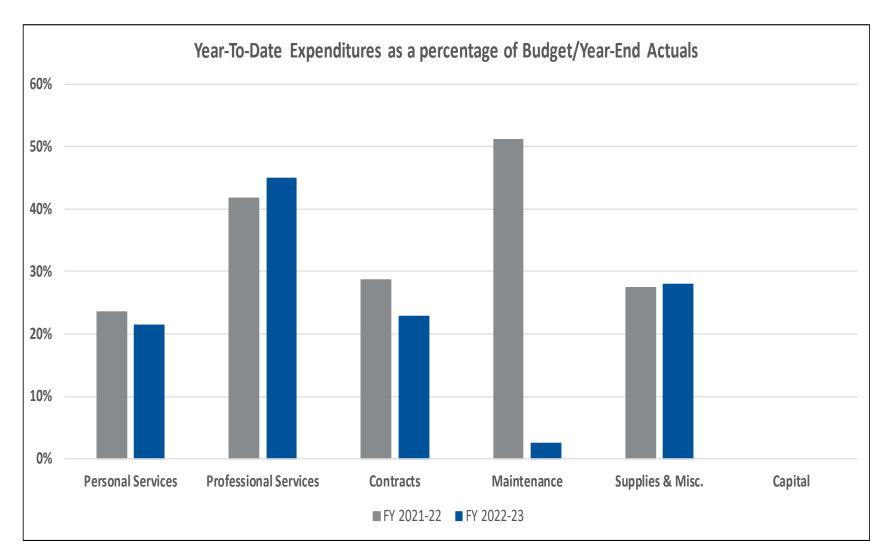


	ACTUAL		Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Category	2021-22		2021-22	2021-22	2022-23		2022-23	2022-23
Personal Services	\$ 1,127,495	\$	266,367	23.62%	\$ 1,190,651	\$	254,673	21.39%
Professional Services	369,250		154,546	41.85%	331,373		148,748	44.89%
Contracts	146,257		42,015	28.73%	140,420		31,965	22.76%
Maintenance	59,731		30,578	51.19%	61,000		1,505	2.47%
Supplies & Misc.	634,249		173,630	27.38%	597,670		167,474	28.02%
Capital	-		-	0.00%	-		-	0.00%
Total Oper. Exp.	\$ 2,336,982	\$	667,136	28.55%	\$ 2,321,114	\$	604,365	26.04%

FY23 TOTAL OPERATING EXPENDITURES (EXCLUDING TRANSFERS) OF \$604,000, OR 26.04% OF THE ORIGINAL BUDGET, COMPARED TO \$667,000, OR 28.55% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

GOLF FUND — EXPENDITURES (EXCLUDING TRANSFERS)





- All categories are tracking at or below expected levels
- Maintenance This category is being impacted by the timing of irrigation repairs
 - Significant irrigation repairs were made in the 1st quarter of last year
 - FY23 irrigation
 improvements are not
 planned for until later in
 the year

OVERVIEW



HOTEL/MOTEL TAX FUND

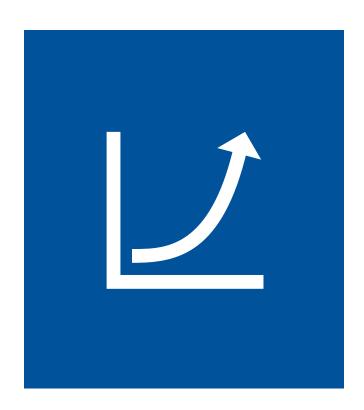
 Provides for the administration, operations and maintenance of the Charles W. Eisemann Center, parking garage, Convention and Visitors Bureau and annual grants to local arts organizations

 Revenue from hotel/motel occupancy taxes and revenue from the operation of the Charles W.
 Eisemann Center and Parking garage are the main sources of the fund's total revenues

