City Council Meeting Handouts

July 31, 2023

l.	Review and Discuss the	Envision	Richardson	Comprehensive	Plan	Update	and
	Community Summit One						



JOINT CITY COUNCIL / CITY PLAN COMISSION WORK SESSION
July 31, 2023

COMPREHENSIVE PLAN UPDATE

Presentation Overview: What We Want to Accomplish

- Project Process and Schedule
- Responses to Council Questions
- Summary of Public Engagement Activities & Participation
- Preliminary Vision Concepts
 - Key Concepts/Themes from the Community
 - Preliminary Feedback/Discussion
- Preliminary Strategic Issues Identified to Date
 - Overview
 - Issues by Topic
 - Preliminary Feedback/Discussion
- Preliminary Reinvestment Areas
 - Overview/Community Feedback
 - Ripeness for Reinvestment Attributes Considered
 - Scoring Criteria
 - Discussion (Preferred Areas for Visioning)
- Wrap-Up / Next Steps







Project Process and Schedule

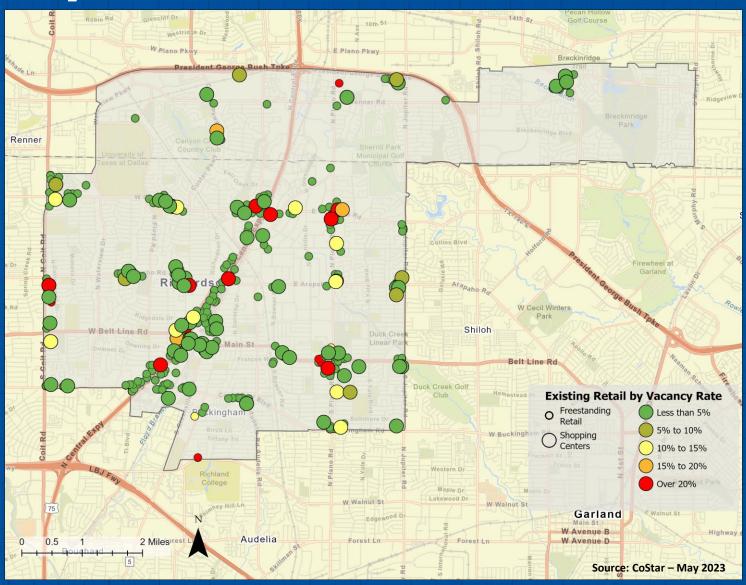
Responses to Council Questions

Market Question Responses: Retail

Council Question:

The distribution of retail vacancy was concerning because there appeared to be many locations with high vacancy, and some location points were duplicative

- Conducted a comprehensive review of CoStar data to combine individual tenant data within retail centers
- Adjustments were made to simplify the data, primarily relying on information for shopping centers versus individual tenants
- Results demonstrate retail vacancy rates that are more in line with the overall market dynamics
- Only 7% of Richardson's retail properties (centers and freestanding) have a vacancy rate above 20%



Market Question Responses: Jobs

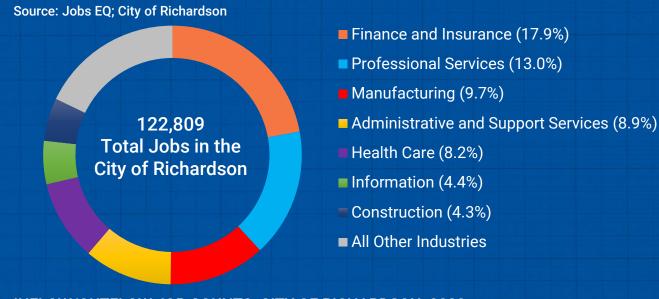
Council Question:

The job numbers for total jobs and commuting patterns don't match.

- Coordinated with Economic Development to utilize Jobs EQ as our primary source for total jobs in Richardson
- Provides consistency with job counts used for marketing and promotion
- Totals between Jobs EQ and LEHD still do not match due to data sources and years, but they are closer than previous source
- Because Jobs EQ is more current, we will rely on these totals for the economic analysis; however, the high-level movement of commuters (more coming in than out) is also deemed to be accurate



CITY OF RICHARDSON INDUSTRY CLASSIFICATION, 2022



INFLOW/OUTFLOW JOB COUNTS, CITY OF RICHARDSON, 2020



Note that the US Census Bureau's LEHD data is based on 2020 numbers and does not perfectly align with the 2022 estimates from Jobs EQ. The US Census Bureau has not yet released commuting data that reflects the impact of the COVID-19 pandemic.