 Eisemann Center operations make up roughly 85% of the fund's total expenses

HOTEL/MOTEL TAX FUND — REVENUES





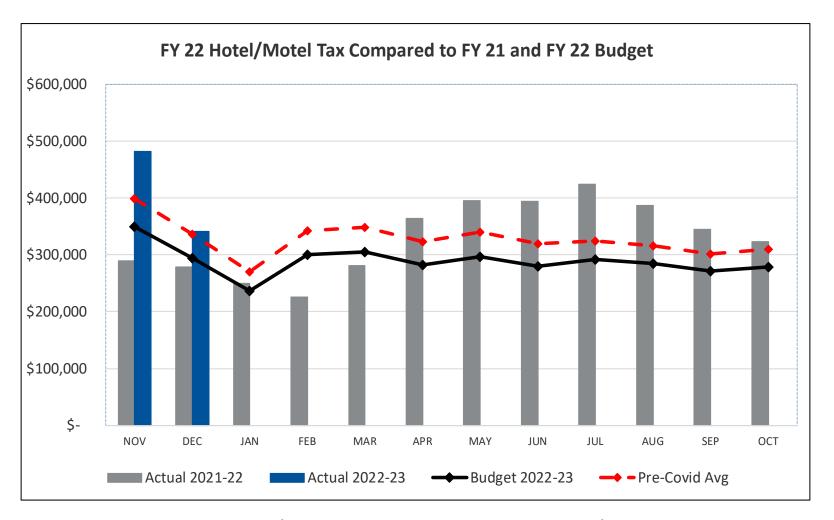
	YEAR-END									
		ACTUAL		Y-T-D	% of ACTUAL		BUDGET		Y-T-D	% of BUDGET
Source		2021-22		2021-22	2021-22		2022-23		2022-23	2022-23
Tax Revenues	\$	3,956,162	\$	567,847	14.35%	\$	3,470,800	\$	823,389	23.72%
Interest Earnings		42,713		912	2.14%		81,023		50,111	61.85%
Other Revenue		69,065		13,646	19.76%		65,837		22,081	33.54%
Transfer In - Grant Revenue		809,019		-	0.00%		-		-	0.00%
Parking Garage		376,313		61,872	16.44%		323,933		94,371	29.13%
Eisemann Center Revenue		1,406,866		410,825	29.20%		1,593,613		734,714	46.10%
Total Revenues	\$	6,660,138	\$	1,055,103	15.84%	\$	5,535,206	\$	1,724,666	31.16%

FY23 TOTAL REVENUES OF \$1.7M, OR 31.16% OF THE ORIGINAL BUDGET, COMPARED TO \$1.1M, OR 15.84% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

HOTEL/MOTEL FUND — OCCUPANCY TAXES



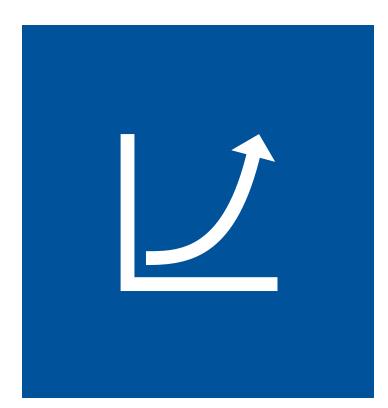




Hotel occupancy taxes ended the 1st quarter \$256,00 above last year, \$180,000 above the budgeted target and \$88,000 above the 1st quarter pre-pandemic average

HOTEL/MOTEL TAX FUND — EXPENDITURES (EXCLUDING TRANSFERS)