Summary of Public Engagement Activities & Participation

Purpose of Public Engagement in a Comprehensive Plan

- Promotes transparency by inviting those most affected by the outcome to be part of the planning process
- Identifies community concerns and desires
- Ensures that it's the community's plan, not the consultant's
- Helps the stakeholders understand the many interests and points of view that surround every issue or decision
- Informs the development of the Vision Statement, Guiding Principles, and plan elements
- Helps build public support for the final plan
- Encourages people who would not normally participate to play a role in determining the plan's direction







Public Engagement Overview

- Community Summit 1 commenced on Saturday, June 24th with the Richardson 150th Celebration and ended with feedback received through Sunday, July 16th
- It is estimated that there were approximately **7,340** individual touchpoints with Richardson stakeholders during this first engagement round
- This Community Summit was the first of three rounds of engagement opportunities planned over the course of the project, each of which will include:





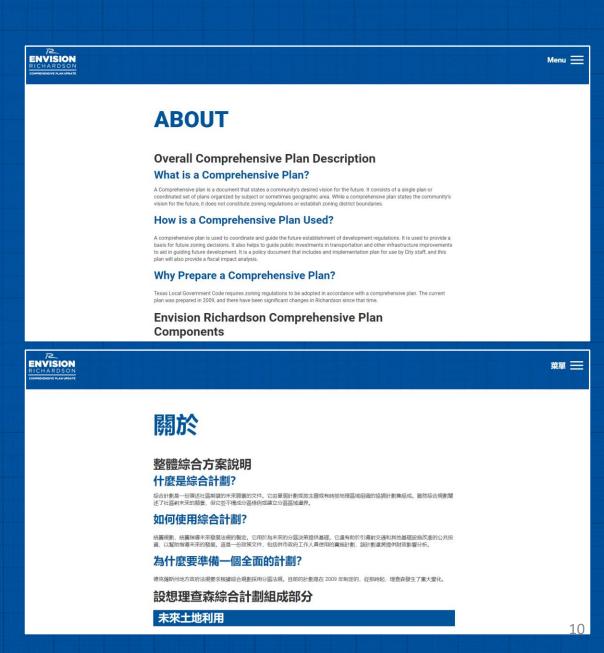




Online Presence

- The EnvisionRichardson.com website went live on March 20th and is:
 - Designed to provide a transparent, visual dashboard allowing the public to learn about the initiative, review feedback received to date, and participate in ongoing dialogue
 - Configured to facilitate feedback in nearly 100 languages
- The website has received 5,930 unique visits from its inception to July 21st
 - Almost 75% of the visits were in June and July





Stakeholder Interviews

- 21 individual and small group interviews involving approximately **55** stakeholders were conducted between May 31st and July 6th
- Interview questions covered a broad range of topics relevant to Richardson, supplemented with targeted questions focused on the specific interests and expertise of each group being interviewed
- Stakeholders interviewed represented the following groups:
 - City Council
 - City Plan Commission
 - Cultural/Faith-Based Groups
 - Richardson Chamber of Commerce
 - Corporations
 - Small Businesses

- Neighborhood Associations
- Education Providers
- Partner Organizations
- Nonprofits
- Real Estate Professionals



Richardson Events

- The community was provided opportunities to engage with the Comprehensive Plan team at several community events including:
 - Cottonwood Art Festival May 6th-7th
 - Over **50** touchpoints
 - Wildflower! Arts & Music Festival May 19th-21st
 - Over **125** touchpoints
 - IQ Brew June 8th
 - Over **50** participants
 - Richardson 150th Celebration June 24th
 - Over **75** touchpoints
 - Richardson Family 4th Celebration July 4th
 - Over **100** touchpoints







Community Survey

- Nearly 590 individuals provided feedback through an online survey consisting of questions related to current issues facing Richardson and individual respondents' visions and priorities for Richardson's future. The survey was made available in multiple languages online via:
 - Direct link on the project website
 - Link/QR code at the open houses and community events
 - Link with the virtual engagement rooms and kiosk stations
 - Email and social media reminders
- It was also available in hard copy at open houses, pop-up locations, and at several City facilities (Library, Senior Center, Recreation Centers, Service Center)



Envision Richardson Comprehensive Plan Update Community Survey

Question 1. How would you rate the following features of Richardson?

	Poor	Average	Good	Excellent	No Opinion
As a place to live	0	0	0	0	0
As a place to raise a family	0	0	0	0	0
As a place to work	0	0	0	0	0
As a place to retire	0	0	0	0	0
As a place for recreation (Parks/Open Space/Trails)	0	0	0	0	0
As a place to shop	0	0	0	0	0

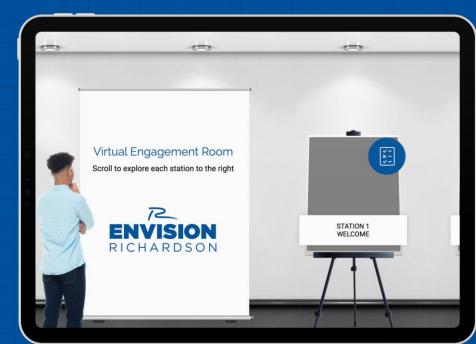


Online / Virtual Engagement Rooms

- **85** individuals provided feedback through online engagement rooms which were available from June 24th through July 16th
- The topics and format for the online engagement generally mirrored the activities at the in-person events
- Participants reviewed background materials and provided feedback related to:
 - Vision
 - Priorities
 - Reinvestment Areas