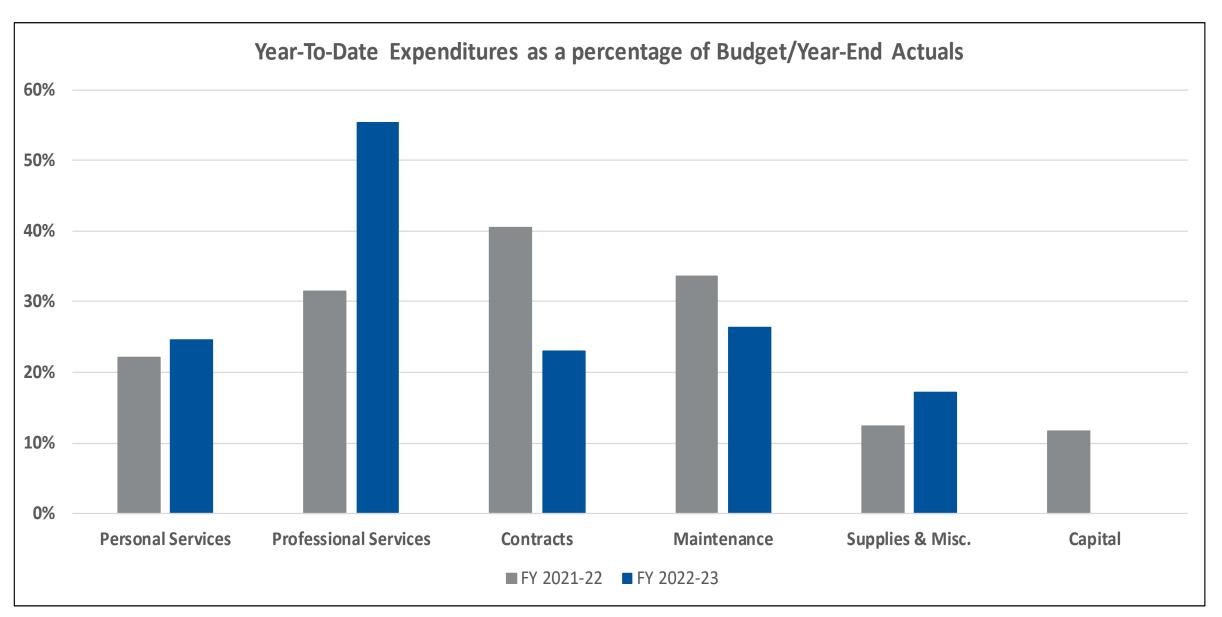


	ACTUAL		Y-T-D	% of ACTUAL	BUDGET		Y-T-D	% of BUDGET
Category	2021-22		2021-22	2021-22	2022-23		2022-23	2022-23
Personal Services	\$ 1,909,655	\$	421,321	22.06%	\$ 2,521,783	\$	620,172	24.59%
Professional Services	1,061,779		335,297	31.58%	1,128,394		625,554	55.44%
Contracts	116,651		47,175	40.44%	78,388		18,084	23.07%
Maintenance	74,582		25,061	33.60%	71,903		18,901	26.29%
Supplies & Misc.	657,592		81,792	12.44%	1,090,159		186,435	17.10%
Capital	191,598		22,260	11.62%	110,000		-	0.00%
Total Oper. Exp.	\$ 4,011,856	\$	932,906	23.25%	\$ 5,000,627	\$	1,469,148	29.38%

FY23 TOTAL OPERATING EXPENDITURES (EXCLUDING TRANSFERS) OF \$1.5M, OR 29.38% OF THE ORIGINAL BUDGET, COMPARED TO \$933,000, OR 23.25% OF FY22 YEAR-TO-DATE ACTUAL COLLECTIONS

HOTEL/MOTEL TAX FUND — EXPENDITURES (EXCLUDING TRANSFERS)





HOTEL/MOTEL TAX FUND — EXPENDITURES (EXCLUDING TRANSFERS)



TOTAL OPERATING EXPENDITURES

- All categories are tracking as expected
- Professional Services This category reflects the increased activity at the Eisemann Center
 - This category includes a passthrough account in which the City records stage labor and security expenses, which are then billed back to the rental clients
 - The offset is reflected by the increased 1st quarter revenue
- Contracts and Maintenance Categories FY22 expenses in these categories were impacted by Shuttered Venue Grant expenses recorded that year, but performing as expected in FY23