- Transportation
- Neighborhoods and Housing





Community Open House Workshops

- Two Community Workshops attended by approximately 200 people were conducted during this first Community Summit:
 - Tuesday, June 27th, 6:30–8:30 pm Heights Recreation Center
 - Saturday, July 8th, 10:00 am-12:00 noon Huffhines Recreation Center
- Feedback station topics at the workshops addressed the same issues as the online engagement rooms (visioning, priorities, reinvestment areas, transportation, neighborhoods and housing)







Pop-Up Engagement Kiosks

- Pop-up kiosks and banners were placed in several locations around Richardson and provided additional engagement opportunities in the following targeted areas:
 - The Network (food market area)
 - First United Methodist Church
 - Chamber Nonprofit Fair
 - Richardson Public Library
 - Richardson Senior Center
 - City's Customer Service area (Municipal Court building)
 - The University of Texas at Dallas (rotunda at the School of Management building)
 - Chamber Local Business Resource Roundup
- Specific engagement activities were made available in nearly 100 languages utilizing Google Translate
- Contacted eight additional locations regarding hosting pop-up kiosks that did not respond after several requests







Meeting-in-a-Box Discussions

- Twenty-four community members volunteered as Project Ambassadors to facilitate structured discussions with neighborhood associations, business groups, religious groups, cultural groups, etc.
- Ambassadors facilitated 20 discussions involving approximately 80 community members
- Meeting materials/questions were made available in nearly 100 languages utilizing Google Translate on the project website
- Ambassadors will be encouraged to continue their participation in Community Summit 2





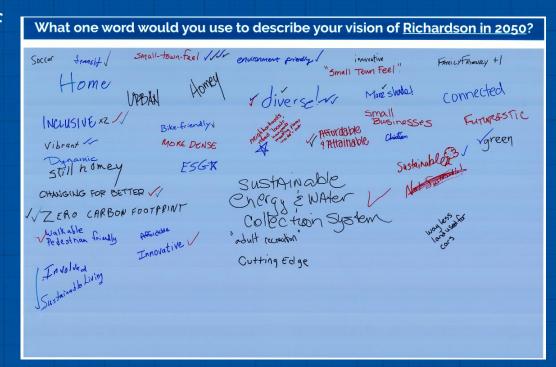


Preliminary Vision Concepts

Preliminary Vision Concepts: Overview

- One of the most important questions asked of stakeholders in the online and face-to-face forums during Community Summit 1 was: "What word or phrase describes your best possible vision for Richardson in 2050?"
- This question was asked in order to provide the impetus for the development of a Future Vision Statement for Envision Richardson
- The final statement should:
 - Create an inspiring image of the future that participants want to achieve
 - Be succinct and memorable
 - Be aspirational, yet based in reality
 - Describe where the community wants to go, not the process for getting there
 - Not be a laundry list of individual topics





Preliminary Vision Concepts / Themes





Preliminary Vision Concepts / Themes

- Safe
- Family
- Sustainable
- Connected
- Maintained
- Diverse
- Inclusive
- Growth

- Continuing
- Innovate
- Service
- Focus
- Home
- Futuristic
- Livable
- Well-Run

- Greener
- Resilient
- Transit –Oriented
- Vibrant
- Dynamic
- Homey
- Changing
- Walkable

- Affordable
- Innovative
- Small-Town
- Urban
- Schools
- Neighborhoods
- Attainable
- Dense



Preliminary Feedback / Discussion

1. Which of the words listed express the ideas that you believe are most important for the Envision Richardson's Vision Statement?

2. Are there additional key words or phrases that have not been identified by the community to date that should be included in the Vision Statement?



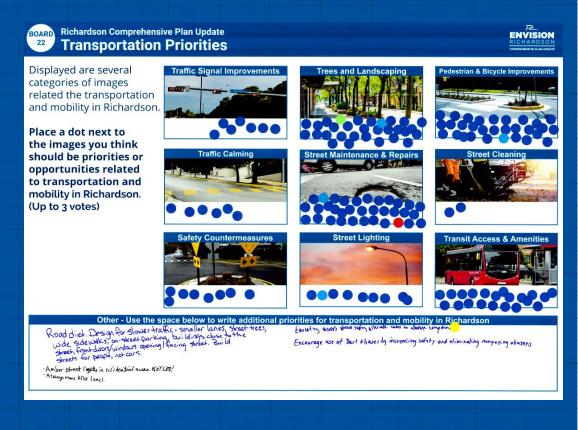
Preliminary Strategic Issues Identified to Date

Preliminary Strategic Issues: Overview

- Substantial valuable feedback has been received from the community related to strategic issues facing Richardson during Community Summit 1 through multiple online and face-to-face forums
- Many of the issues identified by the community will form the basis of the plan's
 - Vision Statement: description of the future the community wants; its values and aspirations
 - Strategic Direction: broad themes that provide the foundation for the guiding principles
 - Guiding Principles: more specific statements that will influence future decisions and actions aimed at achieving the community's vision
- The following slides summarize the preliminary overarching strategic issues heard from the community to date



- Land Use
 - Maintain the stable and economically viable areas within the city
 - Address underperforming areas
 - Attract the highest quality development to the remaining vacant land in Richardson
- Mobility/Transportation
 - Develop a safe, efficient, and wellmaintained transportation system
 - Accommodate options for multiple modes of travel





- Community Facilities
 - Protect the City's investment in buildings, structures, and equipment through proper, timely maintenance and replacement when/if necessary
 - Ensure that municipal facilities are appropriate to maintaining high-quality city services
- Other Infrastructure
 - Maintain/Upgrade Richardson's aging infrastructure to safeguard the quality of life in Richardson and promote economic development
 - Work cooperatively with regional agencies to ensure sufficient water supply and adequate wastewater treatment and solid waste capacity



- Neighborhoods and Housing
 - Preserve, protect, and enhance Richardson neighborhoods
 - Encourage creative housing types appropriate to Richardson to address supply, demand, affordability, and workforce recruitment and retention challenges
- Parks, Trails, and Open Space
 - Continue to invest in Richardson parks, trails, and open spaces
 - Develop connections between parks, and with neighborhoods and popular destinations
 - Maintain high-caliber community events and recreational programming





- Natural Environment
 - Establish and promote eco-friendly design, construction, technology, and operational principles and practices to minimize environmental impacts
 - Recognize the impact of the City's decision-making on the natural world and collaborate with regional agencies to develop sustainable solutions
 - Inform and involve Richardson residents and businesses in efforts at preserving and protecting the natural environment
- Enhancement/Reinvestment Areas
 - Identify locations within Richardson that provide special opportunities for new investment/ reinvestment
 - Use incentives creatively yet wisely to encourage improvements in these areas



- Economic Development
 - Make Richardson more economically competitive in the DFW region
 - Diversify the local business mix
 - Support businesses of all sizes
- Implementation
 - Create a plan that is flexible enough to accommodate new opportunities
 - Develop a strategy and tools for implementing and monitoring Envision Richardson goals and actions and providing transparency



Preliminary Feedback / Discussion

1. Do the overarching strategic issues identified so far align with what you've been hearing from the community about what's important to achieving the future envisioned for Richardson?

2. Are there additional strategic issues that have not been identified that should be addressed?



Preliminary Reinvestment Areas

Reinvestment Area Analysis: Overview

- Six potential reinvestment areas were evaluated
 - Four areas recommended by the Consultant Team, Staff, and Council
 - Two additional areas identified through the Community Summit engagement (online and inperson) and nominated for consideration
- Indicators of ripeness for reinvestment were reviewed
 - Building to land value ratio
 - Parcel Size
 - Parcel Configuration
 - Vacancy rates
 - Rental/lease rates
 - Age of Improvements/Building Class
 - Owner tenure
 - Owner location (local or non-local)
- These metrics are important but don't tell the whole story



Additional Reinvestment Area Analysis

- Possible additional areas were evaluated based on input received at the Community Summit
 - Some suggested locations had already been identified (Belt Line/Plano) or previously studied (IQ District, CORE District)
 - Some suggestions were not relevant for reinvestment study consideration, but will inform other parts of the plan (parks issues, DART/TXDOT projects)
 - Other suggestions will also be more useful for other plan elements (create gateways at arterials along city boundaries, more median beautification)
- Two locations were selected based on:
 - Areas sizeable and significant enough to warrant more specific study
 - Locations where there are obvious issues/concerns
 - Areas that do not include single-family homes
 - Locations that are not currently under development or recently approved for development
 - If at an intersection, areas where all four corners are in Richardson



Potential Reinvestment Areas A, B, C and D

(Identified by consultant and staff)

Area A - Coit Road

 East side of Coit between Arapaho and the alley north of Stagecoach

Area B - West Campbell Road

 Between Custer Road and Floyd Road, excluding the duplexes facing Floyd

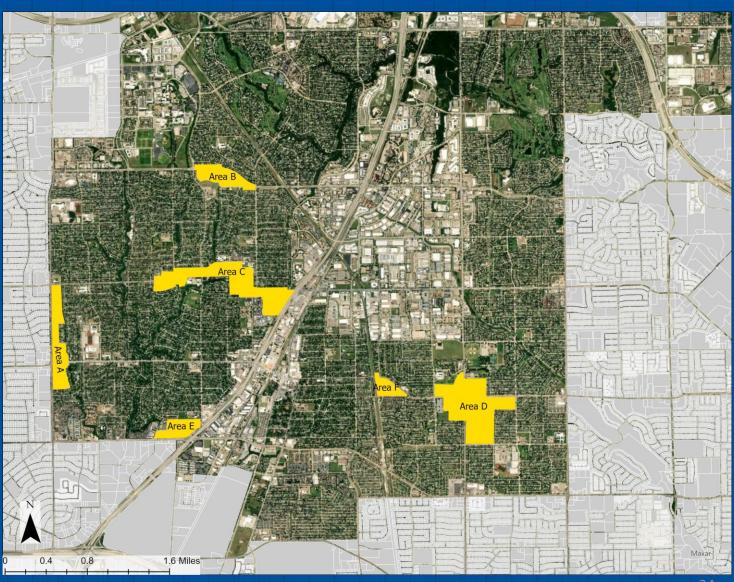
Area C - West Arapaho

 From Central Expressway west to Newberry Drive

Area D - Belt Line/Plano

 All four corners of the intersection, extending along Belt Line to Yale on the east and Glenville on the west





Potential Reinvestment Areas E and F

(New areas identified by community)

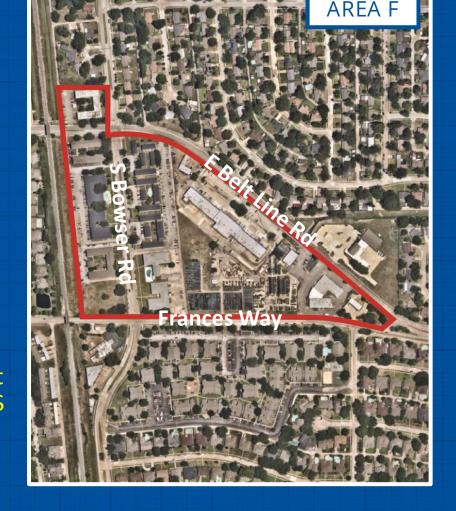


Area E – West Spring Valley

- North of Spring Valley between Central Expressway and Weatherred, south of Saint Paul the Apostle Catholic Church
- Part of a larger area studied and rezoned as an Enhancement/ Redevelopment Area under the 2009 Comprehensive Plan; little activity has occurred since that time

Area F – Belt Line/Bowser

- South side of intersection of Belt Line and Frances west to the KCS Railroad, plus the apartments at the northwest corner of Bowser/Belt Line
- Appears to have potential based on the Reinvestment Area criteria





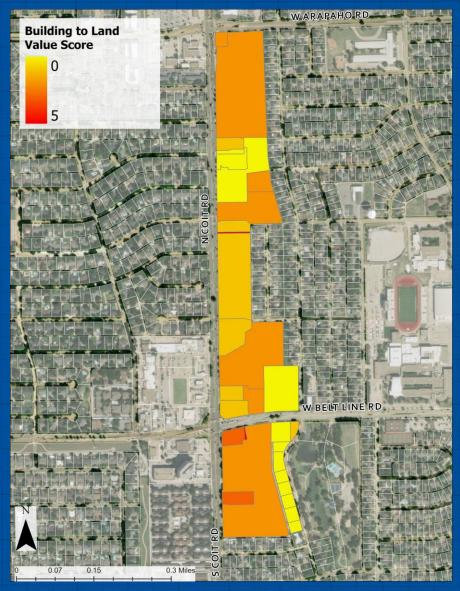
Reinvestment Areas: Building to Land Value Ratio

The ratio of building value to land value targets properties that may be ripe for redevelopment because the building value is less than the value of the land it sits on.

Score

- 5 0 = vacant property
- 0.01-0.5 = land more valuable than building
- 3 0.5-1 = land more valuable than building
- 1-2 = building is more valuable than land
- 2-5 = building is more valuable than land
- 5+ = building is more valuable than land

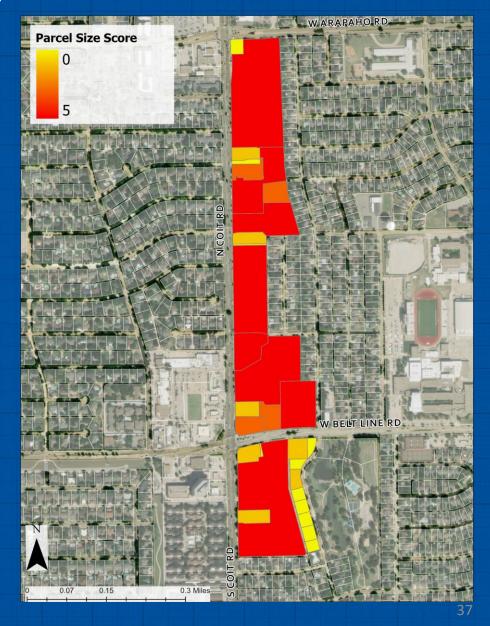




Reinvestment Areas: Parcel Size

Parcel size can be influential in determining whether a property will be attractive for redevelopment. Small parcels have more limited development opportunity or would have to be combined with nearby properties.

Score 2.0+ acres 1.0-2.0 acres 0.5-1.0 acre √2.5 acre



Reinvestment Areas: Building Vacancy

Commercial buildings with high vacancy rates are more likely to be ripe for reinvestment. This metric will not pertain to every property.

<u>Score</u>

5

• 15-50% = elevated vacancy

• 50%+ = high vacancy

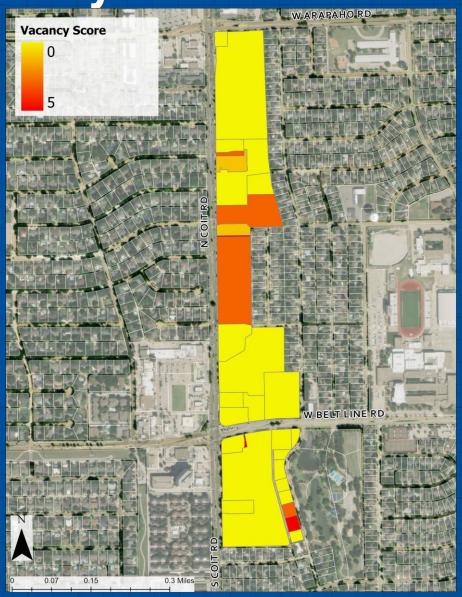
1

<15% = stabilized occupancy</p>

 C

• 0% = no vacancy, building fully occupied





Reinvestment Areas: Commercial Lease Rates

Commercial buildings with low lease rates are more likely to be ripe for reinvestment. This metric will not pertain to every property.

Score

5

• <\$10 per square foot = low lease rates

3

• \$10-15 per square foot = low/moderate lease rates

1

• \$15-20 per square foot = moderate/high lease rates

0

• \$20+ per square foot = competitive lease rates





Reinvestment Areas: Owner Location

Parcels that are locally owned are likely to be more accessible for reinvestment due to accessibility of the owner. In this case, local is considered to be the Dallas Metroplex.

Score

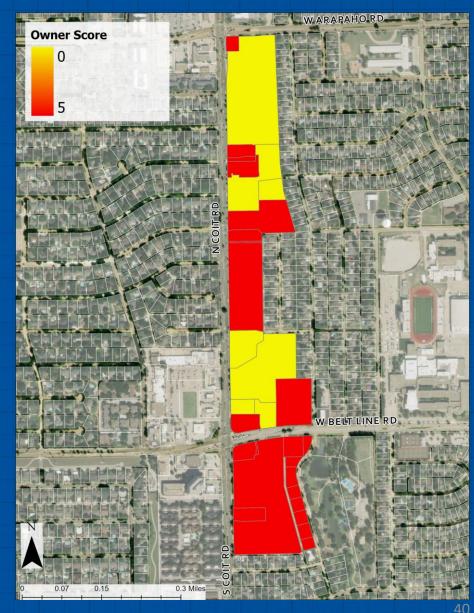
5

Yes = Parcel is "locally" owned

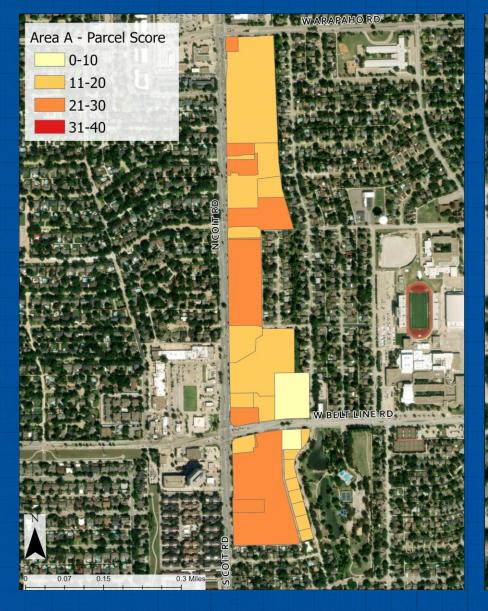
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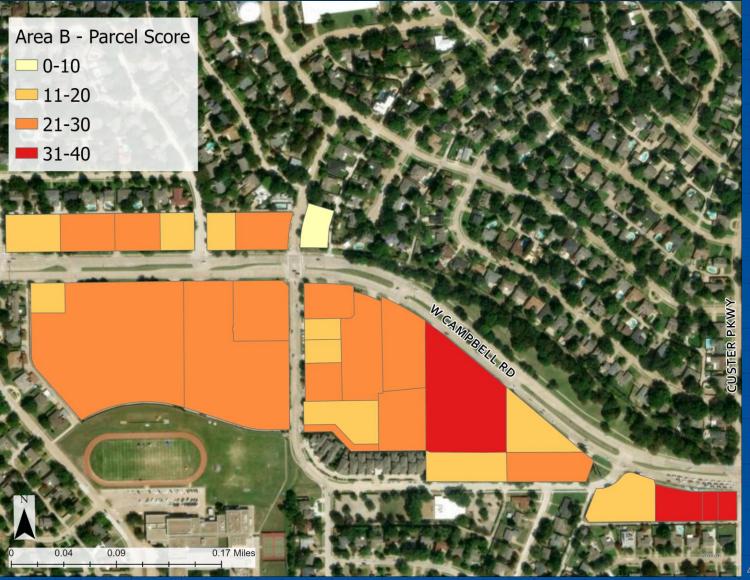
No = Parcel is owned by outside investor



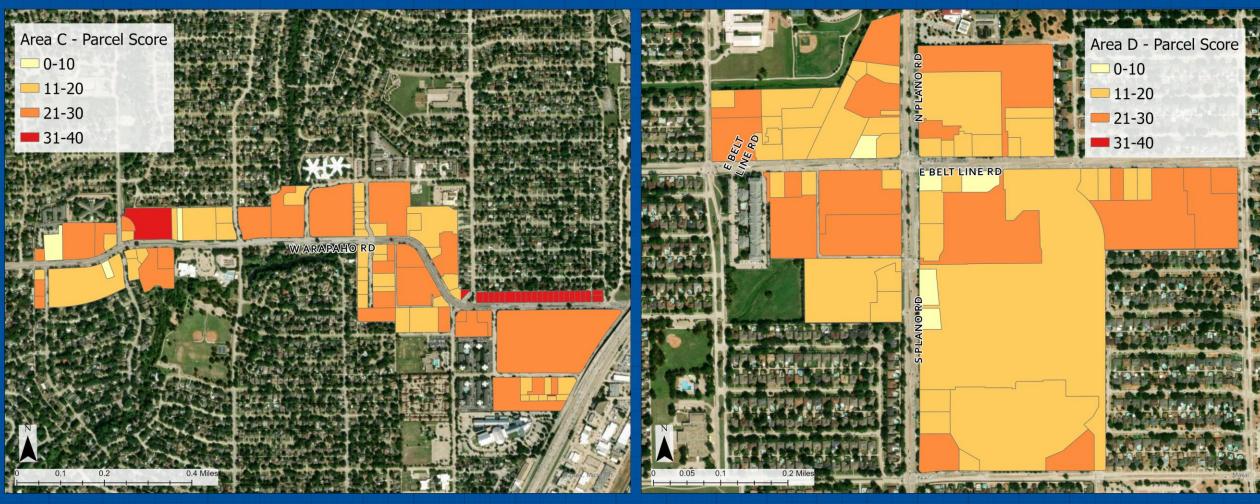


Reinvestment Areas: Scores by Area





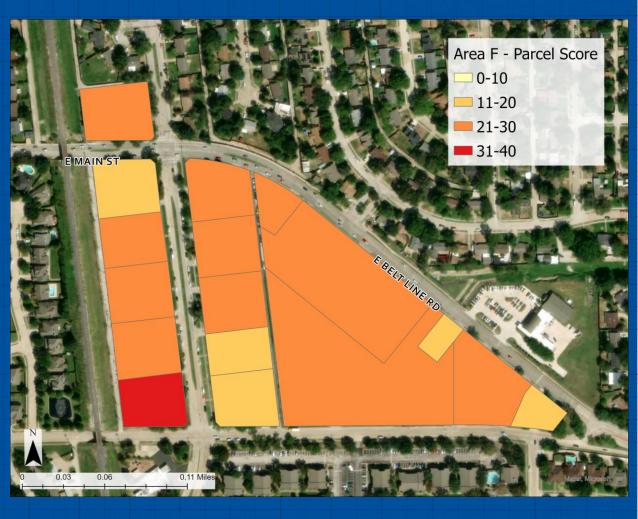
Reinvestment Areas: Scores by Area





Reinvestment Areas: Scores by Area







Reinvestment Areas: Comparison of Scores

- Total reinvestment scores represent the average for all parcels in each area
- The higher the score, the riper the area is for reinvestment
 - A "perfect" score is 40
- The total scores for the reinvestment areas are:

Area C: 22.8

Area F: 21.7

Area B: 21.6

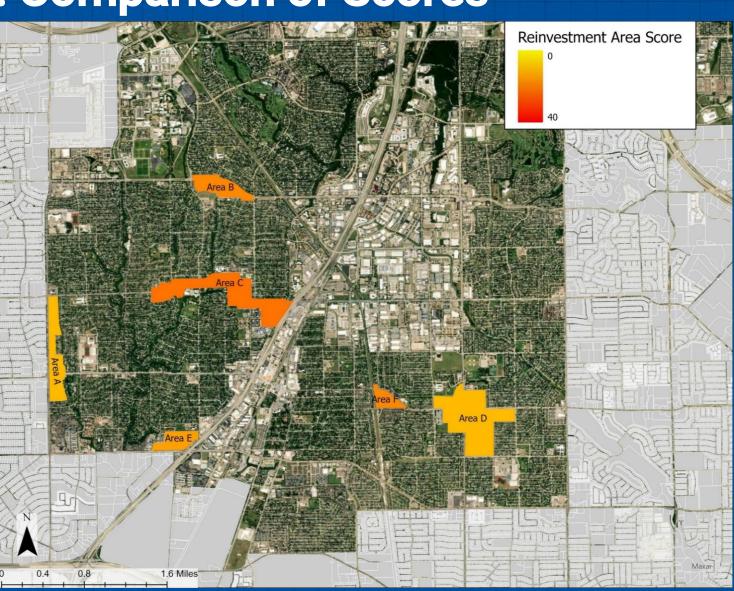
Area E: 19.7

Area A: 17.7

• Area D: 17.5

 Scores across the six areas are within five points of each other, highlighting the importance of other factors in the selection

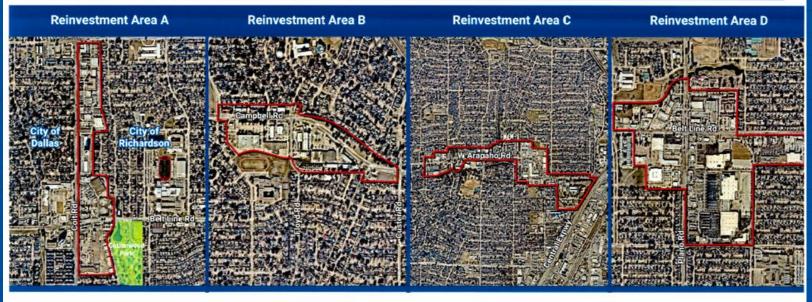




Reinvestment Areas: Other Considerations



Rank the potential areas in order of need for reinvestment?
Using numbered dots [1=most important, 4=least important] rank the 4 reinvestment areas



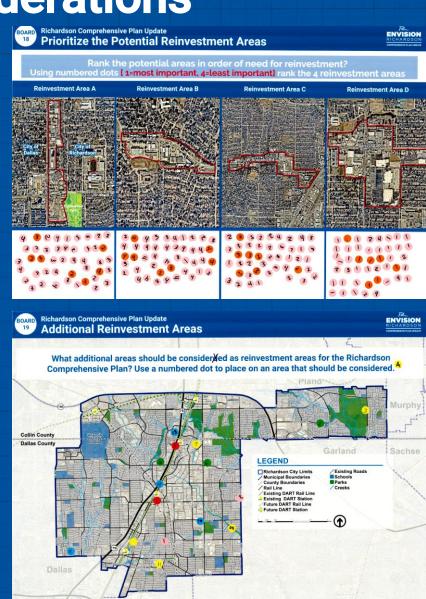
1 = 3	3	1 = 7	1 = 12	1 = 84
2 = 2	6	2 = 16	2 = 48	2 = 8
3 = 3	3	3 = 29	3 = 25	3 = 4
4 = 4	1	4 = 48	4 = 7	4 = 5
Average:	3.08	Average: 3.17	Average: 2.33	Average: 1.30
Final Rai	nk: 3	Final Rank: 4	Final Rank: 2	Final Rank: 1



Reinvestment Areas: Other Considerations

- Community feedback from the engagement exercises is a factor
 - At the Open Houses and online, participants were asked to rank Areas A-D related to the desirability of each for additional study
 - Of the four sites, Area D was ranked as the top priority, followed by Areas C, A, and B
 - Participants were also asked to share their comments on additional sites that could be considered for further study
 - An analysis of those responses helped identify Areas E and F as possible locations
- Existing conditions should be considered
 - The urgency of addressing long-term and/or ongoing problems may elevate a location in the priority list

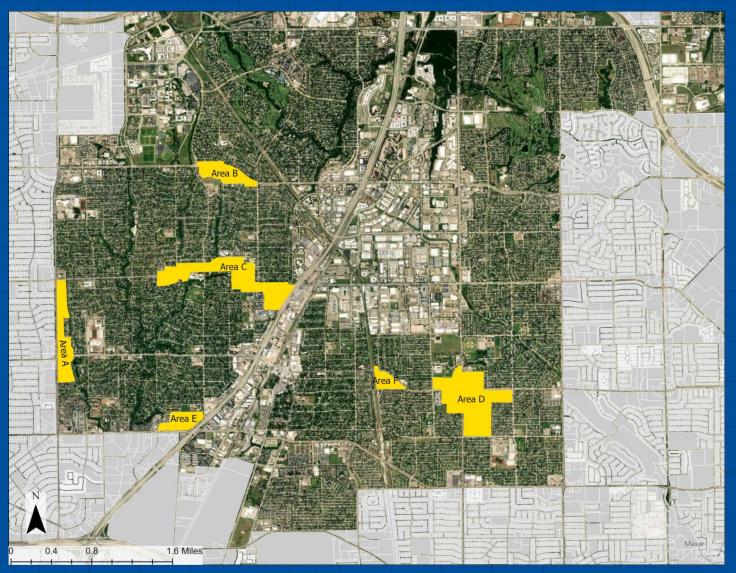




Discussion

- The Consultant Team and Staff recommend that <u>five</u> areas move forward for additional study/visioning with the community during Community Summit 2
- The recommended areas are:
 - Area C: Ranked #1 22.8
 - Area F: Ranked #2 21.7
 - Area B: Ranked #3 21.6
 - Area E: Ranked #4 19.7
 - Area D: Ranked # 6 17.5
 - The difference between Areas D and A was only .2
 - Area D was rated highest by the community for additional study





Wrap-Up / Next Steps

Wrap-Up / Next Steps

- The complete summary of Community Summit Round 1 feedback is being finalized and will be available at EnvisionRichardson.com
- The consultant team will take the feedback received from the Commission and Council tonight and begin preparing the plan's Preliminary Strategic Direction
 - Vision Statement
 - Guiding Principles
 - Preliminary Scenario Structure
- Council will be briefed on September 25th regarding the Preliminary Strategic Direction prior to Community Summit 2, scheduled for October of this year



EnvisionRichardson.com





JOINT CITY COUNCIL / CITY PLAN COMISSION WORK SESSION
July 31, 2023

COMPREHENSIVE PLAN UPDATE